AGENDA - OPEN SESSION

Presentation: “The Need to Rein in Administrative Growth at SFU” Professors Gordon Myers/Nilima Nigam/Oliver Schulte/Maite Taboada

1. Board of Governors
   Opening Remarks from the Board Chair
   For Approval
   A. Agenda
   B. Minutes of the Meeting of September 28, 2021
   C. Business Arising from the Minutes

2. Finance & Administration Committee
   For Information
   A. Residence Fees 2022-2023
   B. CAUBO University Endowment Investment Survey
   C. 2021/22 Quarter 2 Forecast
   D. 2021/22 Quarter 2 Operating Variances

3. University Relations Committee
   For Information
   A. Fundraising Progress Summary

4. Governance and Nominating Committee
   For Information
   A. Appointments of A. Biro & C. Wang, Trustees of the Pension Plan for Administrative/Union Staff
   B. Reappointments of L. Guthrie & J. Shen, Trustees of the Pension Plan for Administrative/Union Staff

5. Audit, Risk and Compliance Committee
   For Information

6. Responsible Investment Committee
   For Information
   A. CAUBO University Endowment Investment Survey
   B. Responsible Investment Initiatives
7. Human Resources Committee
   For Information
   B. Mid-Year Update of the 2021-2022 Faculty Renewal Plan

8. Executive and Compensation Committee
   For Information
   A. Current Activities to Address the Climate Emergency
   B. Responsible Investment Initiatives

9. Reports
   For Information
   A. President*
   B. Board Chair
   C. Board Members
   D. Vice-Presidents
      (i) J. Curry, Vice-President, External Relations
      (ii) C. Dauvergne, Vice-President, Academic & Provost
      (iii) E. Morantz, Vice-President, Advancement & Alumni Engagement
      (iv) D. O’Neil, Vice-President, Research & International
      (v) M. Pochurko, Vice-President, Finance & Administration

10. Other Business

*Supplementary Distribution

Date of Next Meeting: Thursday, January 27, 2022
8:00 a.m., SFU Vancouver, Morris J. Wosk Centre for Dialogue, Strategy Room 320, 580 West Hastings Street, Vancouver

Deadline for Receipt of Materials: Wednesday, January 5, 2022

L. Broshko
General Counsel & University Secretary
November 9, 2021
AGENDA - CLOSED SESSION

1. Board of Governors
   For Approval
   A. Agenda
   B. Minutes of the Meeting of September 28, 2021
   C. Business Arising from the Minutes

2. Finance & Administration Committee
   For Approval
   A. Amendment to the Trust Deed of the SFU Community Trust
   For Information
   B. 2022-23 Budget Update
   C. Facilities & Capital Projects Status Report
   D. Draft Investment Advisory Committee Minutes and Reports of September 9, 2021
   E. Minutes of the Meeting of September 23, 2021

3. University Relations Committee
   For Information
   A. New Terms of Reference and Fundraising Progress Reports
      (i) To August 2021
      (ii) To September 2021
      (iii) Additional New Terms of Reference from 2020/21
   B. Communications and Marketing Progress Report & Government Relations Priorities - Update
   C. Minutes of the Meeting of September 22, 2021

4. Governance and Nominating Committee
   For Information
   A. Minutes of the Meeting of June 17, 2021

5. Audit, Risk and Compliance Committee Report
   For Information
   A. Enterprise Risk Management Report
   B. Information Security Update
6. Responsible Investment Committee  
   For Information  
   A. Minutes of the Meeting of September 24, 2021

7. Executive and Compensation Committee  
   For Information  
   A. SFU Climate Approach  
   D. O’Neil

8. Executive Issues  
   For Information  
   A. President*  
   B. Board Chair  
   C. Board Members  
   D. Vice-Presidents

9. Strategic Discussion  
   For Discussion  
   A. SFU’s Approach to the Climate Emergency  
   D. O’Neil

10. Other Business

*Supplementary Distribution

L. Broshko  
General Counsel & University Secretary  
November 9, 2021