Board Members present: C. Lewis, Board Chair; A. Petter, President; A. Giardini, Chancellor; M. Cordoba; A. Hall; M. Lombardi; S. Lord Ferguson; P. Martin; M. Mroz; J. Stewart; A. Versi; D. Williams; J. Young

Regrets: A. Kessler; M.C. Kropinski

OPEN SESSION

A. Finance and Administration

a. The Board received for information a report containing international student diversification data for the period 2014/15 to 2018/19.

b. The Board did not approve a motion, referred from the November 2019 Board meeting, that the Vice-President, Finance and Administration shall, henceforth every year, present a preliminary budget to the Board in November and again in January, prior to its official introduction in March. Rather, Management indicated that it would bring budget updates to the Board in November and January each year through the Finance and Administration Committee to keep the Board informed about developments during the annual budget planning process. [see below – Governance and Nominating Committee].

c. The Board received for information the 2019-2020 Quarter 3 Forecast, which was submitted to the Ministry of Advanced Education, Skills and Training on December 13, 2019.

B. University Relations

a. Fundraising Progress Reports: The Board noted year-to-date progress reports as follows:

| Fundraising Progress Report For Information  
For 2019/2020 Year to Date |
<table>
<thead>
<tr>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>To October 31, 2019</td>
</tr>
<tr>
<td>To November 30, 2019</td>
</tr>
</tbody>
</table>

b. The Board approved the Terms of Reference for the:

- Jim Bennett Entrance Scholarship Endowment
- Roderick (Erick) O’Reilly Memorial Graduate Award in Humanities
- Firma Foreign Exchange Corporation Undergraduate Award in Finance
- Lloyd Carr-Harris Foundation Graduate Award in Indigenous Business and Leadership
- Sheila Elworthy Award in Accounting

c. The Board received for information an Executive Summary prepared by Joy Johnson, Vice-President, Research and International, concerning the Centres and Institutes Annual Progress Reports 2018/19 presented to Senate on November 4, 2019.

d. The Board approved the following action recommended by Senate on December 2, 2019:
The Full Program proposal for the Master of Arts in Terrorism, Risk and Security Studies in the Department of Psychology within the Faculty of Arts and Social Sciences, effective spring 2021.

e. The Board received for information the new Classroom and Course Scheduling Policy GP46 approved by Senate on December 2, 2019. This policy replaces Course Scheduling Policy T30.01.

f. The Board approved the following actions recommended by Senate on January 6, 2020:
   • The Full program proposal for the Minor in Creative Writing in the Department of English within the Faculty of Arts and Social Sciences, effective fall 2020
   • The Full program proposal for the Minor in Social Data Analytics in the Departments of Philosophy, Economics, Political Science and Linguistics within the Faculty of Arts and Social Sciences, effective fall 2020
   • The Name change of the Department of First Nations Studies to the Department of Indigenous Studies within the Faculty of Arts and Social Sciences

C. Governance and Nominating

a. The Board did not approve a motion, referred from the November 2019 Board meeting, that a new Board Standing Committee – Budget Consultation Committee (BCC) – be formed, which would meet on a regular bi-monthly basis. The Board noted that the governance and stewardship roles the Board exercises over the University’s financial resources versus the operational role vested in the Executive to plan and manage those resources are set out in the University Act. Under the Act, the Board’s role is to receive and review a proposed budget provided by the President. In addition, the governance oversight of the budget process is already established under the Terms of Reference of the Finance and Administration Committee in Board Policy B10.02, and there would be duplication between those terms of reference and most of those proposed for a new BCC. Board Policy B10.15, Consultation with Students on Tuition Fees, requires Management to consult with students on tuition fees and provides a means by which the Student Societies may submit written responses on fees, which are sent to the Board in advance of Management’s annual budget presentation to the Board. Further, Management has committed to bringing budget updates to the Board in November and January to keep the Board informed about developments during the annual budget planning process [see above – Finance and Administration Committee].

