Global Technology
Equity Analysis
BUS 417
Group 2

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# Agenda

- 1. Industry Overview
- 2. Apple
- 3. Dell
- 4. Microsoft

## What is technology?

 Technology refers to the application of scientific knowledge for practical purposes aims of human life.



### What is a Gadget?

- A gadget is a small tool or device with a specific function, often designed to make tasks easier or more enjoyable
- Application includes entertainment, increased productivity, and even style
- Gadgets are supported by software, services, other applications
- Benefits of gadgets are often through the hardware, applications, or software.

### Types of Gadgets: Hardware

#### **Common Gadgets:**

- Smart Phones
- Computers
- Laptops
- Tablets
- E-readers
- Smart TV
- Global Positioning System (GPS)
- Semiconductor Chips

#### **Novelty Gadgets:**

- Mini portable projectors
- Smart rings (fitness/wellness trackers)
- Smart Glasses
- Smart mugs
- Drones
- 3D printing
- VR headsets

### Types of Gadgets: Software & Services

#### **Software:**

- Operating systems (iOS and Android)
- App Stores (Apple's App store, Google Play and Microsoft Store)
- Apps (third party apps), such as Instagram and Facebook
- Computer software, such as excel and word
- Online payment (Paypal, Apple Pay)

#### **Services:**

- Advertisements
- Cloud Storage (iCloud and OneDrive)
- Insurance (Apple Care and Samsung Care)
- Wireless connectivity
- Digital Music (iTunes, Apple Music, Amazon Music)
- Cloud Computing (Microsoft 365, Dell Technologies Cloud)
- Gaming services (Apple Arcade, Xbox)
- Health and Fitness (Apple Health)
- Networking services (LinkedIn)

# Evolution of Gadgets: The Computer

**1936**: First freely programmable

computer

**1951**: First commercial computer

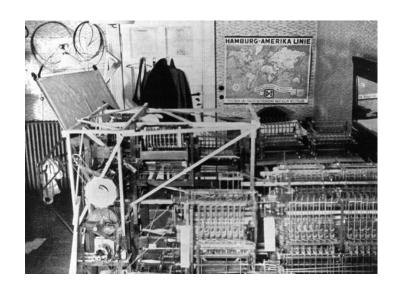
released

**1974**: First consumer computers (IBM)

**1976**: Apple I,II

**1984**: Apple Macintosh

1985: Microsoft Windows





# Evolution of Gadget: The Internet

**1969**: The original internet

1971: First email sent

1990: Archie, the first search engine

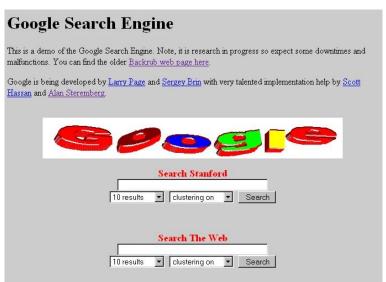
1991: Internet available for commercial use

**1996**: More email than post mail in the USA

: BackRub search engine (Stanford)

1997: Google (googol)





# Evolution of Gadget: Mobile Phones

1973: Motorola cell phone created

April 3, 1973: first cell phone call

made by Martin Cooper

1983: first cell phone available to

consumers

**1994:** First smartphone

2001: First Commercial 3g Network

**2007:** First Iphone Released

2008: First Android phone released





# Evolution of Gadget: Mobile Phones

**2010**: First retina display (Iphone 4)

**2013**: First smartphone with touch ID

(IPhone 5s)

2017: First smartphone with face ID (Iphone

X)

2018: First Foldable Smartphone (Royole

FlexPai)

**2019:** First Commercial 5g Network

2024: Iphone gets M3 chip





# Mobile Phones — Smartphones

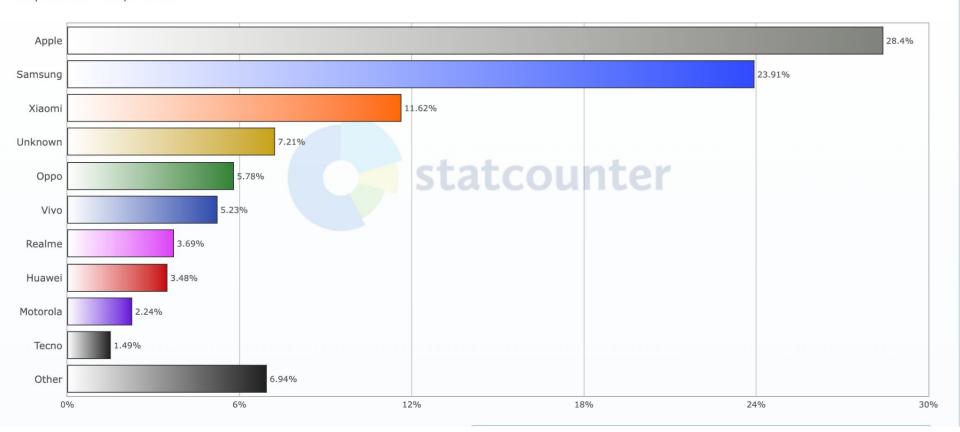
- A smartphone is a mobile device with internet access, apps, and multimedia features, combining phone and computer functions
- They run on operating systems like iOS, Android, or other specialized platforms



### Mobile Vendor Market Share Worldwide

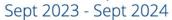
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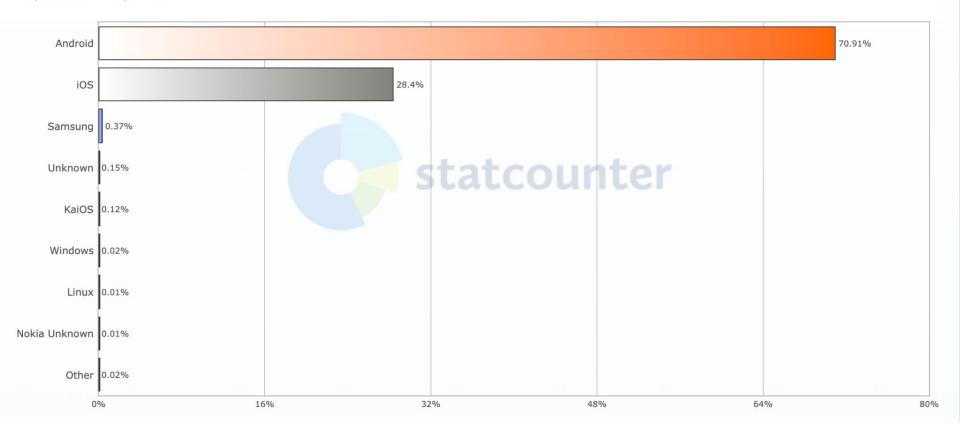
Sept 2023 - Sept 2024





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# Mobile OS

### **PROS**

Android	Apple
More Control Over System	User Friendly
Variety of Devices	Ecosystem Integration
Open-Platform for Development	Security

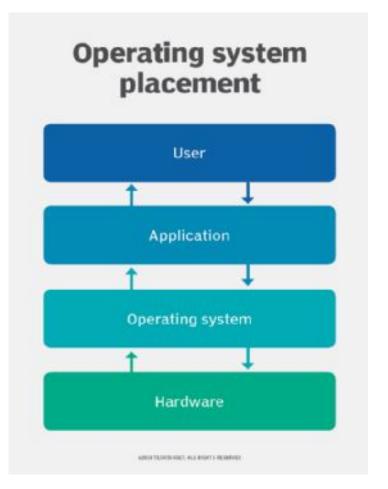
# Mobile OS

### CONS

Android	Apple
Fragmented Updates	Limited Customization
Security Concerns	Closed System
Lack of Quality Control for Apps	Limited Hardware Choices

# Operating System (OS)

An operating system (OS) is software that manages a device's hardware and software resources, providing a foundation for applications to run



## Apple OS

#### macOS:

- Designed for Mac computers (MacBook, iMac, Mac Pro).
- Commercially released in 2001 as Mac OS X

#### iOS:

- The mobile operating system for iPhones
- Released in 2007





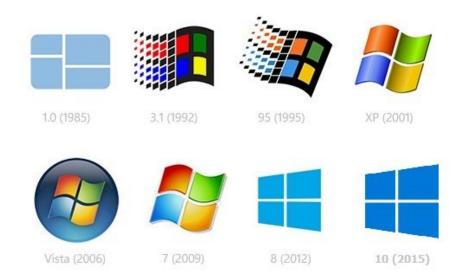
### Linux OS

- Released in 1991
- Linux is an open-source operating system kernel that powers a variety of Linux-based operating systems or distributions (distros)
- Used primarily by Dell, HP and Lenovo



### Microsoft OS

- Released in 1985 as Windows
   OS
- Designed for Microsoft surface laptops
- Also used by Dell, HP, ASUS, etc



### Mac OS

### Windows OS

### Linux OS

#### Advantages:

- Secure
- User-friendly
- Powerful multimedia properties
- Tight integration with other Apple products

#### Disadvantages:

- Expensive
- Limited customization
- Limited software compatibility

#### Advantages:

- Wide range of software capabilities
- Powerful gaming capabilities
- Affordable
- Versatile

#### Disadvantages:

- Cluttered and confusing
- Not as secure as Linux or MacOS

#### Advantages:

- Free and open-source
- Flexible
- Secure
- Customizable

#### Disadvantages:

- Limited software compatibility
- Difficult to learn
- Not as user-friendly as its counterparts

