Board Members present: J. Stewart, Board Chair; J. Johnson, President; T. Vrooman, Chancellor; M. Cordoba; C. Gildersleve; A. Gunn; A. Hall; C. Hanna; A. Kessler; C. Lewis; M. Lombardi; P. Martin; J. Young

Regrets: D. Williams

OPEN SESSION

A. Finance and Administration

a. The Board received written correspondence from the Graduate Student Society (GSS) and the Simon Fraser Student Society (SFSS) expressing opposition to the proposed tuition increases for 2021/2022, and their concerns about affordability for students, contingency reserves, the compressed timeline for input into the budget process, and a desire for increased financial relief to low-income students through bursaries, scholarships, and student service delivery that is proportional to tuition fee increases.

b. The Board discussed the University’s responses to the GSS and SFSS letters, noting that the points raised by Management included:
   • SFU’s balanced approach to the 2021/22 budget with respect to a cut of 2.5% across administrative departments, with some exclusions for priority areas such as mental health, and providing certainty around tuition fees for two years;
   • SFU pulled back on expenditures to increase contingency as part of the plan to mitigate the uncertainties of the 2021/22 fiscal year. These uncertainties include enrolment numbers, investment income and the sector-wide funding review being undertaken by the provincial government;
   • Carry-over funding and reserves will be used to buffer the negative effects of the pandemic and recovery period;
   • SFU reiterates the commitment to investing in student support;
   • Student Services and the Senate Policy Committee on Scholarships, Awards and Bursaries are drafting a proposal to make SFU’s bursary program more accessible;
   • SFU will continue its commitment to devote 25% of the undergraduate tuition revenue from the international student tuition increase beyond the general fee increase of 2% directly to international student support;
   • SFU will continue to work jointly with both Student Societies through the Student Affordability Working Group.

c. The Board approved the University’s 2021/22 Consolidated Budget as noted on pages 94 and 97 of the 2021/22 Budget and Financial Plan, and 2021/22 and 2022/23 Tuition and Fee Schedules as noted in Appendices IV and V respectively.

d. The Board received for information the 2020/21 Quarter 3 Forecast, which was submitted to the Ministry of Advanced Education, Skills and Training on January 29, 2021.

B. University Relations

a. The Board approved the following actions recommended by Senate on March 1, 2021:
• The 2021/2022 Enrollment Plan attached as Appendix A to the document titled For SENATE March 1, 2021, and 2021/2022 domestic and international undergraduate admission targets to each Faculty and Basis of Admission for all campuses (headcount), as indicated in Tables C1 and C2 respectively of Appendix C (Senate Paper S.21-21).

b. Fundraising Progress Reports: The Board noted year-to-date progress reports as follows:

<table>
<thead>
<tr>
<th>Fundraising Progress Report</th>
<th>For Information</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2020/2021 Year to Date</td>
</tr>
<tr>
<td>To December 31, 2020</td>
<td>$15,784,449</td>
</tr>
<tr>
<td>To January 31, 2021</td>
<td>$16,342,056</td>
</tr>
</tbody>
</table>

c. The Board approved the Terms of Reference for the:
   • Rowly Lorimer Graduate Award for Research Excellence Endowment;
   • Canadian Western Bank Refugee Livelihood Lab Fund;
   • Darcy and Karina Biagioni Family Entrance Scholarship; and
   • Firma Foreign Exchange Corporation Undergraduate Award in Finance Endowment.

d. The Board amended the motion it adopted on May 22, 2019, approving the naming of the Marianne and Edward Gibson Art Museum, which was then to be constructed as a physical space within the new development on Lot 24 on the SFU Burnaby Campus, to now approve the naming of the Museum to be constructed as a new building on the site currently occupied by the Strand Hall parking lot in the SFU Burnaby Campus precinct.

C. Governance and Nominating

a. The Board was informed that additional time was being taken to further develop the framework for implementation of the new Bullying and Harassment Policy before the policy and its accompanying procedures are submitted for Board approval. As this policy is interrelated with the amendments to Policy GP 18 Human Rights, both GP 18 and the new Bullying and Harassment Policy are expected to be submitted for Board approval in May 2021.

b. The Board approved revisions to the Risk Management Policy GP 42 and renamed it Enterprise Risk Management Policy GP 42 with immediate effect.

c. The Board repealed the Non-ionizing Radiation Safety Policy R 20.05 effective immediately and replaced it with revisions to Policy R 20.04 renamed Radiation Safety with immediate effect.

d. The Board repealed the Freedom of Information Policy I 10.03 effective immediately and approved revisions to the Access to Information Policy I 10.04 with immediate effect.

e. The Board approved revisions to the Protection of Privacy Policy I 10.11 effective immediately.

f. The Board was informed that editorial revisions were made to the Head of Institution and Delegation of Authority Under the Freedom of Information and Protection of Privacy Act Policy I 10.02.

g. The Board repealed the following policies with immediate effect:
   • GP-21 (Disposal of Broken Glass and Sharps);
   • AD 1-11 (Maintenance and Repair of Office Machines);
   • AD 13-01 (Annual Capital Allowance Projects); and
   • I 10.05 (Collection of Personal Information).
D. Responsible Investment Committee [There were no open session agenda items]

E. Human Resources

a. The Board approved the 2021-2022 Faculty Renewal Plan.

