SUMMARY – BOARD OF GOVERNORS’ MEETING OF SEPTEMBER 26, 2019

Board Members present: F. Robin, Board Chair; A. Petter, President; M. Cordoba; A. Hall; A. Kessler; M.C. Kropinski; C. Lewis; M. Lombardi; M. Mroz; J. Stewart; A. Versi; J. Young

Regrets: A. Giardini, Chancellor; S. Lord Ferguson; D. Williams

OPEN SESSION

A. Finance and Administration

a. The Board received for information the monthly rental rates for SFU Residences for the academic year 2020-2021.

b. The Board received the University’s Statement of Financial Information for the year ended March 31, 2019 and authorized the Chair of the Board to sign the document.

c. The Board received for information the 2019-2020 Quarter 1 Forecast, which was submitted to the Ministry of Advanced Education, Skills and Training on July 5, 2019.

d. The Board noted for information the 2019-2020 Quarter 1 Budget to Actual Variance Report as of June 30, 2019.

B. University Relations

a. Fundraising Progress Reports: The Board noted year-to-date progress reports as follows:

<table>
<thead>
<tr>
<th>Month</th>
<th>Fundraising Progress Report For Information 2019/2020 Year to Date</th>
</tr>
</thead>
<tbody>
<tr>
<td>To May 31, 2019</td>
<td>$2,549,338</td>
</tr>
<tr>
<td>To June 30, 2019</td>
<td>$3,503,677</td>
</tr>
</tbody>
</table>

b. The Board approved the Terms of Reference for the:

- Pamela Yoon Drakos Award in Economics; and
- Katherine Willett Award in Gerontology.

C. Governance and Nominating

a. The Board approved the recommendation for the reappointment of Mr. Norm Shearing to the Board of Directors of the SFU Community Corporation as External Director for a term of three years commencing September 19, 2019.

b. The Board approved the revisions to Policy R40.01 Research Centres and Research Institutes, effective immediately.

c. The Board received for information a housekeeping revision to the Terms of Reference of the Executive and Compensation Committee updating the definition of the term “executive officers” to make it consistent with Policy B10.08 Executive Compensation.
D. Responsible Investment

a. The Board received for information the United Nations Principles for Responsible Investment (UNPRI) Assessment Report 2019 designed to provide feedback to signatories to support ongoing learning and development. The results indicated that SFU is meeting or exceeding the mean, scoring well within its peer group, particularly in terms of Strategy and Governance which covers the University’s overall approach to responsible investment. A portion of the annual report is made public on the PRI website.

b. The Board reviewed the MSCI Carbon Disclosure report on SFU’s Investment Portfolio. In September 2018 SFU increased its commitment to reduce by a further 10% the carbon footprint of its investment portfolio from 30% to 40% by 2030 to match both Canada’s and BC’s new carbon emissions reduction targets. The information contained in the report was a carbon footprint analysis on the public equities held through external managers for SFU investment portfolios as of March 31, 2019. The baseline dropped from 87.3 tons of CO2 emitted per million dollars invested in 2018 to 84.6 tons of CO2 emitted per million dollars invested 2019. SFU earned a Gold rating in the Sustainable Tracking, Assessment and Rating System (STARS) and currently exceeds the benchmark compared to other post-secondary institutions. Going forward SFU will continue to actively engage with the University’s investment managers to implement responsible investing.

E. Other

a. President Petter reported on various events relating to the successful start to the academic year, including:
   - Welcoming over 5,000 new undergraduate students, 1,600 new graduate students, 60 new faculty members; and in particular welcoming new students to the recently completed Sustainable Energy and Engineering Building at the Surrey campus, which will have a positive impact on students, faculty and research;
   - Welcoming Dr. Jon Driver back to the Board of Governors in his capacity as Vice-President Academic and Provost pro tem. J. Driver previously served in this role from 2008-2016. A. Petter expressed thanks to former Vice-President Academic and Provost, Peter Keller, who is now Special Advisor to the Executive on Academic Planning. A search for a new Vice-President Academic and Provost will commence later this academic year to allow for the new President-Elect to be actively involved in the process.

