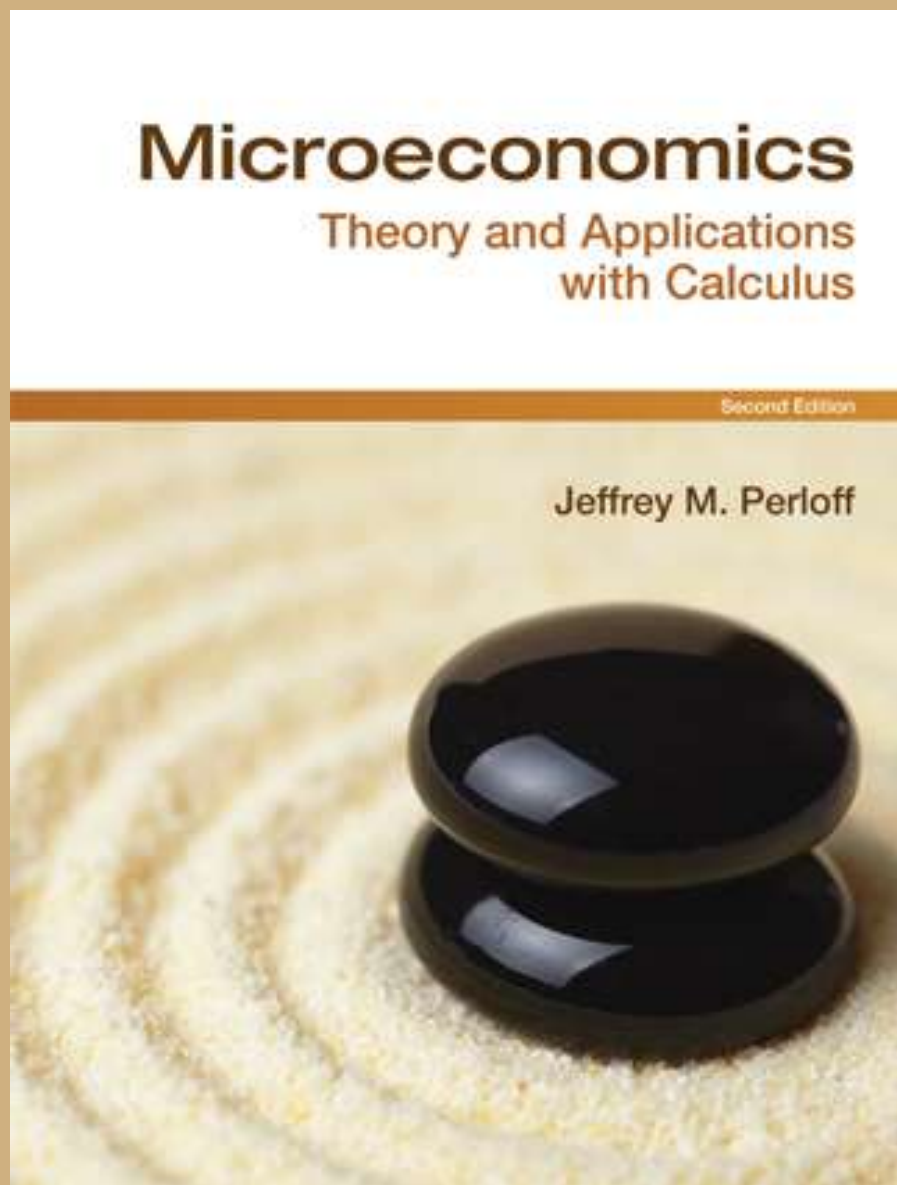


# Chapter 16

## Uncertainty

*We must believe in luck. For how else can we explain the success of those we don't like?*

Jean Cocteau



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# Chapter 16 Outline

16.1 Degree of Risk

16.2 Decision Making Under Uncertainty

16.3 Avoiding Risk

16.4 Investing Under Uncertainty

16.5 Behavioral Economics of Risk

# 16.1 Degree of Risk

- We incorporate risk and uncertainty into our models of decision making because they can cause consumers and firms to modify decisions about consumption and investment choices.
- **Risk** is the when the likelihood of each possible outcome is known or can be estimated, and no single possible outcome is certain to occur.
  - Estimates of how risky each outcome is allows us to estimate the most likely outcome.