### Computers

Computers are electronic devices that process data according to instructions stored in their memory. They take input, perform complex calculations and operations, and output information or results

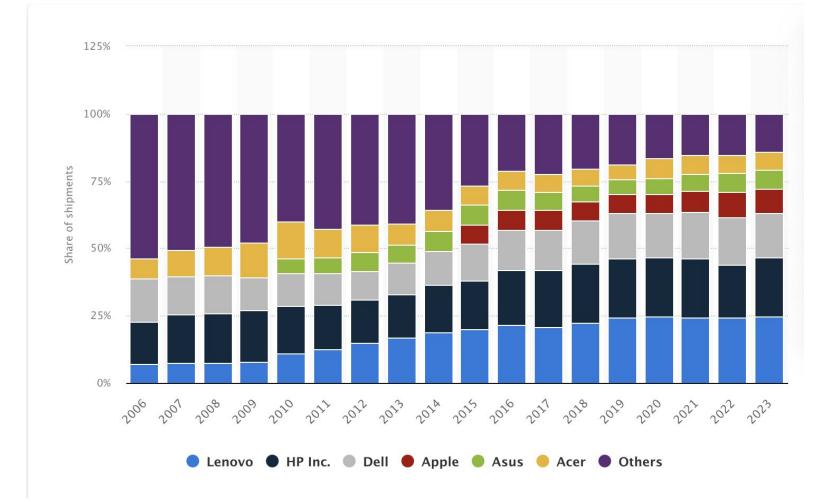
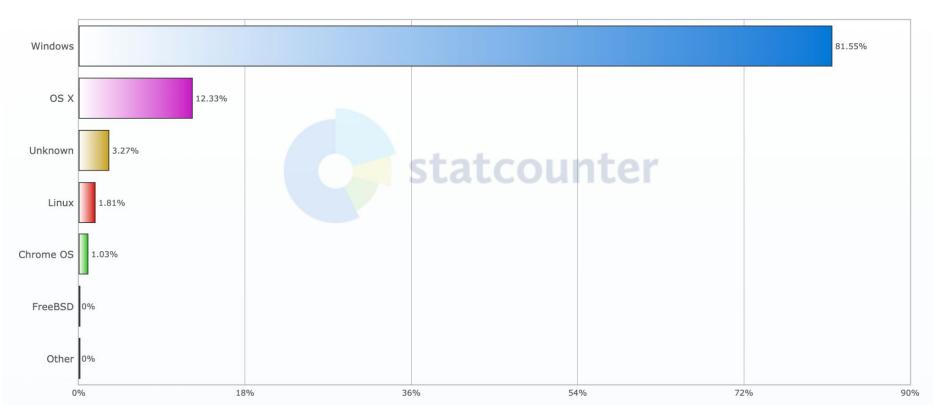


Table 1. Preliminary Worldwide PC Vendor Unit Shipment Estimates for 4Q23 (Thousands of Units)

Company	4Q23	4Q23	4Q22	4Q22	4Q23-4Q22
	Shipments	Market	Shipments	Market	Growth (%)
		Share (%)		Share (%)	
Lenovo	16,213	25.6	15,713	24.9	3.2
HP Inc.	13,954	22.0	13,220	20.9	5.6
Dell	9,983	15.8	10,884	17.2	-8.3
Apple	6,349	10.0	5,925	9.4	7.2
ASUS	4,405	7.0	4,864	7.7	-9.4
Acer	3,987	6.3	3,589	5.7	11.1
Others	8,479	13.4	8,982	14.2	-5.6
Total	63,371	100.0	63,179	100.0	0.3



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### Laptop

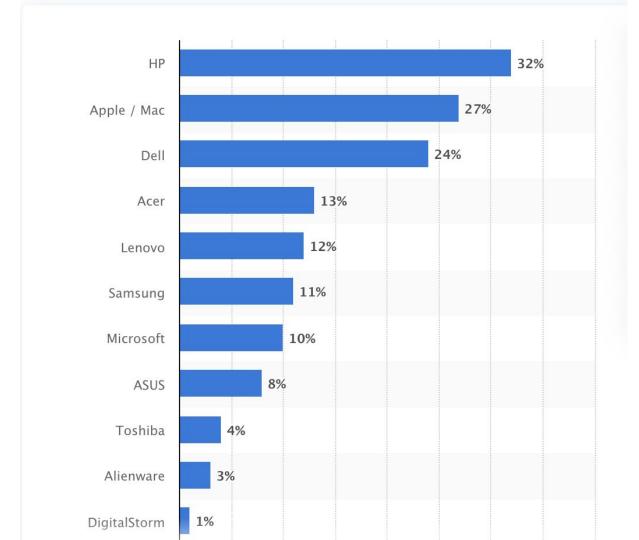
- A laptop is a portable computer that integrates essential components like a screen, keyboard, trackpad, CPU, memory, and storage into a compact, foldable design.
- Designed for mobility
- Operate on rechargeable batteries
- Computer features on-the-go



Features	Macbook Pro M3 (2024)	Microsoft Surface Pro 11 (2024)
Processor/Graphics	Apple M3 / M3 Pro / M3 Max Integrated Apple GPU	Intel Core i5 / i7 or AMD Ryzen 7 Integrated Intel Iris Xe or AMD Radeon
RAM	8GB, 16GB, 32GB, 64GB (configurable to 128GB)	8GB, 16GB, 32GB, 64GB (configurable)
Storage	Up to 8TB SSD	Up to 1TB SSD
Display	14-inch or 16-inch Liquid Retina XDR	13.5-inch or 15-inch PixelSense
Weight	3.5 lbs (14") / 4.7 lbs (16")	2.8 lbs (13.5") / 3.4 lbs (15")
Resolution	3024 x 1964 (14") / 3456 x 2234 (16")	2256 x 1504 (13.5") / 2496 x 1664 (15")
Price	Starts at \$1999	Starts at \$1,599

	Dell XPS 14	Apple MacBook Pro 14-inch
Processor, graphics	Intel Core Ultra 7 155H, with Intel integrated Arc graphics or Nvidia GeForce RTX 4050	Apple M3   Apple M3 Pro   Apple M3 Max, with up to 14-core CPU, 30-core GPU
Memory	16GB / 32GB / 64GB	M3: 8GB / 16GB / 24GB M3 Pro/Max: 18GB / 36GB / 48GB / 64GB / 96GB / 128GB
Storage	512GB to 4TB SSD	512GB / 1TB / 2TB / 4TB / 8TB
Display	14.5-inch Infinity Edge non-touch display, 1920 x 1200   14.5-inch OLED InfinityEdge touch display, 3200 x 2000	14.2-inch Liquid Retina XDR, 3024 x 1964
Camera	1080p camera with Window Hello support	1080p FaceTime camera
USB-C ports	3 Thunderbolt 4	2 Thunderbolt 3 / USB 4 (M3)   3 Thunderbolt 4 (M3 Pro, M3 Max)
Additional ports	Headphone jack and memory reader, with included USB-C to USB-A/HDMI adapter	HDMI, SD card reader, headphone jack, MagSafe charging port
Size and weight	12.6 x 8.5 x 0.7 in., 3.7 lbs. (FHD+), 3.8 lbs. (OLED)	12.3 x 8.7 x 0.6 in., 3.4 lbs.
Colors	Graphite, Platinum	Space Gray (M3), Silver (M3, M3 Max, M3 Pro), Space Black (M3 Pro, M3 Max)

Laptop ownership by brand in the U.S. as of September 2024



### Tablets PC

A tablet is a portable, touchscreen device that combines features of a smartphone, laptop and computer.

Apple: iPad Series

Microsoft: Surface Pro Series

Dell: Latitude Series

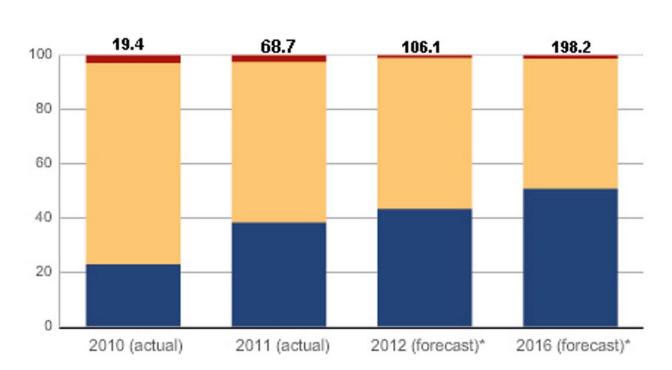




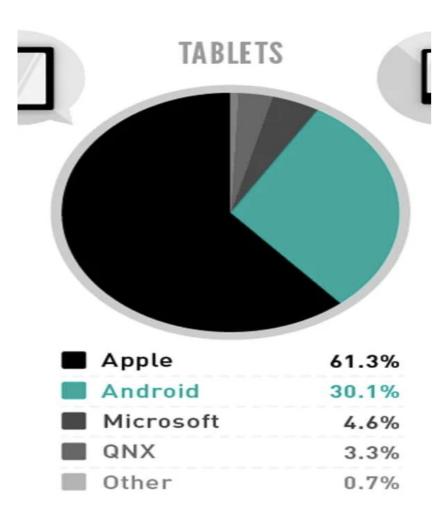
Features	Ipad Pro (2024)	Microsoft Surface Pro (2024)	Dell Latitude 7320 Detachable	
Display	11-inch or 12.9-inch Liquid Retina XDR	13-inch PixelSense Flow Display	13-inch FHD+ 1920 x 1280	
Resolution	2388 x 1668 (11") / 2732 x 2048 (12.9")	2880 x 1920	1920 x 1280	
Processor	Apple M3 chip	Intel Core i5/i7 (Intel Evo) or SQ3 ARM	Intel Core i5/i7 (11th Gen)	
RAM	8GB or 16GB	8GB, 16GB, or 32GB	8GB or 16GB	
Storage	256GB to 2TB	126GB to 1TB SSD	256GB to 1TB SSD	
Stylus Support	Apple Pencil (2nd Gen)	Surface Slim Pen	Dell Active Pen	
Starting Price	\$1,099	\$999	\$1,199	

