

BERKSHIRE HATHAWAY INC.

OPERATING COMPANIES

INSURANCE BUSINESSES

<u>Company</u>	<u>Employees</u>	<u>Company</u>	<u>Employees</u>
Berkshire Hathaway Homestate Companies	627	General Re Corporation	2,574
Berkshire Hathaway Reinsurance Group	593	Kansas Bankers Surety Company	18
Boat America Corporation	377	Medical Protective Corporation	422
Central States Indemnity Co.	431	National Indemnity Primary Group	384
GEICO	22,249	United States Liability Insurance Group	513
		Insurance total	28,188

NON-INSURANCE BUSINESSES

<u>Company</u>	<u>Employees</u>	<u>Company</u>	<u>Employees</u>
Acme Building Brands	2,307	Kirby ⁽¹⁾	648
Adalet ⁽¹⁾	266	Larson-Juhl	1,810
Altaquip ⁽¹⁾	310	The Marmon Group ⁽⁴⁾	18,000
Applied Underwriters, Inc.	455	McLane Company	16,078
Ben Bridge Jeweler	778	MidAmerican Energy Company ⁽²⁾	3,150
Benjamin Moore	2,467	MidAmerican Energy Holdings Company ⁽²⁾	654
Borsheim's Jewelry	204	MiTek Inc.	1,818
The Buffalo News	846	Nebraska Furniture Mart	2,712
Business Wire	520	NetJets	7,945
CalEnergy ⁽²⁾	329	Northern Natural Gas ⁽²⁾	864
Campbell Hausfeld ⁽¹⁾	579	Northern and Yorkshire Electric ⁽²⁾	2,444
Carefree of Colorado ⁽¹⁾	211	Northland ⁽¹⁾	107
Clayton Homes, Inc.	11,998	PacifiCorp ⁽²⁾	3,192
Cleveland Wood Products ⁽¹⁾	79	Pacific Power ⁽²⁾	1,224
CORT Business Services	2,773	The Pampered Chef	814
CTB International	1,079	Precision Steel Warehouse	194
Dairy Queen	2,362	Richline Group	2,337
Douglas/Quikut ⁽¹⁾	70	Rocky Mountain Power ⁽²⁾	2,180
Fechheimer Brothers	715	Russell Corporation ⁽³⁾	4,239
FlightSafety International	4,482	Other Scott Fetzer Companies ⁽¹⁾	147
Forest River, Inc.	4,461	See's Candies	3,000
France ⁽¹⁾	104	Shaw Industries	28,974
Fruit of the Loom ⁽³⁾	34,896	Stahl ⁽¹⁾	167
Garan	4,563	Star Furniture	710
H. H. Brown Shoe Group	1,182	TTI, Inc.	2,782
Halex ⁽¹⁾	126	United Consumer Finance Company ⁽¹⁾	202
Helzberg's Diamond Shops	2,009	Vanity Fair Brands, Inc. ⁽³⁾	4,819
HomeServices of America ⁽²⁾	2,602	Wayne Water Systems ⁽¹⁾	153
Iscar	10,413	Wesco Financial Corp.	13
Johns Manville	7,280	Western Enterprises ⁽¹⁾	360
Jordan's Furniture	1,165	R. C. Willey Home Furnishings	2,486
Justin Brands	911	World Book ⁽¹⁾	190
Kern River Gas Transmission Company ⁽²⁾	164	XTRA	595
Kingston ⁽¹⁾	162	Non-insurance total	217,876
		Corporate Office	19
			<u>246,083</u>

(1) A Scott Fetzer Company

(2) A MidAmerican Energy Holdings Company

(3) A Fruit of the Loom, Inc. Company

(4) Approximately 130 manufacturing and service businesses that operate within 11 business sectors.