# 16.1 Degree of Risk

- A **probability** is a number between 0 and 1 that indicates the likelihood that a particular outcome will occur.
- We can estimate probability with **frequency**, the number of times that one particular outcome occurred ( $n$ ) out of the total number of times an event occurred ( $N$ ).

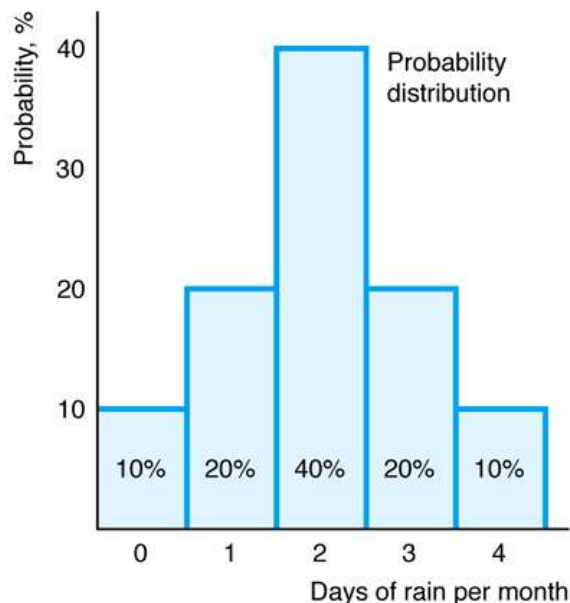
$$\theta = \frac{n}{N}$$

- If we don't have a history of the event that allows us to calculate frequency, we can use our best estimate or **subjective probability**.

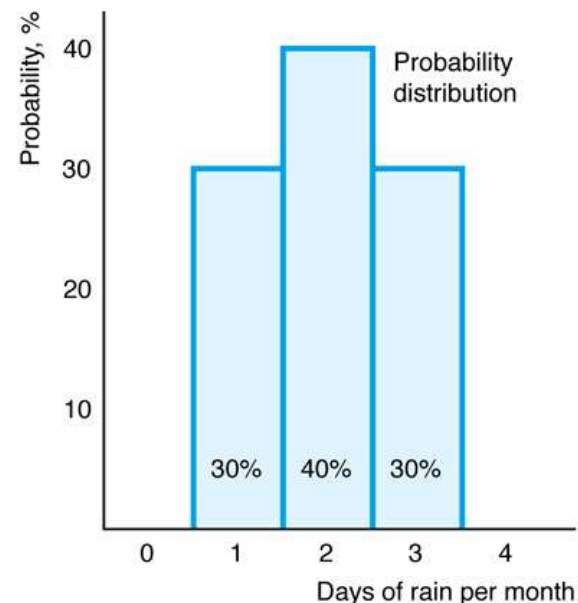
# 16.1 Degree of Risk

- A ***probability distribution*** relates the probability of occurrence to each possible outcome.

(a) Less Certain



(b) More Certain



# 16.1 Degree of Risk

- **Expected value** is the value of each possible outcome ( $V_i$ ) times the probability of that outcome ( $\theta_i$ ), summed over all  $n$  possible outcomes:

$$EV = \sum_{i=1}^n \theta_i V_i$$

- How is expected value used to measure risk?
  - **Variance** measures the spread of the probability distribution or how much variation there is between the actual value and the expected value.

$$\text{Variance} = \sum_{i=1}^n \theta_i (V_i - EV)^2$$

- **Standard deviation** ( $\sigma$ ) is the square root of the variance and is a more commonly reported measure of risk.

# 16.2 Decision Making Under Uncertainty

- Example: Greg schedules an outdoor event
  - If it doesn't rain, he'll make \$15 in profit (e.g. \$150,000)
  - If it does rain, he'll make -\$5 in profit (loss) (e.g. -\$5,000)
  - There is a 50% chance of rain.
- Greg's expected value (outdoor event):

$$\begin{aligned}EV &= [Pr(\text{no rain}) \times \text{Value}(\text{no rain})] + [Pr(\text{rain}) \times \text{Value}(\text{rain})] \\ &= \left(\frac{1}{2} \times \$15\right) + \left[\frac{1}{2} \times (-\$5)\right] = \$5\end{aligned}$$