D. Other

a. The Board heard presentations from two student delegations:
   • The Simon Fraser Student Society/Graduate Student Society concerning Tuition Affordability and Budget Consultation; and,
   • The SFU Tuition Freeze Now Campaign, concerning Student Affordability.

b. The Board heard a presentation from Undergraduate Student Governor A. Versi concerning a recent change in government policy increasing mandatory health-care coverage fees for international post-secondary students.


d. C. Lewis congratulated Governor Angie Hall for recently being recognized by The Women’s Executive Network as one of Canada’s Most Powerful Women.

e. C. Lewis congratulated Joy Johnson on her appointment as SFU’s 10th President effective September 1, 2020. President Petter noted that the announcement has been very well received in
both the internal and external communities. He and members of the Executive, with the support of his office, have begun working with the President-designate to develop a transition plan. The Board was also informed that J. Johnson will chair the search process that is underway for a new Vice-President, Academic and Provost.

f. Board Chair C. Lewis and President A. Petter thanked University Secretary Ian Forsyth for his service to the University as he retires from SFU effective January 31, 2020.

g. C. Lewis informed the Board about recent changes in Committee Chair and Committee member assignments:
   - J. Stewart assumed the Chair of the Human Resources Committee;
   - A. Kessler assumed the Chair of the Responsible Investment Committee;
   - The appointment of new Board member P. Martin and changes to the Chair and Deputy Board Chair positions necessitated some other changes to committee assignments.

h. President Petter reported that:
   - The 2019 calendar year ended with another successful President’s Seasonal Reception at the Segal Graduate School of Business attended by SFU supporters, alumni and community leaders, at which he spoke of the University’s achievements over the past year.
   - In December 2019, he travelled to New York City and participated in the Talloires Network Steering Committee meeting on which he serves as Canada’s sole representative. The Talloires Network is an international association of universities formed in 2005 to strengthen the civic roles and social responsibilities of higher education. SFU has been a Network member since 2009. During the meeting he presented on SFU’s leadership of the Canadian Cohort of the Carnegie Classification for Community Engagement.

i. A. Petter reported that SFU Professor Emeritus John Clague has been named an Officer of the Order of Canada in recognition of his contributions to environmental earth sciences and his impact on the study of natural hazards, such as earthquakes, tsunamis, landslides and floods.

j. The President reported on the recent 10-day mission to India to build academic relationships and to strengthen connections with key partners:
   - During the mission, he and Vice-President, Research and International Joy Johnson met with the Directors and senior administration at IIT Bombay and the Tata Institute of Social Sciences (TISS).
   - Visits also took place with: the Society For Participatory Research in Asia (PRIA); the Indian Council for Cultural Relations (ICCR), which provides support for scholars to come from India to SFU; the Bombay Stock Exchange Institute, with whom SFU and Ryerson University operate ZoneStartups India, a leading Indian business accelerator; and the Jaipur Literature Festival, at which they met representatives of Vancouver’s Indian Summer Festival in which SFU is a founding sponsor.
   - In addition, productive discussions were held with Canada’s High Commissioner to India and consular officials in Delhi and Mumbai.
   - The mission also provided an opportunity to introduce J. Johnson to institutional leaders in her new capacity as President-designate.

k. A. Petter provided the Board with a brief update about the annual conference of the Asia Pacific Association for International Education (APAIE 2020), which SFU will be hosting in Vancouver during the last week of March. This is the first time the conference is being held in the Americas and it is a major opportunity for SFU to raise its profile with international education leaders from around the world.

l. The President briefly commented on less positive international news about the public health risks associated with the Coronavirus which is spreading to various parts of the world. While only one
case has been reported in British Columbia, SFU is actively reviewing its infectious disease protocols, pandemic plan and meeting with key stakeholders to ensure the University’s three campuses are prepared and able to respond. Consistent with travel advisories issued by the Government of Canada, on January 29, SFU recommended that students, faculty and staff not travel to China for university-related programs and activities at this time.

