## Formulation Analysis Evaluation

Section of report Range is 0.0–4.4	Form	Content
Mission, Objectives, Goals, stakeholders	<ul> <li>◆ Updated Information</li> <li>◆ Current Mission</li> <li>◆ Goals &amp; Objectives</li> <li>◆ Stakeholders</li> </ul>	<ul> <li>If case info. needs updating, update it and bring the audience/reader up to speed.</li> <li>Provide the firm's current Mission &amp; Goals.</li> <li>Who're the stakeholders &amp; what do they want?</li> </ul>
General and Industry Environment	<ul> <li>Macro Environment (Demographics, Economy, etc.)</li> <li>Industry Environment (Porter's 5)</li> <li>Competitors (top 3 or so)</li> <li>What are the industry dynamics</li> </ul>	Clearly outline these elements.     Industry dynamics include the likelihood of competitor attach and response and the form these attacks and responses are likely to take given conditions in the environment
Resources and Capabilities / Core Competencies	<ul> <li>◆ Resources (Tangible / Intangible)</li> <li>◆ Capabilities (by Functional Area)</li> <li>◆ Core Competencies (VIRO)</li> <li>◆ Performance</li> </ul>	Details will be needed (e.g. you should say     "Their physical plant is the most modern and     efficient in the industry and it allows them     to" rather than simply listing "physical     Plant" under a list of tangible resources).
Business, Corp. and International Strategies	<ul> <li>◆ Business Level Strategy</li> <li>◆ Corporate Level Strategy</li> <li>◆ International Strategy</li> <li>◆ Cooperative Strategy</li> </ul>	<ul> <li>Tell me what is their:</li> <li>Generic Bus. level strategy is (Cost Leadership, Diff, Focus, etc.)</li> <li>Corp. level strategy (Conglomerate, Vert. Integration Single bus., etc.)</li> <li>International Strategy (Global, Transnational, Multidomestic).</li> <li>Any Joint Ventures, etc.</li> </ul>
Average		