### Tablets PC





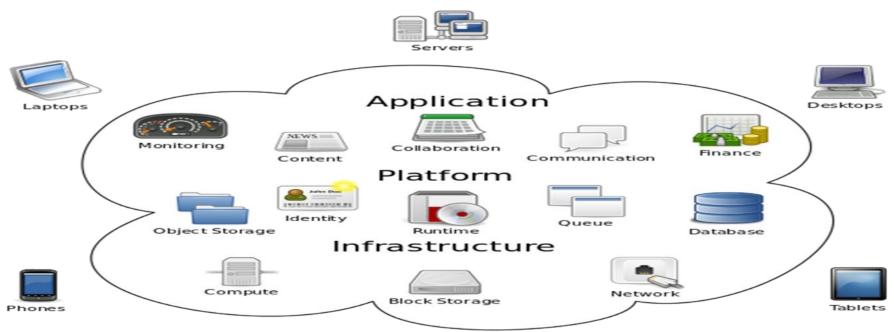
Market Share of Tablets 2023



# **Cloud Computing**

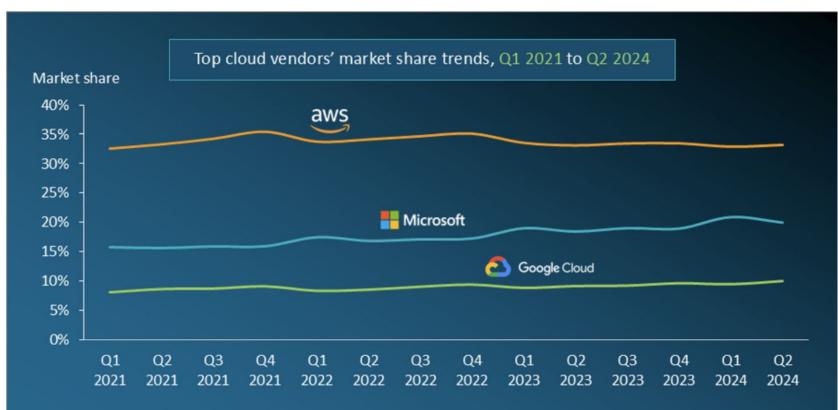
A model of network computing where a program or application runs on a connected server or servers rather than on a local computing device.

## **Cloud Computing**



Cloud Computing

GIZMODO	AMAZON	вох	DROPBOX	GOOGLE DRIVE	ICLOUD	MEDIAFIRE	ONEDRIVE
FREE	5GB	10GB	2GB	15GB	5GB	10GB	15GB
PREMIUM (MONTHLY)	approx. \$41.66/1TB	\$10/100GB	\$9.99/ITB	\$9.99/ITB	approx. \$8.33/55GB	\$2.50/ITB	\$9.99/ITB and Office 365
MOBILE PHOTO SYNCING	Yes	3rd Party App	Yes	Yes	Yes	Yes	Yes
WEB BASED FILE MANAGER	Yes	Yes	Yes	Yes	Limited	Yes	Yes
DESKTOP APP	Windows/Mac	Windows/Mac	Windows/Mac	Windows/Mac	Windows/Mac	Windows/Mac	Windows/Mac
MOBILE APP	Android/iOS	Android/iOS/WP	Android/iOS	Android/IOS	ios	Android/iOS	Android/iOS/WP
FILE SHARING OPTIONS	Yes	Yes	Yes	Yes	No	Yes	Yes



Note: Canalys has revised its historical cloud infrastructure services revenue estimates following a comprehensive review of definitions, service categories and source data. This directly affected market shares reported from Q1 2022 to Q1 2024, but rankings and growth rates remain unchanged. Source: Canalys estimates, August 2024



Launch Year	2006	2010	2008
Specialties	Broadest services, IoT, ML	Hybrid cloud, enterprise, Al	Data analytics, ML, Kubernetes
Pricing Model	Pay-as-you-go, reserved	Pay-as-you-go, reserved	Sustained-use discounts
Regions	31 regions, 90+ zones	60+ regions	38 zones
Ideal Users	Broad applications	Microsoft users, hybrid needs	Data-heavy, Al-focused users

Microsoft Azure

Features

**AWS** 

Google Cloud Platform

# Trends in Usage (2007-2014)

- Originally, smartphones were made for business purposes, but then smartphones became mainstream, with devices like the iPhone and Android offering high-speed mobile internet, GPS, and app ecosystems.
- This sparked new uses, from social media and entertainment to productivity on the go.
- Increased adoption of smartphones in developing countries



# **Digital Revolution**

#### 1990:

Cell phone subscribers: 12.4 million (0.25% of world population)

Internet users: 2.8 million (0.05% of world population)

#### 2002:

Cell phone subscribers: 1.174 billion (19% of world population)

Internet users: 631 million (11% of world population)

#### 2010:

Cell phone subscribers: 5.4 billion (76% of world population)

Internet users: 1.9 billion (28% of world population)

#### 2011:

Cell phone subscribers: 6 billion (87% of world population)

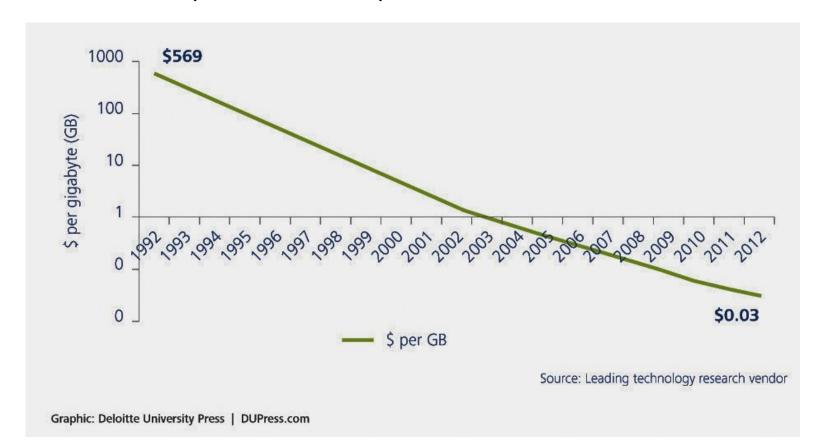
Internet users: 2.1 billion (30% of world population)

#### 2024:

Cell phone subscribers: 7.2 billion (89% of world population)

Internet users: 5.45 billion (67% of world population)

# Cost of Data (1992 - 2012)

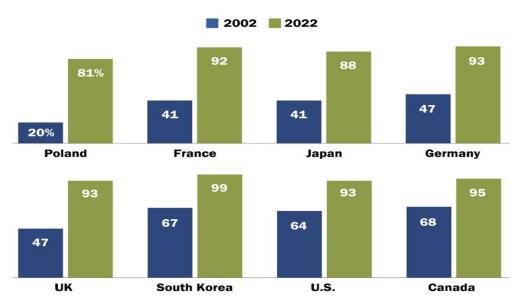


# Trends in Usage

- Cheaper data and increased usage of Internet of Things (IoT) led to an explosion of data
- Consumer expectations shifted towards wanting personalized experience on their devices
- Hence, leading to the new trend Al revolution

# Many more people use the internet now compared with 20 years ago

% who use the internet



# Artificial Intelligence (AI)

- Artificial Intelligence (AI) is a branch of computer science focused on creating machines and software that can perform tasks that typically require human intelligence.
- Functions range from speech recognition to problem solving