b. A. Petter highlighted for the Board the following developments of note:
   - Eight SFU faculty members, including Vice-President Research and International Joy Johnson, were honoured by the Royal Society of Canada – seven as fellows of the Society and one as a member of the College of New Scholars, Scientists and Artists. Membership in the Society is Canada’s highest academic honour and this was a record result;
   - As part of the 30th anniversary celebrations at SFU’s Vancouver Campus, President Emeritus Jack Blaney was honoured for his leadership in bringing SFU into Vancouver with the renaming of the Morris J. Wosk Centre for Dialogue’s Asia Pacific Hall as the “Jack P. Blaney Asia Pacific Hall”;
   - The Board learned that SFU VentureLabs®, British Columbia’s most successful science and technology business accelerator, recently received $3m from Western Economic Diversification (WD) Canada to establish a scale-up and soft-landing centre that will provide science and technology entrepreneurs and companies with the support they need to thrive;
   - SFU’s university-wide student business incubator, Coast Capital Savings Venture Connection, received over $1.9m from WD to expand its entrepreneurship program in under-represented areas, such as health, sustainability and creative technologies;
• WD also provided over $1m to assist the School of Sustainable Energy Engineering to create a research facility to prototype clean technology solutions for the aerospace industry;

• On September 20, SFU and the Alumni Association celebrated four remarkable SFU graduates at the Outstanding Alumni Awards: Isabel Ge Mahe (BASc ’97, MEng ’00), Vice President and Managing Director of Greater China, Apple Inc; Kathleen Hepburn (BFA ’07), Writer/Director, Co-Founder of Experimental Forest Films; Hew Choy Leong (MSc ’67), Emeritus Professor and Senior Advisor, Mechanobiology Institute, National University of Singapore; and Mark Okerstrom (CLA ’95), President and CEO of Expedia Group Inc. All were recognized for making exceptional community contributions at home and abroad.

c. The President updated the Board on a number of SFU projects:

• Work is well under way on Phase 1 of the Student Residence Project on Burnaby Mountain and it is expected that provincial approval for Phase 2 will be announced soon. Combined, both phases will create over 850 units of undergraduate housing, plus an expanded dining commons;

• SFU Community Trust Board has approved construction of a rental project on UniverCity precinct Parcel 21, which will provide 90 units of housing for graduate students and students with families;

• In July, Burnaby issued the building permit for the Corix Biomass Plant on Burnaby Mountain, which will serve SFU and UniverCity with green energy, reducing greenhouse gas emissions for both by over 80%; and,

• The Federal Government recently announced that SFU is one of 17 post-secondary institutions to participate in its Dimensions pilot program. Coordinated on behalf of the Executive by Vice-President Research and International, J. Johnson, the Dimensions pilot program is intended to support post-secondary institutions seeking to increase equity, diversity and inclusion in their environments and practices.

d. The President informed the Board about the following matters of note:

• On September 27, SFU will hold its annual Terry Fox run and walk at all three campuses;

• A. Petter noted that he had made a statement on Global Climate Strike activities taking place from September 20-27 in which he clarified the university’s position and SFU’s strong commitment to countering climate change; and,

• The President also noted that Chancellor A. Giardini’s term comes to an end in June of 2020. As set out in section 11 of the University Act, the Chancellor is appointed by the Board of Governors on nomination by the Alumni Association and after consultation with the Senate. In accordance with Board Policy B 10.12, A. Petter announced that he was initiating the process to appoint the next Chancellor and expects that the committee will be struck in early 2020 so as to allow the new President-Elect to participate in this process.

e. Board Chair F. Robin thanked Steve Dooley, Executive Director, for hosting the Board in the Sustainable Energy and Environmental Engineering building at SFU Surrey.

f. F. Robin welcomed two new Board members to their first meeting since being appointed to serve:

• Joan Young, an Order-in-Council member appointed July 31, 2019 for a one year term. J. Young is a partner and senior litigator in the Advocacy and Litigation Group at McMillan LLP. She is the BC Co-Chair, Litigation as well as BC Co-Chair, Administrative and Public Law for McMillan. She holds a Bachelor of Arts from UBC and a law degree from the University of Victoria.