- Variance (outdoor event):
$$\begin{aligned}\sigma^2 &= \left[\theta_1 \times (V_1 - EV)^2\right] + \left[\theta_2 \times (V_2 - EV)^2\right] \\ &= \left[\frac{1}{2} \times (\$15 - \$5)^2\right] + \left[\frac{1}{2} \times (-\$5 - \$5)^2\right] \\ &= \left[\frac{1}{2} \times (\$10)^2\right] + \left[\frac{1}{2} \times (-\$10)^2\right] = \$100.\end{aligned}$$
  - Standard deviation = \$10

# 16.2 Decision Making Under Uncertainty

- Example, continued: Greg schedules an indoor event
  - If it doesn't rain, he'll make \$10 in profit (e.g. \$100,000)
  - If it does rain, he'll make \$0 in profit
  - There is still a 50% chance of rain.
- Greg's expected value (indoor event)... is the same!

$$EV = \left(\frac{1}{2} \times \$10\right) + \left(\frac{1}{2} \times \$0\right) = \$5$$

- Variance (indoor event)... is much smaller:

$$\begin{aligned}\sigma^2 &= \left[\frac{1}{2} \times (\$10 - \$5)^2\right] + \left[\frac{1}{2} \times (\$0 - \$5)^2\right] \\ &= \left[\frac{1}{2} \times (\$5)^2\right] + \left[\frac{1}{2} \times (-\$5)^2\right] = \$25\end{aligned}$$

- Standard deviation = \$5
- Much less risky to schedule event indoors!



# 16.2 Decision Making Under Uncertainty

- Although indoor and outdoor events have the same expected value, the outdoor event involves more risk.
  - He'll schedule the event outdoors only if he likes to gamble.
- People can be classified according to attitudes toward risk.
- A ***fair bet*** is a wager with an expected value of zero.
  - Example: You receive \$1 if a flipped coin comes up heads and you pay \$1 if a flipped coin comes up tails.
  - Someone who is unwilling to make a fair bet is ***risk averse***.
  - Someone who is indifferent about a fair bet is ***risk neutral***.
  - Someone who is ***risk preferring*** will make a fair bet.

# 16.2 Decision Making Under Uncertainty

- We can alter our model of utility maximization to include risk by assuming that people maximize *expected utility*.
- Expected utility,  $EU$ , is the probability-weighted average of the utility,  $U(\bullet)$  from each possible outcome:

$$EU = \sum_{i=1}^n \theta_i U(V_i)$$

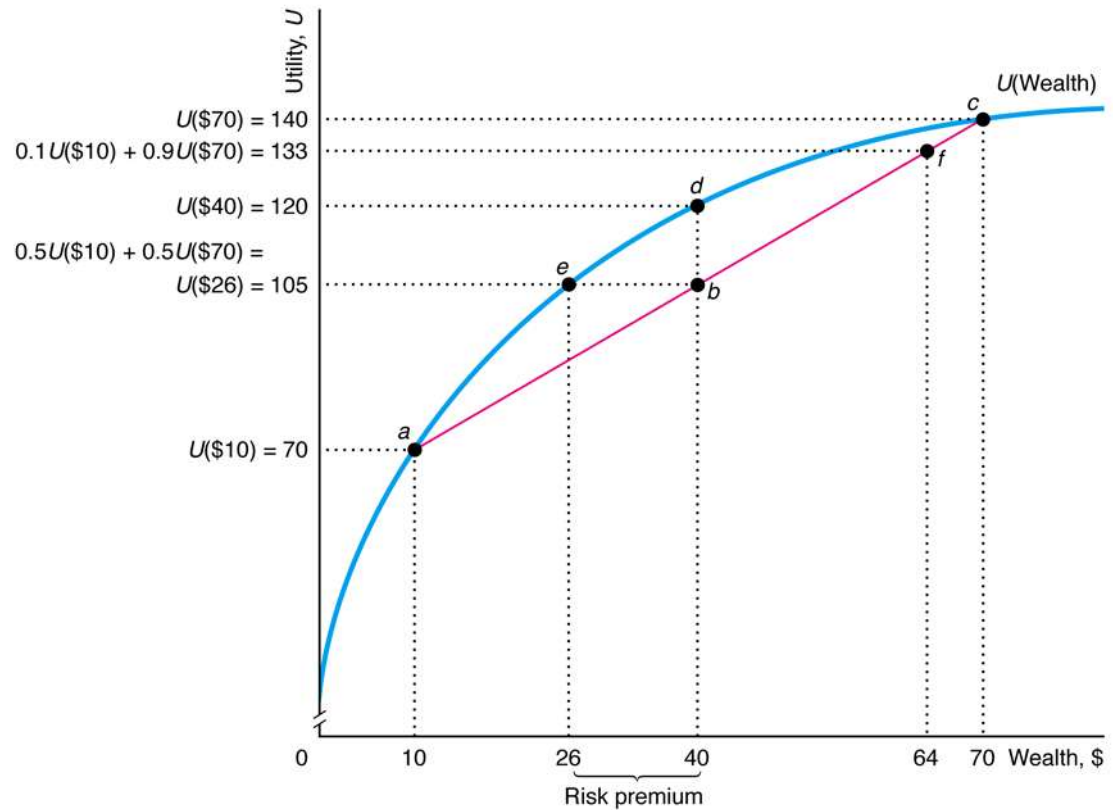
- The weights are the probabilities that each state of nature will occur, just as in expected value.
- A person whose utility function is concave picks the less-risky choice if both choices have the same expected value.