# History of Al

1956: The Birth of Al as a Field

**1966**: First Natural Language Processing AI (ELIZA)

1997: IBM's Deep Blue Defeats Chess Grandmaster

Garry Kasparov

**2011**: IBM Watson Wins Jeopardy!

**2012**: Breakthrough in Deep Learning

2014: Google's AlphaGo Defeats Go Professional

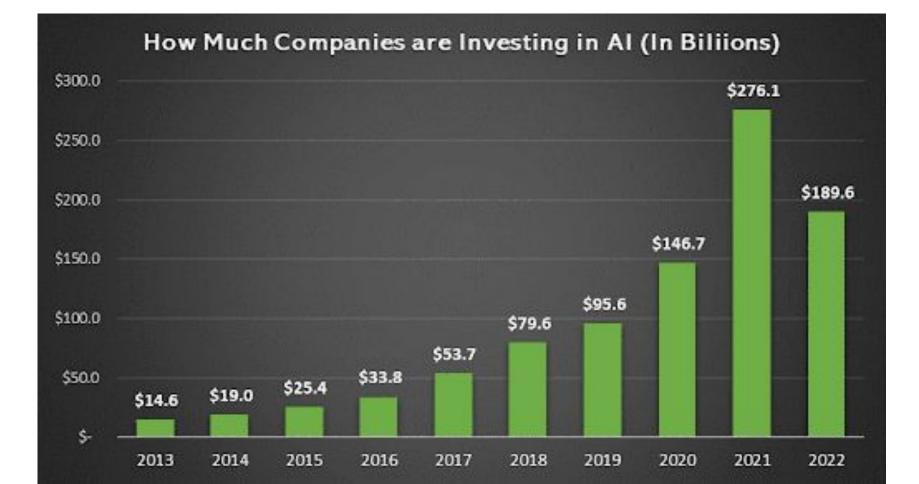
2018: Introduction of GPT-2 by OpenAl

2023: ChatGPT and Generative Al Boom

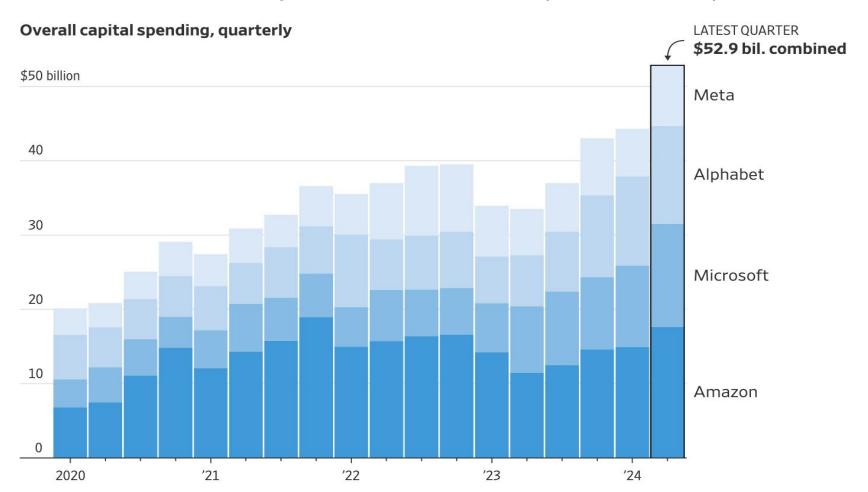
```
Welcome to
                                                   ΔΔΔΔΔΔΔ
                    EEEEEE LLLLLL IIII ZZZZZZ
  Eliza is a mock Rogerian psychotherapist.
  The original program was described by Joseph Weizenbaum in 1966.
  This implementation by Norbert Landsteiner 2005.
ELIZA: Is something troubling you ?
      Men are all alike.
ELIZA: What is the connection, do you suppose?
YOU: They're always bugging us about something or other.
ELIZA: Can you think of a specific example ?
      Well, my boyfriend made me come here.
ELIZA: Is it important to you that your boyfriend made you come here ?
      He says I'm depressed much of the time.
ELIZA: I am sorry to hear that you are depressed.
     It's true. I am unhappy.
ELIZA: Can you explain what made you unhappy ?
```



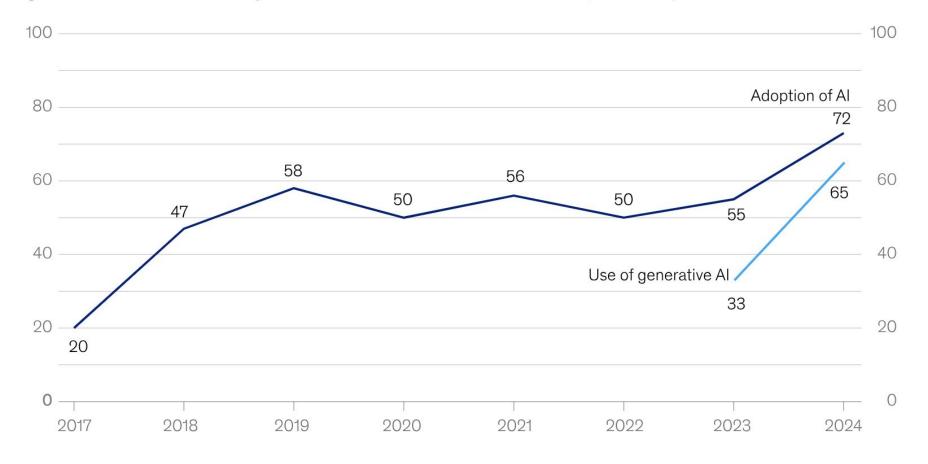




# CapEx on Property and Equipment (2020-2024)



## Organizations that have adopted AI in at least 1 business function, 1 % of respondents



# Why AI?

- Increased Efficiency and Automation
- Personalization
- Data-Driven Decision-Making
- Enhanced Security
- Product Innovation

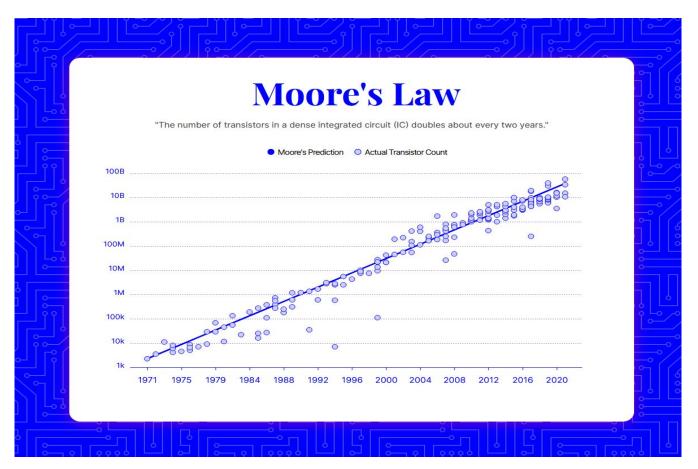
# **Industry Structure**

- The industry employs a host of engineers, designers, marketers, salespeople, customer service reps, and finance personnel to continually improve familiar products as well as come up with the next big must-have gadget.
- Much of the actual manufacturing of the products is done in low labor-cost location
- Involves multi-players in industry's value chain, such as supplies for parts and materials, tech integration and developing, manufacturing, marketing, etc.

# Characteristics: Competition

- Few firms dominate the market
- Highly innovation-based companies spend a lot on research and development in order to capture market share
- The industry often sees consolidation through M&A activities, allowing companies to expand their capabilities, enter new markets, or eliminate competition.
- Moore's Law: "number of transistors on an integrated circuit will double every two years with minimal rise in cost"

# Moore's Law in Action



# Characteristics: Challenges

- Slim operating margins
- High capital expenditure
- Shortening product life cycle
- Cybersecurity
- Increased regulation and scrutiny

# Characteristics: Legal environment

- Increased scrutiny due to global dependence
- Antitrust lawsuit Anti-competitive business practices
  - April 2000 Microsoft was proved violating antitrust laws
  - March 2024 Apple found guilty for the same
- Battle between companies for patents
  - March 1988 Microsoft v. Apple

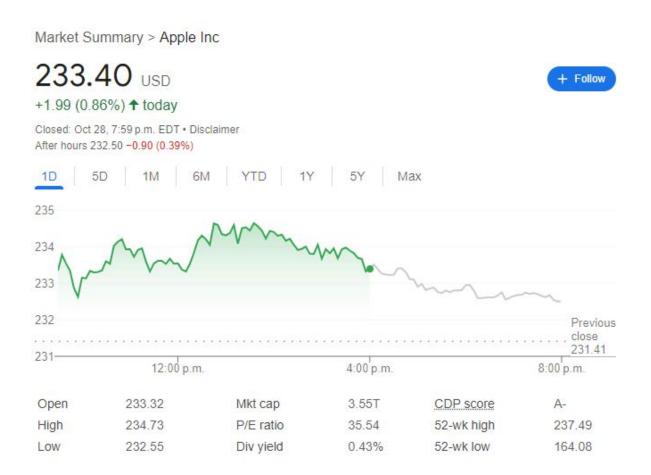
# Characteristics: Intangible Assets/Cash

- Important indicator of financial health to investors for companies in this industry
- Intangible assets include goodwill, intellectual property shows whether there is technological development occurring
- Cash shows the firm's capacity to invest in technological developments





## AAPL Price as of Oct 28, 2024



#### **AAPL Performance YTD**



## AAPL Performance YTD vs. Major Indices



## AAPL Performance YTD vs. Competitors



### AAPL Performance 5-Year



## AAPL Performance 10-Year



# AAPL Top Institutional Holders

Holder	Shares	Date Reported	% Out	Value
Vanguard Group Inc	1.32B	Jun 30, 2024	8.71%	312,507,478,548
Blackrock Inc.	1.05B	Jun 30, 2024	6.91%	247,703,887,90
State Street Corporation	528.08M	Jun 30, 2024	3.47%	124,551,812,04
Berkshire Hathaway, Inc	400M	Jun 30, 2024	2.63%	94,344,000,244
FMR, LLC	345.64M	Jun 30, 2024	2.27%	81,521,555,512
Geode Capital Management, LLC	313.37M	Jun 30, 2024	2.06%	73,912,324,139
Morgan Stanley	231.03M	Jun 30, 2024	1.52%	54,491,547,299
Price (T.Rowe) Associates Inc	228.49M	Jun 30, 2024	1.50%	53,891,363,318
JP Morgan Chase & Company	180.79M	Jun 30, 2024	1.19%	42,640,452,828
Norges Bank Investment Management	177.53M	Jun 30, 2024	1.17%	41,873,276,428

## Share Repurchase Program

#### Purchases of Equity Securities by the Issuer and Affiliated Purchasers

Share repurchase activity during the three months ended June 29, 2024 was as follows (in millions, except number of shares, which are reflected in thousands, and per-share amounts):

Periods	Total Number of Shares Purchased		verage Price aid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Approximate Dollar Value of Shares That May Yet Be Purchased Under the Plans or Programs (1)	
March 31, 2024 to May 4, 2024:						
Open market and privately negotiated purchases	45,690	\$	169.74	45,690		
May 5, 2024 to June 1, 2024:						
Open market and privately negotiated purchases	51,729	\$	188.38	51,729		
June 2, 2024 to June 29, 2024:						
Open market and privately negotiated purchases	41,354	\$	205.54	41,354		
Total	138,773				\$ 114,074	

(1) On May 4, 2023, the Board of Directors authorized the purchase of up to \$90 billion of the Company's common stock under a share repurchase program. As of June 29, 2024, remaining availability under the May 2023 program was \$4.1 billion. On May 2, 2024, the Board of Directors authorized an additional program to repurchase up to \$110 billion of the Company's common stock. The programs do not obligate the Company to acquire a minimum amount of shares. Under the programs, shares may be repurchased in privately negotiated or open market transactions, including under plans complying with Rule 10b5-1 under the Exchange Act.

