Mr. Chancellor, it is my pleasure to present Dr. Henry Mintzberg, Cleghorn Professor of Management Studies at McGill University and Professor of Organization at INSEAD in Fountainbleau, France. As Canada's pre-eminent strategic practices and management scholar, Henry Mintzberg is a brilliant and creative thinker who has earned the admiration and respect of peers and business leaders around the world. We honour him today not only for his seminal contributions as a scholar but equally for his commitment to the advancement of higher education.

Henry Mintzberg received his Bachelor of Engineering degree from McGill University in 1961 and his Ph.D. from the Sloan School of Management at the Massachusetts Institute of Technology in 1968. He then began his distinguished career at McGill University, where he was later appointed Bronfman Professor of Management. In 1973, a short five years after his graduation, he caught the attention of the university world with his pioneering book The Nature of Managerial Work. There followed several more seminal books and some 90 provocative articles on management and social analysis.

In his body of work, he has treated such complex themes as the structure of organizations and power, the process of strategic planning, the role of intuition and interpretation in management, and the nature and styles of managerial work. Through his research, he has changed our understanding of what managers do, and he has forced us to rethink the way strategies are created.

His contributions, however, extend far beyond just his research and publication. A fierce advocate of higher education, he was the driving force in establishing a bilingual Ph.D. program in administrative studies offered jointly by the four universities in Montreal. A passionate nationalist who deeply believes in a united and diverse Canada, he authored a dramatic plea for one Canada before the most recent referendum. And ever the visionary, he is currently co-coordinating a unique, next-generation master's program for the development of managers, a venture that involves five universities in Canada, England, France, India, and Japan.

Henry Mintzberg has received many honours for his achievements. He is an elected Fellow of the Royal Society of Canada, the first member from a business discipline to be so recognized. He holds honorary degrees from the Universities of Montreal, Geneva, Venice, Lund, and Lausanne. He has twice won the McKinsey Prize for articles in the Harvard Business Review.

Mr. Chancellor, through his research and his teaching Henry Mintzberg has caused us to examine our assumptions not only about organizations but also about the nature of business education. We are indebted to him for his acumen, his originality, and his courage. It is an honour to present Dr. Henry Mintzberg for the degree Doctor of Laws, honoris causa.