m. President Petter commented on the following two facility openings:
   • On January 9, SFU celebrated the opening of the Library’s Media and Maker Commons, a new interdisciplinary learning facility to enhance the student experience and engagement.
   • Immediately following the Board meeting, SFU will celebrate the opening of new space at 312 Main Street. This is the University’s newest Vancouver campus facility aimed at furthering community-engaged research and programming.

n. A. Petter informed the Board that work is underway on the development on UniverCity’s Lot 21 of a 90 unit rental building for graduate students and students with families. This building is in addition to the construction of 850 units of undergraduate student housing, plus dining hall expansion, that has begun on the west side of the Burnaby Campus.

o. The President thanked student groups for holding an open house to promote and support the proposed Burnaby Mountain Urban Transit Gondola. TransLink is moving forward with its plans for the public consultation process and, while there are a number of moving parts that still need to come together to see the project realized, it has much momentum and support. Current bus service, even in good weather conditions, is not able to provide the level of transportation efficiency and effectiveness needed for students, faculty and staff.

p. President Petter reminded the Board about the Senate-Board Retreat scheduled for Saturday, April 4 from 8:30 a.m. to 2:30 p.m. in Room 320 at the Morris J. Wosk Centre for Dialogue.

q. Joy Johnson, Vice-President, Research and International provided the Board with a report on recent research achievements. Before commenting on her report, J. Johnson stated that she was honoured to be named SFU’s next President and looked forward to the opportunities and challenges that lie ahead. She then highlighted:
   • The interesting and diverse research funding that has come to the Faculty of Arts and Social Sciences, as listed in her report.
   • Prior to the end of 2019, SFU hosted three different panel sessions at the Canadian Science policy Conference (CSPC), which brings together scientists, entrepreneurs, policymakers, politicians, students and others from across Canada for discussion, idea exchange and knowledge mobilization related to the present and future of Canadian science, technology and innovation policy. In addition to 115 federal public servants who participated in-person, the coast-to-coast live-streamed panel also reached 865 people on-line.
   • CSPC, in partnership with the Treasury Board of Canada Secretariat (TBS), also invited SFU’s Big Data Initiative to participate in a coast-to-coast live-streamed panel on Understanding Data in a Digital Age: What Public Servants Need to Know. The panel explored how collaborative efforts between government and academia can provide insight on improving how the government serves its citizens and create innovative, data-driven approaches to policy and program delivery. SFU is in further conversation with the CSPC about other potential collaborative opportunities.
   • In November 2019, an SFU delegation visited the two campuses of the University of Central Asia (UCA) in Tajikistan and the Kyrgyz Republic as a first step in developing a formalized relationship with institutions of the Aga Khan Development Network. This stems from the conferral of a joint SFU-UBC Honorary Degree to His Highness the Aga Khan in October 2018. UCA and SFU share a number of interests in Earth Sciences, Resource and Environmental Management, Geography, Public Policy, and Communications and it is hoped that this visit will lead to an MOU.
The Board received a report from Martin Pochurko, Vice-President, Finance and Administration, summarizing the major activities and initiatives in the departments within his portfolio as of November 2019. He highlighted:

- SFU has again been named one of Canada’s Top 100 Employers in the competition organized by Mediacorp and announced on November 22, 2019 in a special magazine published by The Globe and Mail. The competition determines which employers lead their industries in offering exceptional workplaces for their employees in the areas of Physical Workplace; Work Atmosphere & Social; Health, Financial and Family Benefits; Vacation and Time Off; Employee Communications; Performance Management; Training and Skills Development; and, Community Involvement. SFU received an A+ for its training and skills development programs, one of four perfect scores in the 2020 report.