# Shares of Common Stock (Last 3 Years)

#### **Shares of Common Stock**

The following table shows the changes in shares of common stock for 2023, 2022 and 2021 (in thousands):

	2023	2022	2021
Common stock outstanding, beginning balances	15,943,425	16,426,786	16,976,763
Common stock repurchased	(471,419)	(568,589)	(656,340)
Common stock issued, net of shares withheld for employee taxes	78,055	85,228	106,363
Common stock outstanding, ending balances	15,550,061	15,943,425	16,426,786

## **Company Overview**

- Founded in 1976 by Steve Jobs, Steve Wozniak, Ronald
   Wayne
- Headquartered in Cupertino, California, USA
- Operates on a global scale creating:
  - Physical products (smart phones, laptops, earbuds),
  - Software (mobile operating system, web browser, desktop operating system)
  - Services (streaming services, mobile payment service, cloud storage)
- Available in over 175 countries
- Market Cap of \$3.59T USD (As of Oct 22, 2024)
- 161,000 Employees





## Key Figures - Steve Jobs

- Left the company in 1985 because of the board & John Sculley (CEO at the time)
- Returned as CEO after Apple's acquisition of NeXT in 1997
  - Apple was performing poorly because of aggressive competition from IBM and Microsoft
  - Near bankruptcy
- Steve Jobs streamlined Apple's product line
  - Canceled about 70% of Apple's existing products
- Managed to convince Microsoft to invest \$150M
- Revolutionized Apple's marketing approach "Think Different"
- Introduced the iMac in 1998
  - Nation's highest-selling personal computer
- Worked closely with Jony Ive to redesign Apple Products



## Key Figures - Jony Ive

- At Apple Inc. from 1992 2019
  - Apple's Chief Design Officer
- British industrial designer
- Emphasized usability and attention to detail, creating products that were intuitive, high-quality and appealing
- Responsible for the iMac, iPod, iPhone, Apple Watch and Macbook designs
  - Helped design Apple's stores with an elegant style
- Ensured a cohesive look across devices, reinforcing Apple's ecosystem and brand, making devices work and look great together
- Left Apple Inc. in 2019 because of shift in company culture,
   conflicts and pursuit of new projects



# **Apple history timeline**



## Company SWOT Analysis

#### Strength

- Strong Brand Image & Loyal Customer
- Operates in over 200 markets
- Product Ecosystem Integration
- Financial Strength

## Opportunities

- Expansion of Apple Services
- Emerging Markets
- Al and Machine Learning
- Financial Services

#### Weakness

- Dependent on iPhone Sales
- Premium Pricing
- Slowing Innovation
- Dependent on Americas

#### Threats

- Cybersecurity and Privacy
- Intense Competition
- Government Regulations

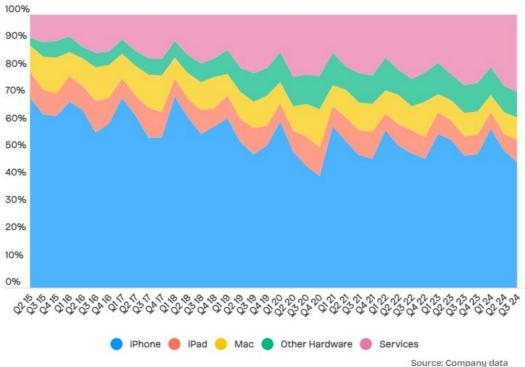


# Products

#### **AAPL Product Overview**

- iPhone has been Apple's key revenue
  - Contributes ≈ 51%
  - But has been slowly decreasing
- Apple service segment is growing in revenue
- iPad, Mac and other hardware have stayed about the same

#### Apple revenue by product category 2015 to 2024 (%)





### Latest Product - iPhone 16

- Released Sept 20, 2024
- Prices are in USD
- Available models: iPhone 16, 16 Plus, 16 Pro, 16
   Pro Max
- Introduced built-in Al
  - Apple Intelligence
- New A18 processor
  - 6-core CPU, 5-core GPU, 16-core Neural
     Engine
  - "Up to 30% in single-core CPU performance









iPhone 16

- 6.1" display
- 60Hz refresh rate
- Aluminum design
- A18 chip
- ♣ Apple Intelligence
- 12MP Ultra Wide
- ② 2x optical zoom
- ❤ Wi-Fi 6E
- **■** 3,561 mAh
- \$ ~\$799

#### iPhone 16 Plus

- 6.7" display
- 60Hz refresh rate
- Aluminum design
- A18 chip
- ♣ Apple Intelligence
- 12MP Ultra Wide
- 2 2x optical zoom
- **⇒** Wi-Fi 6E
- 4,006 mAh
- \$899

### iPhone 16 Pro

- 6.3" display
- ( 120Hz refresh rate
- Titanium design
- A18 Pro chip
- ♣ Apple Intelligence
- 48MP Ultra Wide
- (5) 5x optical zoom
- S optical zoor
- **♦** Wi-Fi 7
- **■** 3,355 mAh
- \$ ~\$1,099

#### iPhone 16 Pro Max

- 6.9" display
- 120Hz refresh rate
- Titanium design
- A18 Pro chip
- ♣ Apple Intelligence
- 48MP Ultra Wide
- 5 5x optical zoom
- **♦** Wi-Fi 7
- **■** 4,676 mAh
- \$ ~\$1,199