# 16.2 Attitudes Toward Risk

- Example: Risk-averse Irma and wealth
  - Irma has initial wealth of \$40
  - Option 1: keep the \$40 and do nothing  $\rightarrow U(\$40) = 120$
  - Option 2: buy a vase that she thinks is a genuine Ming vase with probability of 50%
    - If she is correct, wealth = \$70  $\rightarrow U(\$70) = 140$
    - If she is wrong, wealth = \$10  $\rightarrow U(\$10) = 70$
    - Expected value of wealth remains \$40 =  $(\frac{1}{2} \cdot \$10) + (\frac{1}{2} \cdot \$70)$
    - Expected value of utility is 105 =  $(\frac{1}{2} \cdot 70) + (\frac{1}{2} \cdot 140)$
- Although both options have the same expected value of wealth, the option with risk has lower expected utility.

# 16.2 Attitudes Toward Risk

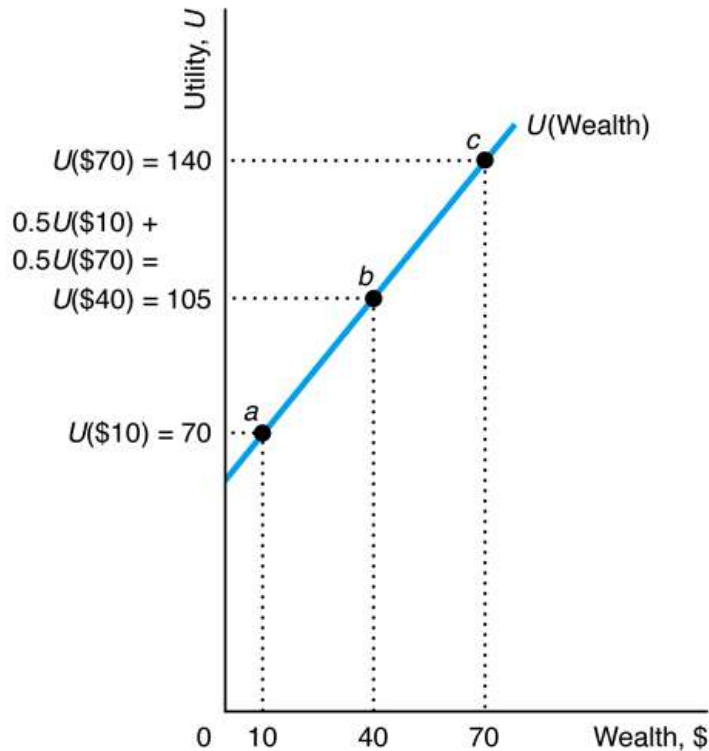
- Irma is risk-averse and would pay a **risk premium** to avoid risk.