• Mike Lombardi, an Order-in-Council member appointed July 31, 2019 for a one year term. M. Lombardi has served in the BC public education system for more than 40 years as a school trustee, teacher, professional development expert, and teacher leader. He has also served as the Vancouver School Board Chairperson, Vice Chairperson and Chair of the Management and Coordinating Committee. M. Lombardi holds a Bachelor of General Studies from SFU and Masters of Adult Education from UBC.
g. The Board Chair announced the re-appointments of two Board members:
   • Jamie Stewart, Order-in-Council, and Chair of the Responsible Investment Committee, re-appointed from December 31, 2019 until July 31, 2022; and,
   • Mike Cordoba, Alumni Order-in-Council, and Chair of the Finance and Administration Committee, re-appointed from December 31, 2019 until January 14, 2022.

h. F. Robin welcomed Jon Driver, appointed as the Vice-President Academic and Provost pro tem for a one year term starting September 1, 2019. J. Driver, previously served as Vice-President Academic and Provost from 2008-2016.

i. Governor M. Mroz reported that the Mental Health Commission of Canada (MHCC) is leading the development of a Standard on Psychological Health and Safety for Post-Secondary Students (PSS Standard). In June a draft of the PSS Standard was made available for public review.

j. Deputy Board Chair C. Lewis reported that both he and Governor D. Williams attended the first Post-Secondary Indigenous Board Member Gathering on September 20, 2019. The intent of the gathering was to bring Indigenous board members together to discuss Indigenous post-secondary education and training and how the Ministry can support Order-in-Council Indigenous members. He commented that SFU is leading the curve in terms of truth and reconciliation.

k. The Report of the Vice-President, Research and International on key activities in her office as well as recent research achievements was before the Board for information. J. Johnson highlighted:
   • SFU had significant success in the latest round of Canadian Institutes of Health Research Project Grants, where SFU’s success rate was 28%;
   • SFU received $3 million in federal funding from Western Economic Diversification Canada;
   • SFU hosted the VP of Ghana on campus where he delivered a public lecture on Ghana’s economic future; and
   • SFU and Mitacs have partnered to deliver a research mobility program under the Mitacs Globalink Research Award funding tool. The program consists of 60 inbound internships and 40 outbound internships for current SFU students.

l. The Board reviewed the report of the Vice-President, Finance and Administration on the major activities and developments within his portfolio as of September 2019. M. Pochurko highlighted two areas:
   • The Sustainable Energy and Environmental Engineering building opened and welcomed its first students; and,
   • SFU has initiated a 2 year project to upgrade the WIFI coverage across all three campuses.

m. The Board reviewed a joint report from Peter Keller and Jon Driver, Vice-President, Academic and Provost pro tem on a number of activities and developments in the areas within the Office of the Vice-President, Academic portfolio. J. Driver highlighted the following matters:
   • SFU welcomed two new Deans in the faculties of Environment, Dr. Naomi Krogman and Education, Dr. Susan O’Neill;
   • SFU’s Office of Francophone and Francophile Affairs (OFFA), has received $3 million in funding which will coordinate, promote and support the development of programs and courses offered in French at the university; and,
   • The Lifelong Learning Annual Community Report has been distributed to the Board for information, which outlines programs and activities for non-credit studies.

n. The following items were distributed to the Board for information:
   • 2018/19 Community Report, SFU Lifelong Learning;
• 2017/18 Annual Report, Beedie School of Business;
• An August 28, 2019 op-ed piece written by President Petter for *The Globe and Mail*, “Now is the time for a national knowledge mobilization strategy to maximize research potential” and;
• Reconciliation at SFU 2018/19 report.

CLOSED SESSION

A. **Finance and Administration**

a. The Board engaged in a preliminary discussion about the University’s budget for fiscal year 2020/21, and reviewed the draft information to be shared with the campus community in a series of budget consultations that began in September 2019 and will continue through the end of October 2019.

b. As approved by the Board at the June 27, 2019 Board meeting, the Board was informed that Management entered into a construction contract with Holaco Construction Ltd. for the Strand Hall Level 3000 Renovation Project at SFU Burnaby. The fixed price of the contract was well within the amount authorized by the Board in June 2019.

c. The Board received for information an update on the Student Housing Development Project at SFU Burnaby.

d. The Board received for information a Capital Projects and Planning Program Status Report as of September 2019.

e. The draft minutes of and excerpts from the report to the Investment Advisory Committee meeting of June 18, 2019, were received by the Board for information.

f. Other matters were discussed.