### Feedback From Launch

# The iPhone 16 isn't selling as well as Apple may have hoped



# The iPhone 16 Is Off To A Rocky Start. Here's What It Means For Apple Stock



REVIEWS > TECH

# iPhone 16 review: Apple's standard model is now so good, most people won't need to pick a Pro option

Review by Antonio Villas-Boas; edited by John Lynch Oct 11, 2024, 12:01 PM PDT



□ Save

Apple Cuts iPhone 16 Production by 10 Million Amid Shifting Consumer Demand

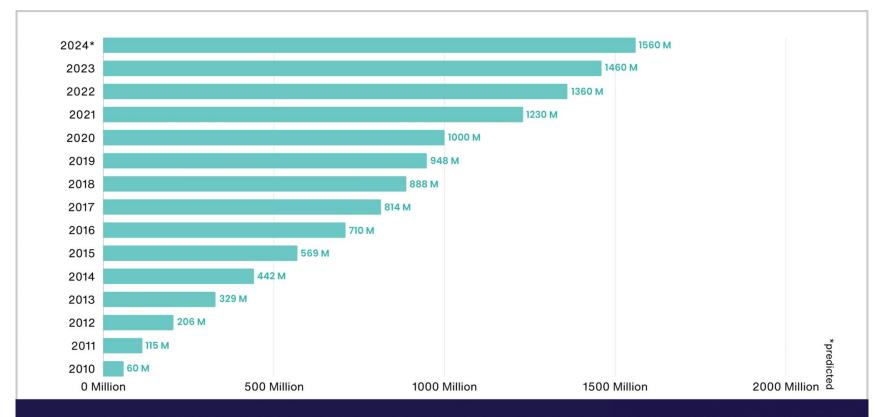
Nauman Khan

Thu, October 24, 2024 at 11:20 AM PDT • 1 min read

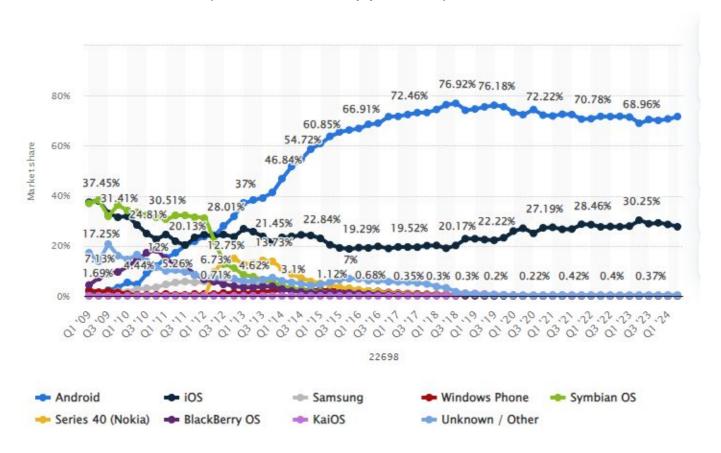




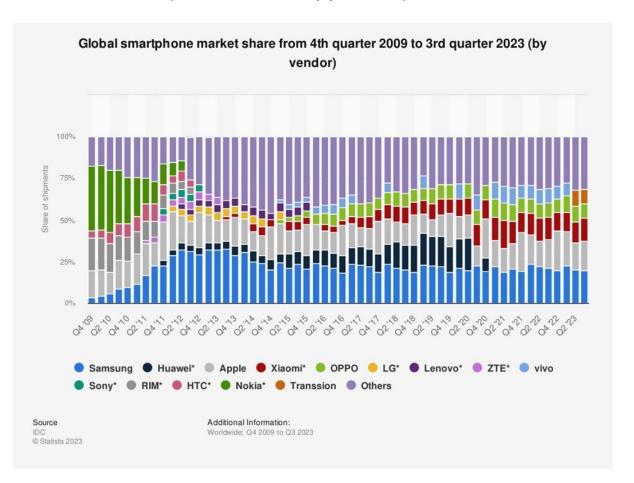
### Number of iPhone Users Worldwide



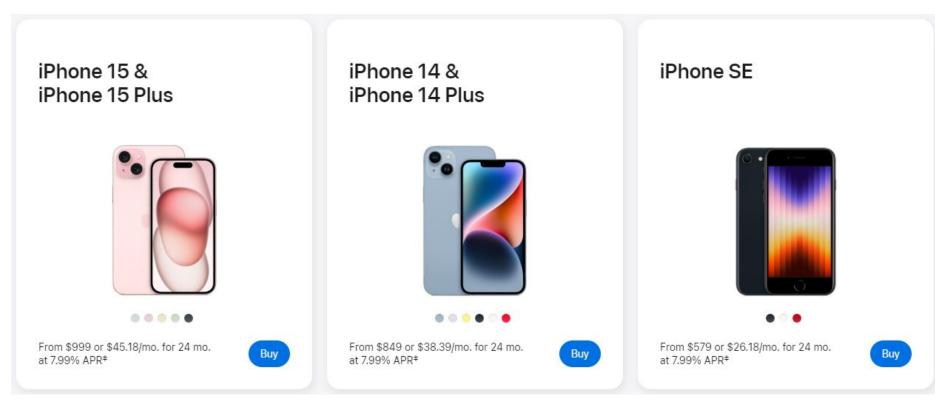
# iPhone Global Market Share (Android vs. Apple OS)



# iPhone Global Market Share (Android vs. Apple OS)

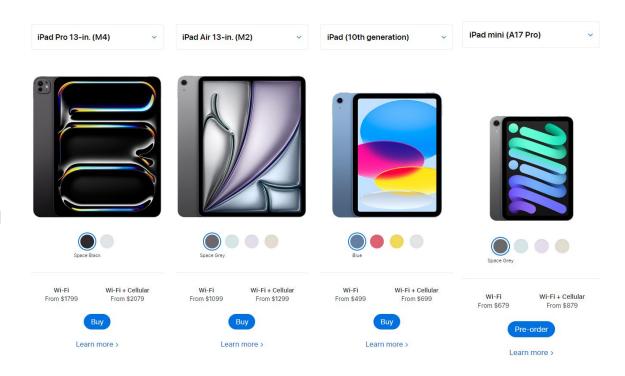


## Product: Other Available iPhone Models



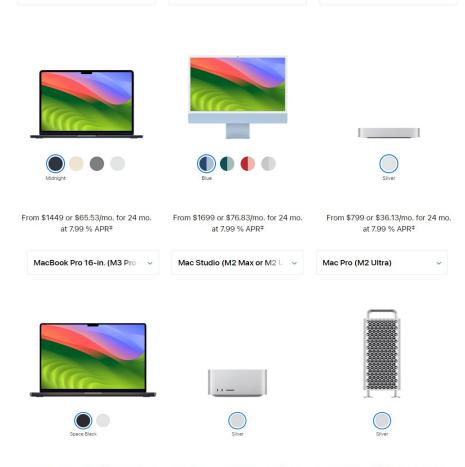
## Product: iPad

- Initial launch April 2010
- Combines features of iPhone and Mac
- For browsing, drawing, watching videos, games and reading
- Four different lines, iPad Pro, iPad
   Air, iPad and iPad Mini
- Additional accessories are offered to pair with iPads i.e. Apple pencil, Smart Keyboard



### Product: Mac

- Initial launch Jan 1984
- Apples laptop and PC product line
- Uses Apple's operating system, macOS
- Up to 20 hrs of battery life, storage up to 8TB SSD, thin and sleek design
- Features M-Series chips for high speed processing, energy efficiency and improved graphics



iMac (M3, two ports)

From \$3299 or \$149.19/mo. for 24 mo. at 7.99 % APR<sup>‡</sup>

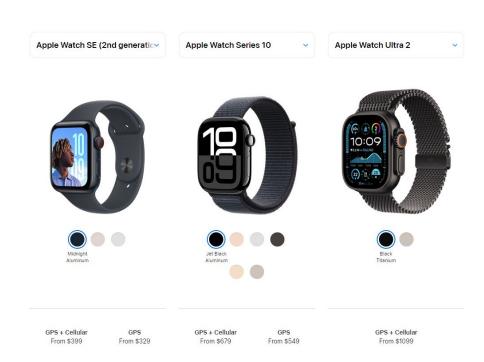
MacBook Air 13-in. (M3)

From \$2699 or \$122.06/mo. for 24 mo. at 7.99 % APR<sup>‡</sup> From \$8999 or \$406.96/mo. for 24 mo. at 7.99 % APR<sup>‡</sup>

Mac mini (M2 or M2 Pro)

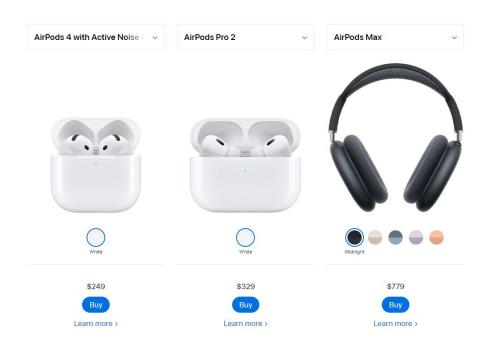
# Product: Apple Watch

- Initial launch 2015
- Smartwatch for health and fitness
- Supports other Apple features
  - Sending text
  - Making & answering calls
  - Apple Pay
- Between 18 36 hrs of battery life depending on model



# Product: Airpods

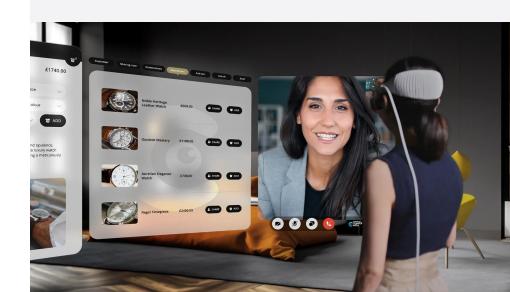
- Launched Dec 2016
- Offers a range of wireless earbuds for audio playback
- For casual listening with standard AirPods, immersive audio with AirPods Pro and studio-quality with AirPods Max
- Seamless integration with other Apple products i.e. iPhone, iPad and Mac



### **Product: Vision Pro**

- Launched Feb 2024
- First gen product
- Mixed-reality headset that combines augmented reality (AR) and virtual reality (VR)
- Controlled with eyes, voice and hands
- Up to 2-hr battery life (can be used while charging)
- Features
  - o Built-in spatial audio
  - 3D photo and video capture
  - 4K micro OLED with 23 million pixel display





# Service: App Store

- App Store launched July 2008
- Digital marketplace for apps and games across
   Apple devices
- User-Friendly Interface
  - o Recommends apps based on user data
  - Features trending and top chart apps
- 30% commission on app sales and in-app purchases
- Est to be Apple's top earners in the service revenue
  - Est. App Store \$31.7B USD for 2024 by
     Trefis

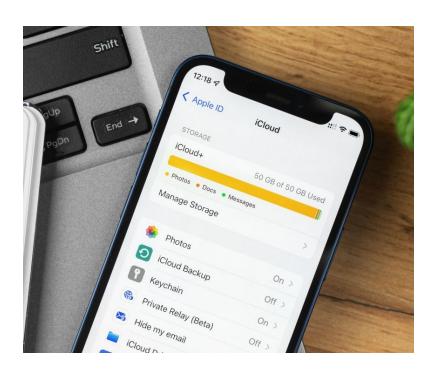






Service: iCloud

- Launched Oct 2011
- Apple's cloud storage system for saving music, photos, contacts, mail, notes, files and more
- Available on iPhone, Mac, iPad and any web browser
  - Difficult usage for Android users (moving from Apple to Android)
- iCloud+ is a premium subscription of iCloud
  - More storage and features
  - Priced in USD 50GB: \$0.99, 200GB: \$2.99, 2TB: \$9.99, 6TB:\$29.99, 12TB: \$59.99



# Service: Apple Pay

- Launched Oct 2014
- Built into iPhone, Apple Watch, iPad and Mac
- Adds credit and debit cards into the Apple
   Wallet
- Available to use on Apple Pay supported terminals in-person and online
- Offers a convenient, safe and fast method of payment
- Replaces physical bank cards



## Service: Apple One

- Launched Oct 2020
- Includes Apple Music, Apple TV+, Apple Arcade,
   iCloud+, Apple News+ and Apple Fitness+
- Bundles up to six Apple subscriptions for one lower monthly price
  - Cheaper to subscribe to the services individually
  - Includes up to 2TB of iCloud+ storage
- Family and Premier Plan are available
  - Invite up to five others to join your plan to share the benefits