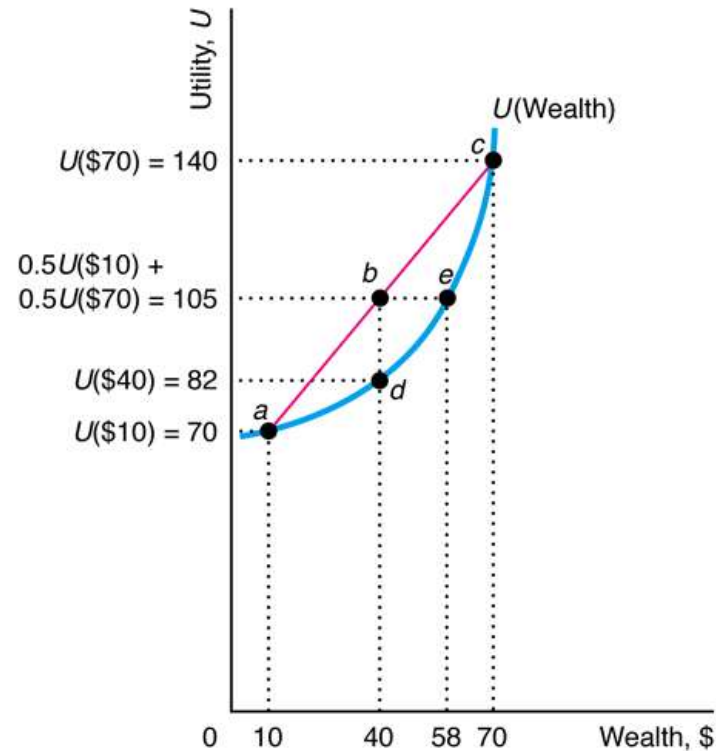
# 16.2 Attitudes Toward Risk

- Risk-neutral and risk-preferring utilities.

(a) Risk-Neutral Individual



(b) Risk-Preferring Individual



## 16.2 Attitudes Toward Risk

- The degree of risk aversion is judged by the shape of the utility function over wealth,  $U(W)$ .

- One common measure is the Arrow-Pratt measure of risk aversion:

$$\rho(W) = -\frac{d^2U(W)/dW^2}{dU(W)/dW}$$

- This measure is positive for risk-averse individuals, zero for risk-neutral individuals, and negative for those who prefer risk.
- The larger the Arrow-Pratt measure, the more small gambles that an individual will take.

# 16.3 Avoiding Risk

- There are four primary ways for individuals to avoid risk:

## 1. Just say no

- Abstaining from risky activities is the simplest way to avoid risk.

## 2. Obtain information

- Armed with information, people may avoid making a risky choice or take actions to reduce probability of a disaster.

## 3. Diversify

- “Don’t put all your eggs in one basket.”

## 4. Insure

- Insurance is like paying a risk premium to avoid risk.

# 16.3 Avoiding Risk Via Diversification

- Diversification can eliminate risk if two events are ***perfectly negatively correlated***.
  - If one event occurs, then the other won't occur.
- Diversification does not reduce risk if two events are ***perfectly positively correlated***.
  - If one even occurs, then the other will occur, too.
- Example: investors reduce risk by buying shares in a mutual fund, which is comprised of shares of many companies.



## 16.3 Avoiding Risk Via Insurance

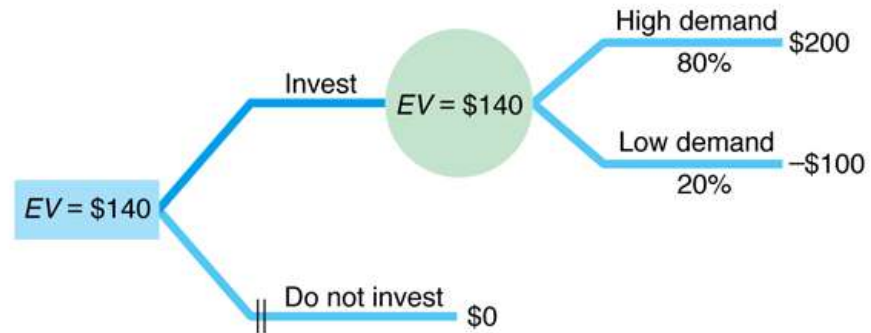
- A risk-averse individual will **fully insure** by buying enough insurance to eliminate risk if the insurance company offers a fair bet, or **fair insurance**.
  - In this scenario, the expected value of the insurance is zero; the policyholder's expected value with and without the insurance is the same.
- Insurance companies never offer fair insurance, because they would not stay in business, so most people do not fully insure.