F. Other

a. Board Chair J. Stewart welcomed participants to the Zoom Video/Audio Conference Board meeting. Doing so by video/audio conference, and by web link for members of the public during the Open Session, was due to the ongoing COVID-19 pandemic.

b. J. Stewart acknowledged the six years of service of governor and immediate past Board Chair C. Lewis. He thanked C. Lewis for generously extending his term from January through March 2021 pending the appointment of a new Order-in-Council member.

c. J. Stewart announced that Ms. Neelam Sahota has been appointed as an Order-in-Council member of the Board effective March 15, 2021 to July 31, 2022 and will attend her first Board meeting on May 20, 2021.

d. The Board Chair commented on the work of the recently formed Governance Initiatives Working Group consisting of the members of the Governance and Nominating Committee (GNC), the President, the General Counsel & University Secretary, and Legal Counsel. The University is in a period of extensive transition within Senior University Management and the Board. This transition presents an opportune time to take a fresh look at the governance practices of the University and the Board of Governors. This review, over the next 1 to 2 years, will refocus Management and the Board, and the University community at large, on the Board’s role of providing strategic guidance to the University; to evaluate the benchmarks against which we set our governance practices; and to build an effective and inclusive Board culture that is adapting and evolving as is required by changing times.

e. President J. Johnson commented on the following matters:
   • The letter from Dr. Bonnie Henry on March 8, 2021 addressed to Post-Secondary Institution Presidents announced the plan is for a full return to in-person activities on campus in September 2021, with faculty and staff returning to campus sooner. SFU is planning for the full return to campus through a phased approach and is working closely with Provincial Health, WorkSafe BC and other post-secondary institutions to support the safe and complete resumption of on-campus activities.
   • Following the arrest of an SFU alumnus on December 11, 2020, the external review of the incident has been completed, and high-level summary along with next steps have been provided to the community. The review of campus safety and security and anti-racism training and strategies are currently underway.
   • The cyberattack on one of SFU’s servers on February 5, 2021 was isolated and investigated. The investigation found that personally identifiable information was stored among the data on this server. SFU has notified impacted individuals and is working closely with the Office of the Information and Privacy Commissioner. In addition, J. Johnson also notified the Board that due to personal information being shared, in relation to the February 5 cyberattack, SFU is the subject of a class action claim and the matter is before the courts.

f. With respect to internal engagement, President Johnson noted that she is focusing on issues of EDI. An important step is the hiring of the Vice-President, People, Equity and Inclusion, for which the search and community consultation was launched in February 2021. Members of the community were invited to participate in this process and to share with the committee the
qualities, attributes and types of experience they feel the successful candidate should possess in a robust consultation process. The committee is reviewing the feedback from the consultation process and incorporating it into the job profile. Language has been added to make sure that there will be engagement with students and that structures are in place to deliver EDI.

g. The President commented on her involvement with the following external engagement matters:
   - Co-chairing the Advisory Committee on Equity, Diversity and Inclusion Policy (ACEDIP), a federal government initiative mandated to advise on achieving the goals of increased equity, diversity and inclusion in federal research programs.
   - Meeting with international partners to discuss and enhance collaborative initiatives. This included hosting a meeting with the Inter-America Organisation for Higher Education (IOHE) to develop a work plan to promote collaboration across the continent to advance Sustainable Development Goals (SDGs).
   - Presenting at the University Social Responsibility Summit on ways to advance scholarship and the practice of university social responsibility, sharing best practices and perspectives on university-community partnerships.

h. The Board reviewed the written report of the Vice-President, Research and International pro tem on key activities in his office as well as recent research achievements and highlights of the Faculty of Health Sciences. D. O’Neil informed the Board of a new program called “Scholarly Impact of the Week.” There will be a weekly update to celebrate scholarly milestones and research impacts from across the SFU research community.

i. The Board reviewed the written report of the Vice-President, Finance and Administration on recent major activities and developments within his portfolio. The report focussed mainly on COVID-19 training and safety plans as well as the February 5, 2021 cyberattack and exposure of personally identifiable information.

j. The Board reviewed the written report of the Vice-President, Academic and Provost that focussed on the plan for learning and research continuity in the Fall 2021 term. C. Dauvergne mentioned that the Ministry of Health letter informing Post-Secondary institutions of a full return to campus in September 2021 was received after her report was submitted to the Board.

CLOSED SESSION

A. Finance and Administration

   a. The Board approved the Deed of Novation relating to the amended and restated Contribution Agreement towards the operation of TRIUMF.

B. University Relations

   a. The Board received a fundraising progress reports for the months ending December 2020 and January 2021.

   b. The Board reviewed the written report of Erin Morantz, Vice-President, Advancement and Alumni Engagement on the recent activities, developments and achievements in each of the areas within the portfolio.

   c. The Board reviewed the report from Joanne Curry, Vice-President, External Relations on key issues in Government Relations and Communications & Marketing.

   d. Other matters were discussed.
C. **Responsible Investment**
   
a. As part of SFU’s commitment to the United Nations Principles for Responsible Investing (UN PRI), the Board approved the University’s annual submission for 2021 to the UN PRI.

D. **Other**
   
a. The Board received the President’s Activities Report for January and February 2021.

b. The Board listened to a presentation from Kristin Linklater, Executive Director, Communications and Marketing, engaged in a discussion and provided input around the topic “SFU Brand and Differentiators.”

c. Other matters were discussed.

**CONFIDENTIAL SESSION**

a. The Board heard an update from President Johnson on Presidential Transition matters.

The next Board of Governors meeting will be held at 8:00 a.m. on Wednesday, May 20, 2021 by Zoom Video/Audio Conference.