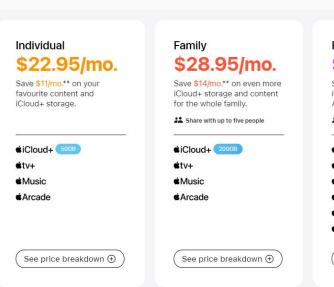


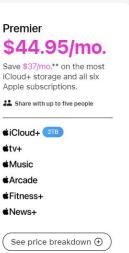












### **Product & Services Performance**

### **Products and Services Performance**

The following table shows net sales by category for the three- and nine-month periods ended June 29, 2024 and July 1, 2023 (dollars in millions):

		Thre	e Mo	onths Ende	d	Nine	ne Months Ended		d	
		June 29, 2024		July 1, 2023	Change	June 29, 2024		July 1, 2023	Change	
Net sales by category:	14	p.		25	\$10 B	:	200			
iPhone	\$	39,296	\$	39,669	(1)%	\$ 154,961	\$	156,778	(1)%	
Mac		7,009		6,840	2 %	22,240		21,743	2 %	
iPad		7,162		5,791	24 %	19,744		21,857	(10)%	
Wearables, Home and Accessories		8,097		8,284	(2)%	27,963		30,523	(8)%	
Services		24,213		21,213	14 %	71,197		62,886	13 %	
Total net sales	\$	85,777	\$	81,797	5 %	\$ 296,105	\$	293,787	1 %	
lotal net sales	\$	85,777	<b>5</b>	81,/9/	5 %	\$ 296,105	=	293,787		

Products: iPhone was relatively flat, Mac had slightly higher demand, iPad see higher demand in iPad Pro and Air.

Services: Increase in net sales from advertising, App Store and cloud services

## Product & Services Performance by Region

### Segment Operating Performance

The following table shows net sales by reportable segment for the three- and nine-month periods ended June 29, 2024 and July 1, 2023 (dollars in millions):

		Thre	e Mo	onths Ende	d	Nin	e Mo	onths Ended	t
		June 29, 2024		July 1, 2023	Change	June 29, 2024		July 1, 2023	Change
Net sales by reportable segment:	No.	97	ės –		2.			,	
Americas	\$	37,678	\$	35,383	6 %	\$ 125,381	\$	122,445	2 %
Europe		21,884		20,205	8 %	76,404		71,831	6 %
Greater China		14,728		15,758	(7)%	51,919		57,475	(10)%
Japan		5,097		4,821	6 %	19,126		18,752	2 %
Rest of Asia Pacific		6,390		5,630	13 %	23,275		23,284	- %
Total net sales	\$	85,777	\$	81,797	5 %	\$ 296,105	\$	293,787	1 %
							_		

Americas: Higher net sales of Services and iPad, partially offset by lower net sales of iPhone and Wearables, Home and Accessories Europe: Higher net sales from net sales of Services and iPad. Weakness in foreign currencies relative to USD had a net unfavorable impact on Europe net sales

Greater China: Net sales decreased from lower net sales of iPhone. Year-over-year net sales decreased primarily from lower net sales of iPhone and iPad

Japan: Net sales increased from higher net sales of iPhone and iPad, partially offset by lower net sales of wearables. Weakness in yen relative to USD impacted Japan's net sales

Rest of Asia Pacific: Net sale increase from higher net sales of Services, iPhone and iPad.

# **Upcoming Innovation**

- Releasing Oct 28, 2024 with iOS and iPadOS 18.1 or macOS sequoia 15.1
- Built for devices
  - o iPhone 16s
  - o iPhone 15 Pro and Max
  - Any A17 or M1 and later iPad
  - And Mac with M1 or later
- Powers new writing tools
  - Proofread text
  - Rewrite text
  - Summarize text
- Generates images
- Strengthens Siri
  - Better language understanding



## Apple's Potential Growth

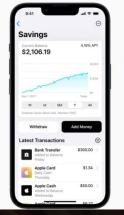
- Healthcare
  - Apple Watch and Health Service Apps,
     AirPods
- Financial Services
  - Apple Wallet, Apple Pay, Apple Cash and Apple Card
- Augmented and Virtual Reality
  - Vision Pro
- Services
  - Entertainment and Media
  - iCloud and Enterprise Services

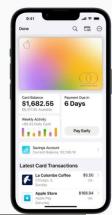
# FDA approves Apple AirPods Pro 2 to be used as hearing aids















# **Executives**

## Tim Cook - CEO

- From 1998 Present
- MBA from Duke University
- Bachelor of Science in Industrial Engineering from Auburn University
- 12 Years at IBM from 1982 1994
  - Director of North America Fulfillment
- CEO since 2011
- Previously AAPL's Chief Operating Officer managing Apple's worldwide sales and operations



## Katherine Adams - SVP and General Counsel

- From 2017 Present
- Bachelor in Comparative Literature from Brown University
- Law degree from University of Chicago Law School
- Oversees all legal matters, including corporate governance, intellectual property, litigation and securities compliance, global security and privacy
- Served as law clerk for Supreme Court Justice Sandra Day O'Connor
  - Additionally, trial attorney for the US department of Justice



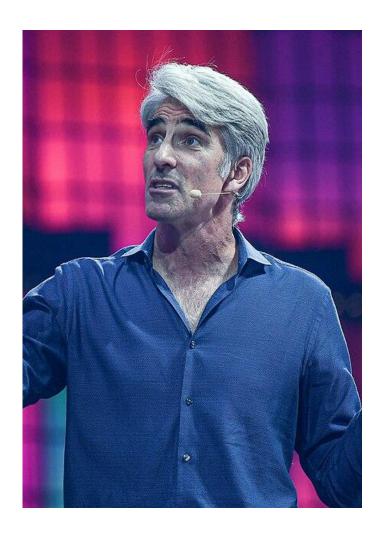
# Eddy Cue - SVP Services

- From 1989 Present
- Bachelor in Computer Science and Economics from Duke
- Oversees the full range of Apple's services
  - Includes Apple Music, Apply News, Apple TV app,
     Apple Pay and more
- Responsible for integrating Apple's software into its products
- Was manager of software engineering and customer support department at Apple



# Craig Federighi - SVP Software Engineering

- From 1996 Present
- Bachelor of Science in Electrical Engineering from Berkeley and MS from Berkeley
- Oversees development of iOS and macOS
- Responsible for integrating Apple's software into its products
- Worked at NeXT in 1996 until it was acquired by Apple and left in 1999
  - Worked at Ariba as Chief Tech Officer
  - Returned to Apple in 2009



# John Giannandrea - SVP Machine Learning & Al

- From 2018 Present
- Bachelor of Science, with honors, in Computer Science from Strathclyde University
- Oversees the strategy for artificial intelligence and machine learning across the company and development of Core ML and Siri technologies
- Spent eight years at Google, 2010 2018
  - Led machine intelligence, research and search teams



# Greg "Joz" Joswiak - SVP Worldwide Marketing

- From 1986 Present
- Bachelor of Science in Computer Engineering from University of Michigan
- Oversees product marketing of iPads, iPhones, Mac and services such as Apple TV+
  - Also manages product management teams
- Over 30 years of marketing and management experience at Apple



## Jeff Williams - COO

- From 1998 Present
- Bachelor's degree in Mechanical Engineering from North
   Carolina State University and MBA from Duke University
- Oversees Apple's entire worldwide operations, customer service and support
  - Started in 2010 as SVP of Operations
  - o Promoted in 2015
- Leads Apple's design team, software and hardware engineering teams for Apple Watch
  - Focuses on developing new technologies and advancing medical research for Apple
- Worked at IBM from 1985 1998 in operation and engineering roles



## Luca Maestri - SVP & CFO

- From 2013 Present
- Bachelor's in Economics and MS in Science of Management from Boston University
- Oversees the accounting, financial planning, analysis, treasury, investor relations, internal audit, tax functions, business support and real estate for Apple
- Previously worked at Nokia Siemens Network and was the CFO of Xerox
- Stepping down on Jan 1, 2025
  - Successor will be Kevan Parekh



# Kevan Parekh - VP of Financial Planning and Analysis

- From 2013 Present
- Upcoming successor to CFO, effective Jan 1, 2025
- Bachelor's of Science in Electrical Engineering from
   University of Michigan and MBA from University of Chicago
- Currently leads financial planning and analysis, G&A and benefits finance, investor relations and market research
- Previously worked at Thomson Reuters and GM
  - Chief of Tech Office for Thomson 2015 2017
  - Director of Global Product Development GM 2002 2015



# **Board of Directors**



Arthur D. Levinson



Wanda Austin



Tim Cook



Alex Gorsky



Andrea Jung



Monica Lozano



Ronald D. Sugar



Susan L. Wagner

## Financials: 10-Q3 24 Balance Sheet

### Apple Inc.

### CONDENSED CONSOLIDATED BALANCE SHEETS (Unaudited)

(In millions, except number of shares, which are reflected in thousands, and par value)