# 16.4 Investing Under Uncertainty

- **Risk-neutral**

- Owner invests if the expected value of the return from investment is positive

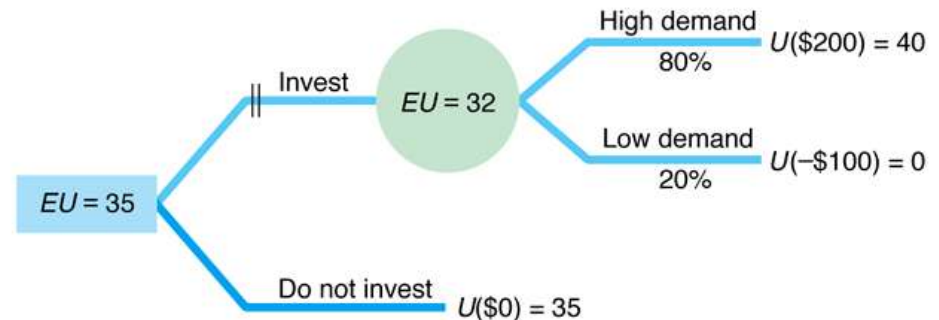
(a) Risk-Neutral Owner



- **Risk-averse**

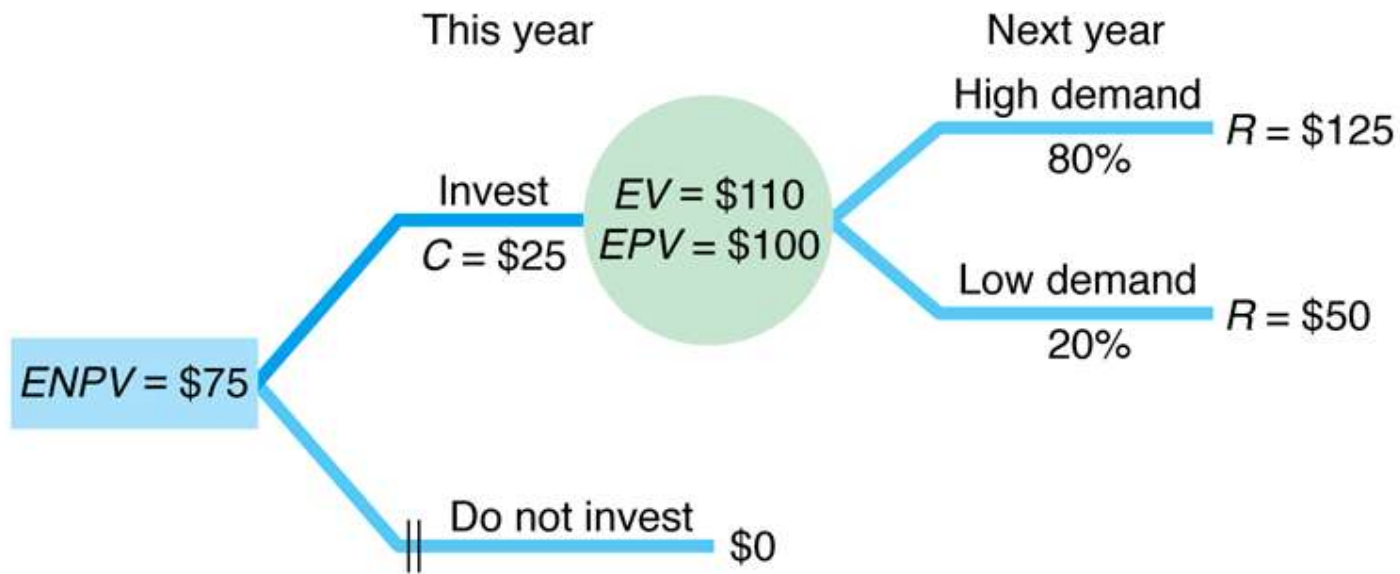
- Owner invests if the expected value of the investment exceeds the expected value of not investing

