

# BERKSHIRE HATHAWAY INC.

## MAJOR OPERATING COMPANIES

<u>Company</u>	<u>Location</u>	<u>Website</u>
Acme Building Brands	Fort Worth, TX	<a href="http://brick.com">brick.com</a>
Adalet <sup>(1)</sup>	Cleveland, OH	<a href="http://adalet.com">adalet.com</a>
Ben Bridge Jeweler	Seattle, WA	<a href="http://benbridge.com">benbridge.com</a>
Benjamin Moore	Montvale, NJ	<a href="http://benjaminmoore.com">benjaminmoore.com</a>
Berkshire Hathaway Credit Corporation	Omaha, NE	<a href="http://bh-hc.com">bh-hc.com</a>
Berkshire Hathaway Homestate Companies	Omaha, NE	<a href="http://brkdirect.com">brkdirect.com</a>
Berkshire Hathaway Reinsurance Division	Stamford, CT	<a href="http://borsheims.com">borsheims.com</a>
Borsheim's Jewelry	Omaha, NE	<a href="http://buffnews.com">buffnews.com</a>
The Buffalo News	Buffalo, NY	<a href="http://calenergy.com">calenergy.com</a>
CalEnergy <sup>(2)</sup>	Omaha, NE	<a href="http://chpower.com">chpower.com</a>
Campbell Hausfeld <sup>(1)</sup>	Harrison, OH	<a href="http://carefreeofcolorado.com">carefreeofcolorado.com</a>
Carefree of Colorado <sup>(1)</sup>	Broomfield, CO	<a href="http://csi-omaha.com">csi-omaha.com</a>
Central States Indemnity Co.	Omaha, NE	<a href="http://cort1.com">cort1.com</a>
CORT Business Services	Fairfax, VA	<a href="http://ctbinc.com">ctbinc.com</a>
CTB International	Milford, IN	<a href="http://dairyqueen.com">dairyqueen.com</a>
Dairy Queen	Edina, MN	<a href="http://quikut.com">quikut.com</a>
Douglas/Quikut <sup>(1)</sup>	Walnut Ridge, AR	<a href="http://fechheimer.com">fechheimer.com</a>
Fechheimer Brothers	Cincinnati, OH	<a href="http://flightsafety.com">flightsafety.com</a>
FlightSafety International	Flushing, NY	<a href="http://franceformer.com">franceformer.com</a>
France <sup>(1)</sup>	Fairview, TN	<a href="http://fruit.com">fruit.com</a>
Fruit of the Loom	Bowling Green, KY	<a href="http://garanimals.com">garanimals.com</a>
Garan	New York, NY	<a href="http://geico.com">geico.com</a>
GEICO	Washington, DC	<a href="http://gcr.com">gcr.com</a>
General Re Corporation	Stamford, CT	<a href="http://hhbrown.com">hhbrown.com</a>
H. H. Brown Shoe Group	Greenwich, CT	<a href="http://halexco.com">halexco.com</a>
Halex <sup>(1)</sup>	Cleveland, OH	<a href="http://helzberg.com">helzberg.com</a>
Helzberg's Diamond Shops	North Kansas City, MO	<a href="http://homeservices.com">homeservices.com</a>
HomeServices of America <sup>(2)</sup>	Edina, MN	<a href="http://jm.com">jm.com</a>
Johns Manville	Denver, CO	<a href="http://jordansfurniture.com">jordansfurniture.com</a>
Jordan's Furniture	Avon, MA	<a href="http://justinbrands.com">justinbrands.com</a>
Justin Brands	Fort Worth, TX	
Kansas Bankers Surety Company	Topeka, KS	
Kern River Gas Transmission Company <sup>(2)</sup>	Salt Lake City, UT	<a href="http://kernrivergas.com">kernrivergas.com</a>
Kingston <sup>(1)</sup>	Smithville, TN	<a href="http://kingstonproducts.com">kingstonproducts.com</a>
Kirby <sup>(1)</sup>	Cleveland, OH	<a href="http://kirby.com">kirby.com</a>
Larson-Juhl	Norcross, GA	<a href="http://larsonjuhl.com">larsonjuhl.com</a>
Meriam Instrument <sup>(1)</sup>	Cleveland, OH	<a href="http://meriam.com">meriam.com</a>
MidAmerican Energy Company <sup>(2)</sup>	Des Moines, IA	<a href="http://midamerican.com">midamerican.com</a>
MiTek Inc.	Chesterfield, MO	<a href="http://mitekinc.com">mitekinc.com</a>
National Indemnity Company	Omaha, NE	<a href="http://nationalindemnity.com">nationalindemnity.com</a>
Nebraska Furniture Mart	Omaha, NE	<a href="http://nfm.com">nfm.com</a>
NetJets	Woodbridge, NJ	<a href="http://netjets.com">netjets.com</a>
Northern Natural Gas <sup>(2)</sup>	Omaha, NE	<a href="http://northernnaturalgas.com">northernnaturalgas.com</a>
Northern and Yorkshire Electric <sup>(2)</sup>	United Kingdom	<a href="http://northern-electric.co.uk">northern-electric.co.uk</a>
Northland <sup>(1)</sup>	Watertown, NY	<a href="http://northlandmotor.com">northlandmotor.com</a>
The Pampered Chef	Addison, IL	<a href="http://pamperedchef.com">pamperedchef.com</a>
Precision Steel Warehouse	Franklin Park, IL	<a href="http://precisionsteel.com">precisionsteel.com</a>
See's Candies	South San Francisco, CA	<a href="http://sees.com">sees.com</a>
Shaw Industries	Dalton, GA	<a href="http://shawinc.com">shawinc.com</a>
Stahl <sup>(1)</sup>	Wooster, OH	<a href="http://stahl.cc">stahl.cc</a>
Star Furniture	Houston, TX	<a href="http://starfurniture.com">starfurniture.com</a>
United Consumer Finance Company <sup>(1)</sup>	Cleveland, OH	<a href="http://ucfs.net">ucfs.net</a>
United States Liability Insurance Group	Wayne, PA	<a href="http://usli.com">usli.com</a>
Wayne Water Systems <sup>(1)</sup>	Harrison, OH	<a href="http://waynepumps.com">waynepumps.com</a>
Wesco Financial Corp.	Pasadena, CA	
Western Enterprises <sup>(1)</sup>	Avon Lake, OH	<a href="http://westernenterprises.com">westernenterprises.com</a>
R. C. Willey Home Furnishings	Salt Lake City, UT	<a href="http://shoprcwilley.com">shoprcwilley.com</a>
World Book <sup>(1)</sup>	Chicago, IL	<a href="http://worldbook.com">worldbook.com</a>
XTRA	Westport, CT	<a href="http://xtracorp.com">xtracorp.com</a>

<sup>(1)</sup> A Scott Fetzer Company

<sup>(2)</sup> A MidAmerican Energy Holdings Company