The Board reviewed the written report of the Vice-President, Academic and Provost pro tem. J. Driver gave an update on the 2019 review of student support programs and services undertaken with the assistance of Keeling & Associates. The interim executive-level summary has been presented to relevant staff, including Student Services staff. He indicated that when the final report has been received, he will report back in greater detail with an action plan. The scope of the review was to look at student services/programs across the University for undergraduate and graduate students, to review how well SFU is doing and highlight areas in which improvement is needed. The interim report notes that SFU faces challenges that are common to urban universities, commuter universities and multi-campus universities. These challenges include how to create a better sense of community on campus for students, bearing mind that many SFU students are commuters, how to effectively manage the support services/programs that the University offers across locations, how to improve the coordination of academic advising between student services and academic units, and the challenges of an increasingly diverse student population.

CLOSED SESSION

A. Finance and Administration

a. The Board approved the continuation of the recognition and educational services agreement between Simon Fraser University and Fraser International College for a term of ten years ending September 30, 2030.

b. The Board received for information an update on the FY 2020-21 Budget Consultation Process and the feedback received, which was considered by SFU’s Executive.


d. The draft minutes of and excerpts from the report to the Investment Advisory Committee meeting of December 10, 2019 were received by the Board for information.

e. Other matters were discussed.

B. University Relations

a. The Board received fundraising progress reports for the months ending October and November 2019.

b. The Board reviewed the report of Mike den Haan, Vice-President, Advancement and Alumni Engagement on the recent activities, developments and achievements in each of the areas within his portfolio.
c. The Board reviewed the report from Joanne Curry, Vice-President, External Relations on key issues in Government Relations and Communications & Marketing.

d. Other matters were discussed.

C. Human Resources

a. Faculty Appointments

The following academic appointments were approved and have been accepted:

- Dr. Bing Lu, Assistant Professor, Geography, 1 Jul 20 – 31 Aug 24
- Dr. May Farrales, Assistant Professor, Geography, 1 Aug 20 – 31 Aug 24
- Dr. Saba Alimadada, Assistant Professor, Computing Science, 1 Jan 20 – 31 Aug 24

b. The Board received for information the 2019 Annual Report of the Human Resources Committee.

D. Other

a. The Board received the President’s Activities Report for November and December 2019.

b. President Petter informed the Board that work is well in hand with respect to the issues associated with the presidential transition. Plans are underway in the coming months to introduce J. Johnson to key government and University supporters.

c. Chancellor Giardini reported that she recently attended a one-woman production “Skyborn” at The Cultch as a witness to Indigenous art, storytelling and practices. Attending in her capacity as SFU’s Chancellor, she stated that it was her role to bear witness to what she saw and heard from Quelemia Sparrow, and to relay that to others. From a settler perspective, it was an introduction to a very different way of production, storytelling and experience.

d. The Board listened to a presentation from Candace Le Roy, Director, Sustainability Office, and engaged in a discussion about “SFU’s Strategic Sustainability Plan (2020-2025): Climate Action Theme.”

e. Other matters were discussed.

CONFIDENTIAL SESSION

a. The Board reviewed the planned executive and Chancellor searches in 2020-21 that will require Board involvement and/or approval.

b. The Board approved the appointment of Dr. Dugan O’Neil as Vice-President, Research and International pro tem, effective July 1, 2020 through to June 30, 2021.

c. The Board approved that Li-Jeen Broshko be appointed as Acting University Secretary effective February 1, 2020 through to December 31, 2020. L. Broshko remains permanent General Counsel.

d. The Board approved the appointment of President-designate Dr. Joy Johnson as a member of the Chancellor’s Search Committee to participate in the selection of SFU’s 12th Chancellor.

e. The Board awarded Fiona Robin the title “Board Chair Emeritus.”
f. Other matters were discussed.

g. At the conclusion of the Board meeting, there was an opportunity for interested Board members to attend the opening of the new space at 312 Main Street. This is the University’s newest Vancouver campus facility aimed at furthering community-engaged research and programming.

The next Board of Governors meeting will be held at 8:00 a.m. on Thursday, March 19, 2020 in the Halpern Centre, Room 126, SFU Burnaby.