Executive Summary Outline

Section of report Range is 0.0-4.4	Form	Content
Introduction	 Format allows quick access to info. Compelling statement of interest. Analysis goals and objectives. Recommended strategy. 	 Explains what the firm does. There's a compelling interest statement. Does it note goals of the analysis? Does it include a recommended strategy?
The Problem or Challenge	 ◆◆ Opportunities & threats (competitor, industry and macro environment). ◆◆ Strengths & limitations (resources, capabilities & core competencies). 	Clearly discuss these elements: • Opportunities & threats (competitor, industry and macro environment). • Strengths & limitations (resources, capabilities & core competencies).
The Solution	 Obvious & clear action statements. Clear outline of action steps. Clear timeline. Clearly stated goals. 	 What do you want to the firm to do? What steps need to be taken (logical & appropriate action plan for implementation). How soon do we start; with what steps? How will we measure success (criteria by which you evaluate success of changes).
Why Now	 ♦♦ External circumstances driving change. ♦ Internal resources for recommendation. ♦ Compelling statement of urgency. 	Explain: • External circumstances driving change. • Internal resources for recommendation. • Why change now?
Average		

Executive Summary Outline

No more than one page, no cover, citations, or table of contents, no less than 11 point, New Times Roman, no less than $\frac{1}{2}$ -inch margins, and 1.25 spacing (in *Word*, Home \rightarrow Paragraph $\rightarrow \boxed{3}$ \rightarrow Line Spacing \rightarrow Multiple \rightarrow type in 1.25). Mix any tables and figures into the text as they are mentioned.

INTRODUCTION

- Explain what the firm does.
- There's a compelling interest statement.
- Does it note goals of the analysis?
- Include a recommended strategy?

THE PROBLEM / CHALLENGE

Clearly discuss these elements:

- Opportunities & threats (competitor, industry and macro environment).
- Strengths & limitations (resources, capabilities & core competencies).

THE SOLUTION

- What do you want to the firm to do?
- What steps need to be taken (logical & appropriate action plan for implementation).
- How soon do we start; with what steps?
- How will we measure success (criteria by which you evaluate success of changes).

WHY NOW

Explain:

- External circumstances driving change.
- Internal resources for recommendation.
- Detail the need for change now.

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