B. **University Relations**

a. The Board received the fundraising progress reports for May and June 2019.

b. The Board received for information the Annual 2018-19 Fundraising Progress Report prepared by University Advancement.

c. The Board reviewed the report from M. den Haan, Vice-President, Advancement and Alumni Engagement (VPA&AE) on the recent activities, developments and achievements in each of the areas within his portfolio.

d. The Board reviewed the report from Joanne Curry, Vice-President, External Relations on key developments in Government Relations and Communications & Marketing.

C. **Human Resources**

a. **Academic Appointments**

The following academic appointments were approved and have been accepted:

• Dr. Yagiz Aksoy, Assistant Professor, Computing Science, 22 Aug 19 – 31 Aug 23
• Dr. Margaret Ramirez, Assistant Professor, Geography, 1 Aug 19 – 31 Jul 23
• Dr. Matthias Danniger, Assistant Professor, Physics, 1 Sep 19 – 31 Aug 23
• Dr. Donald Estep, Professor with tenure, Statistics and Actuarial Science, 1 Sep 19
• Dr. Ian McCarthy, W.J. VanDusen Professorship, Beedie School of Business, 1 Sep 19 – 31 Aug 24
• Dr. Lieke Ten Brummelhuis, Beedie Professorship, Beedie School of Business, 1 Sep 19 – 31 Aug 24
• Dr. Lyana Patrick, Assistant Professor, Health Sciences, 1 Oct 19 – 31 Aug 23
• Dr. Siyuan Yin, Assistant Professor, Communication, 22 Oct 19 – 31 Aug 23
• Dr. Yumiko Murai, Assistant Professor, Education, 1 Jan 20 – 31 Aug 24
• Dr. David Stenning, Assistant Professor, Statistics and Actuarial Science, 1 Jan 20 – 31 Aug 24
• Dr. William Jesse Hahm, Assistant Professor, Geography, 1 Jan 20 – 31 Aug 24

b. Administrative Appointments

The following administrative appointments were approved:

• Dr. Anke Kessler, Chair, Economics, 01 Sep 21 – 31 Aug 24
• Dr. Jan Marontate, Director, School of Communication, 01 Sep 19 – 31 Aug 20
• Dr. John Maxwell, Director, Publishing Program, 01 Sep 19 – 31 Aug 20
• Dr. Tim Swartz, Chair, Statistics and Actuarial Science, 01 Sep 19 – 31 Aug 21

D. Other

a. The Board received the President’s Activities Report for June, July and August 2019.

b. The Board received for information an updated 2019 semesterly schedule of SFU events.

c. The Board received copies of President Petter’s statement on respectful debate at SFU.

d. Board members completed the annual Conflict of Interest Disclosure form.

e. Other matters were discussed.

CONFIDENTIAL SESSION

a. The Board approved the President’s Goals and Objectives for 2019/20.

b. Following a recent change to the Province’s 2012 freeze on executive compensation paid by public sector employers, the Board approved prospective performance review recommendations for the associate vice-presidents, deans and university secretary, effective September 1, 2019 and general counsel effective January 1, 2020. However, under government’s ongoing executive compensation freeze for vice-presidents, merit awards for vice presidents will not be implemented until such time as government policy permits, and the matter has been further reviewed and confirmed by the Board.

c. The Board approved the appointment of Dr. Jon Driver to the position of Vice-President Academic and Provost, pro tem, beginning on September 1, 2019 for 12 months.

d. The Board approved a motion to hold the election of the next Board Chair and Deputy Board Chair at the November 28, 2019 Board meeting rather than at the January 30, 2020 Board meeting, with the terms of each to commence on January 15, 2020 and end at the conclusion of the January 2021 Board meeting. The reason for this one-time change was continuity of Board leadership with the Chair leaving the Board on January 15, 2020 and continuity of Board operations with the University Secretary leaving at the end of January 2020.
e. At the conclusion of the Board meeting, Dean Eugene Fiume, Executive Director Steve Dooley and Chief Facilities Officer Larry Waddell, escorted Board members on a tour of the Sustainable Energy and Environmental Engineering Building.

f. Other matters were discussed.

The next Board of Governors Meeting will be held at 8:00 a.m. on Thursday, November 28, 2019 in the Halpern Centre, Room 126, SFU Burnaby.