(b) Risk-Averse Owner



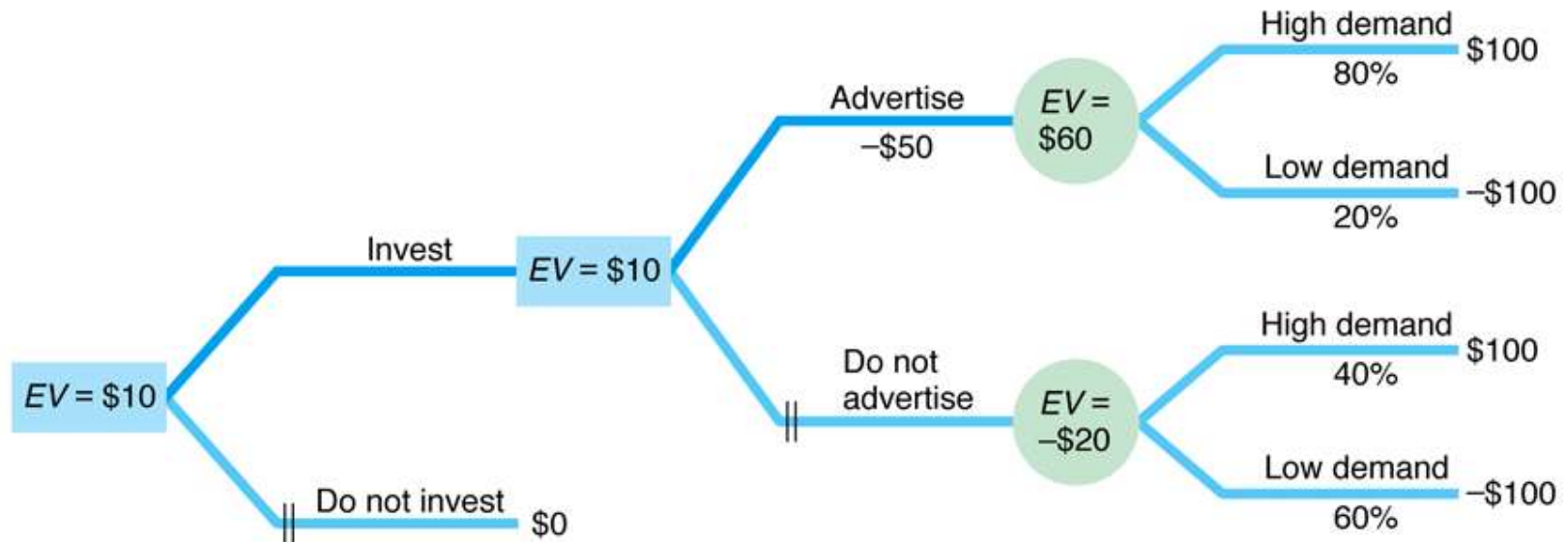
# 16.4 Investing with Uncertainty and Discounting

- A risk-neutral owner invests if the expected net present value of the return from investment is positive



# 16.4 Investing with Altered Probabilities

- A risk-neutral owner can incur an additional cost through advertising to alter the probability of high demand.



# 16.5 Behavioral Economics of Risk

- Why do many individuals make choices under uncertainty that are inconsistent with the predictions of expected utility theory?
  1. Difficulty assessing probabilities
    - Gambler's fallacy
    - Overconfidence
  2. Behavior varies with circumstances
    - Low-probability gambles
    - Certainty effect
  3. Prospect theory
- We briefly discuss each of these explanations.

# 16.5 Behavioral Economics of Risk

- People often have mistaken beliefs about the probability that an event will occur.
- The ***gambler's fallacy*** arises from the false belief that past events affect current, independent outcomes.
  - Example: flipping 'heads' 10 times in a row does not change the probability of getting 'heads' on the next flip from 50%.
- Some people engage in risky gambles because they are overconfident.
  - Surveys of gamblers reveal big gap between estimated chance of winning a bet and objective probability of winning.

# 16.5 Behavioral Economics of Risk

- Some people's choices vary with circumstances.
- Otherwise risk-averse people (who buy insurance!) will buy a lottery ticket, despite the fact that it is an unfair bet.
  - Utility function is risk averse in some regions, risk preferring in others.
- Many people put excessive weight on outcomes they consider to be certain relative to risky outcomes (*certainty effect*).
- Many people reverse their preferences when a problem is *framed* in a different but equivalent way.
  - Attitudes toward risk are reversed for gains versus losses.

# 16.5 Behavioral Economics of Risk

- **Prospect theory** is an alternative theory (to expected utility theory) of decision making under uncertainty.
  - People are concerned about gains and losses in wealth (rather than the level of wealth as in expected utility theory)
- The prospect theory value function is S-shaped and has three properties:
  - 1. Passes through origin:** gains/losses determined relative to initial situation
  - 2. Concave to horizontal axis:** less sensitivity to changes in large gains than small ones
  - 3. Curve is asymmetric:** people treat gains and losses differently.



# 16.5 Behavioral Economics of Risk

- Prospect Theory Value Function

