

Consolidated Statement of Income

Ford Motor Company and Subsidiaries For the Years Ended December 31, 2008, 2007 and 2006 (in millions, except per share amounts)

	2008	2007	2006
Sales and revenues			
Automotive sales.....	\$ 129,166	\$ 154,379	\$ 143,249
Financial Services revenues	17,111	18,076	16,816
Total sales and revenues	146,277	172,455	160,065
Costs and expenses			
Automotive cost of sales	127,103	142,587	148,866
Selling, administrative and other expenses	21,430	21,169	19,148
Goodwill impairment	—	2,400	—
Interest expense	9,682	10,927	8,783
Financial Services provision for credit and insurance losses.....	1,874	668	241
Total costs and expenses.....	160,089	177,751	177,038
Automotive interest income and other non-operating income/(expense), net	(755)	1,161	1,478
Automotive equity in net income/(loss) of affiliated companies	163	389	421
Income/(Loss) before income taxes	(14,404)	(3,746)	(15,074)
Provision for/(Benefit from) income taxes (Note 19)	63	(1,294)	(2,655)
Income/(Loss) before minority interests	(14,467)	(2,452)	(12,419)
Minority interests in net income/(loss) of subsidiaries	214	312	210
Income/(Loss) from continuing operations	(14,681)	(2,764)	(12,629)
Income/(Loss) from discontinued operations (Note 20)	9	41	16
Net income/(loss)	\$ (14,672)	\$ (2,723)	\$ (12,613)
Average number of shares of Common and Class B Stock outstanding	2,273	1,979	1,879
AMOUNTS PER SHARE OF COMMON AND CLASS B STOCK (Note 21)			
Basic income/(loss)			
Income/(Loss) from continuing operations	\$ (6.46)	\$ (1.40)	\$ (6.73)
Income/(Loss) from discontinued operations	—	0.02	0.01
Net income/(loss)	\$ (6.46)	\$ (1.38)	\$ (6.72)
Diluted income/(loss)			
Income/(Loss) from continuing operations	\$ (6.46)	\$ (1.40)	\$ (6.73)
Income/(Loss) from discontinued operations	—	0.02	0.01
Net income/(loss)	\$ (6.46)	\$ (1.38)	\$ (6.72)
Cash dividends	\$ —	\$ —	\$ 0.25

The accompanying notes are part of the financial statements.