	J	June 29, 2024		
ASSETS	:		-	
Current assets:	ASSETS:  ets:  Indicash equivalents \$ 25,565 \$ able securities 36,236 ats receivable, net 22,795 anon-trade receivables 20,377 ries 6,165 aurrent assets 14,297 atal current assets 14,297 assets:  able securities 91,240 ay, plant and equipment, net 44,502 anon-current assets 70,435			
Cash and cash equivalents	\$	25,565	\$	29,965
Marketable securities		36,236		31,590
Accounts receivable, net		22,795		29,508
Vendor non-trade receivables		20,377		31,477
Inventories		6,165		6,331
Other current assets		14,297		14,695
Total current assets		125,435		143,566
Non-current assets:				
Marketable securities		91,240		100,544
Property, plant and equipment, net		44,502		43,715
Other non-current assets		70,435		64,758
Total non-current assets		206,177	10	209,017
Total assets	\$	331,612	\$	352,583

# Financials: 10-Q3 24 Balance Sheet

LIABILITIES AND SHAREHOLDERS' EQUITY:			
Current liabilities:			
Accounts payable	\$ 47,574	\$	62,611
Other current liabilities	60,889		58,829
Deferred revenue	8,053		8,061
Commercial paper	2,994		5,985
Term debt	12,114		9,822
Total current liabilities	131,624	-1.5	145,308
Non-current liabilities:			
Term debt	86,196		95,281
Other non-current liabilities	47,084		49,848
Total non-current liabilities	133,280		145,129
Total liabilities	264,904		290,437
Commitments and contingencies			
Shareholders' equity:			
Common stock and additional paid-in capital, \$0.00001 par value: 50,400,000 shares authorized; 15,222,259 and 15,550,061 shares issued and outstanding, respectively	79,850		73,812
Accumulated deficit	(4,726)		(214)
Accumulated other comprehensive loss	(8,416)		(11,452)
Total shareholders' equity	66,708		62,146
Total liabilities and shareholders' equity	\$ 331,612	\$	352,583

## Financials: 10-K 23 Balance Sheet

### Apple Inc.

### CONSOLIDATED BALANCE SHEETS

(In millions, except number of shares, which are reflected in thousands, and par value)

	Sep	otember 30, 2023	Sep	tember 24, 2022
ASSET	S:			
Current assets:				
Cash and cash equivalents	\$	29,965	\$	23,646
Marketable securities		31,590		24,658
Accounts receivable, net		29,508		28,184
Vendor non-trade receivables		31,477		32,748
Inventories		6,331		4,946
Other current assets		14,695	10.0	21,223
Total current assets		143,566		135,405
Non-current assets:				
Marketable securities		100,544		120,805
Property, plant and equipment, net		43,715		42,117
Other non-current assets		64,758		54,428
Total non-current assets		209,017		217,350
Total assets	\$	352,583	\$	352,755

# Financials: 10-K 23 Balance Sheet

LIABILITIES AND SHAREHOLDERS' EQUITY:			
Current liabilities:			
Accounts payable	\$	62,611	\$ 64,115
Other current liabilities		58,829	60,845
Deferred revenue		8,061	7,912
Commercial paper		5,985	9,982
Term debt		9,822	11,128
Total current liabilities	- P	145,308	153,982
Non-current liabilities:			
Term debt		95,281	98,959
Other non-current liabilities		49,848	49,142
Total non-current liabilities		145,129	148,101
Total liabilities	_	290,437	302,083
Commitments and contingencies			
Shareholders' equity:			
Common stock and additional paid-in capital, \$0.00001 par value: 50,400,000 shares authorized; 15,550,061 and 15,943,425 shares issued and outstanding, respectively		73,812	64,849
Accumulated deficit		(214)	(3,068
Accumulated other comprehensive loss		(11,452)	(11,109
Total shareholders' equity		62,146	50,672
Total liabilities and shareholders' equity	\$	352,583	\$ 352,755

# Financials: 10-K 23 Income Statement

Apple Inc

#### CONSOLIDATED STATEMENTS OF OPERATIONS

(In millions, except number of shares, which are reflected in thousands, and per-share amounts)

	Years ended								
		September 30, 2023			S	eptember 25, 2021			
Net sales:	-								
Products	\$		\$	316,199	\$	297,392			
Services		85,200		78,129		68,425			
Total net sales		383,285		394,328		365,817			
Cost of sales:									
Products		189,282		201,471		192,266			
Services	100	24,855		22,075		20,715			
Total cost of sales	100	214,137		223,546	S. Carl	212,981			
Gross margin		169,148		170,782		152,836			
Operating expenses:									
Research and development		29,915		26,251		21,914			
Selling, general and administrative		24,932		25.094		21,973			
Total operating expenses		54,847		51,345		43,887			
Operating income		114,301		119.437		108,949			
Other income/(expense), net		(565)		(334)		258			
Income before provision for income taxes	-	113,736		119,103		109,207			
Provision for income taxes		16,741		19,300		14,527			
Net income	\$	96,995	\$	99,803	\$	94,680			
Earnings per share:				785					
Basic	\$	6.16	\$	6.15	\$	5.67			
Diluted	\$	6.13	\$	6.11	\$	5.61			
Shares used in computing earnings per share:									
Basic		15,744,231		16,215,963		16,701,272			
Diluted		15,812,547		16,325,819		16,864,919			

# Financials: 10-Q3 24 Income Statement

Apple Inc.

#### CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Unaudited)

(In millions, except number of shares, which are reflected in thousands, and per-share amounts)

		Three Mor	onths Ended Nine Mo				nths Ended		
		lune 29, 2024		July 1, 2023		June 29, 2024		July 1, 2023	
Net sales:	8.0						07		
Products	\$	61,564	\$	60,584	\$	224,908	\$	230,901	
Services	-	24,213		21,213		71,197		62,886	
Total net sales		85,777		81,797		296,105		293,787	
Cost of sales:									
Products		39,803		39,136		140,667		146,696	
Services		6,296		6,248		18,634		18,370	
Total cost of sales	- 57	46,099		45,384		159,301	10. 10.	165,066	
Gross margin		39,678		36,413		136,804		128,721	
Operating expenses:									
Research and development		8,006		7,442		23,605		22,608	
Selling, general and administrative		6,320		5,973		19,574		18,781	
Total operating expenses		14,326		13,415		43,179		41,389	
Operating income		25,352		22,998		93,625		87,332	
Other income/(expense), net		142		(265)		250		(594	
Income before provision for income taxes	6.	25,494	_	22,733	_	93,875		86,738	
Provision for income taxes		4,046		2,852		14,875		12,699	
Net income	\$	21,448	\$	19,881	\$	79,000	\$	74,039	
Earnings per share:									
Basic	\$	1.40	\$	1.27	\$	5.13	\$	4.69	
Diluted	\$	1.40	\$	1.26	\$	5.11	\$	4.67	
Shares used in computing earnings per share:									
Basic	1	5,287,521	1	5,697,614	1	15,401,047	1	5,792,497	
Diluted	1	5,348,175	1	5,775,021	1	15,463,175	1	5,859,263	

See accompanying Notes to Condensed Consolidated Financial Statements.

## Financials: 10-K 23 Cash Flow Statement

Apple Inc.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(In millions)

		Years ended					
	September 30, 2023		September 24, 2022		September 25, 2021		
Cash, cash equivalents and restricted cash, beginning balances	\$	24,977	\$	35,929	\$	39,789	
Operating activities:							
Net income		96,995		99,803		94,680	
Adjustments to reconcile net income to cash generated by operating activities:							
Depreciation and amortization		11,519		11,104		11,284	
Share-based compensation expense		10,833		9,038		7,906	
Other		(2,227)		1,006		(4,921)	
Changes in operating assets and liabilities:							
Accounts receivable, net		(1,688)		(1,823)		(10,125)	
Vendor non-trade receivables		1,271		(7,520)		(3,903)	
Inventories		(1,618)		1,484		(2,642)	
Other current and non-current assets		(5,684)		(6,499)		(8,042)	
Accounts payable		(1,889)		9,448		12,326	
Other current and non-current liabilities		3,031		6,110		7,475	
Cash generated by operating activities	301	110,543		122,151	401	104,038	

## Financials: 10-K 23 Cash Flow Statement

Investing activities:					
Purchases of marketable securities		(29,513)	(76,923)		(109,558)
Proceeds from maturities of marketable securities		39,686	29,917		59,023
Proceeds from sales of marketable securities		5,828	37,446		47,460
Payments for acquisition of property, plant and equipment		(10,959)	(10,708)		(11,085)
Other		(1,337)	(2,086)	9	(385)
Cash generated by/(used in) investing activities	_	3,705	(22,354)		(14,545)
Financing activities:					
Payments for taxes related to net share settlement of equity awards		(5,431)	(6,223)		(6,556)
Payments for dividends and dividend equivalents		(15,025)	(14,841)		(14,467)
Repurchases of common stock		(77,550)	(89,402)		(85,971)
Proceeds from issuance of term debt, net		5,228	5,465		20,393
Repayments of term debt		(11,151)	(9,543)		(8,750)
Proceeds from/(Repayments of) commercial paper, net		(3,978)	3,955		1,022
Other	(581)		(160)		976
Cash used in financing activities		(108,488)	(110,749)		(93,353)
Increase/(Decrease) in cash, cash equivalents and restricted cash		5,760	(10,952)		(3,860)
Cash, cash equivalents and restricted cash, ending balances	\$	30,737	\$ 24,977	\$	35,929
Supplemental cash flow disclosure:					
Cash paid for income taxes, net	\$	18,679	\$ 19,573	\$	25,385
Cash paid for interest	\$	3,803	\$ 2,865	\$	2,687

## Financials: 10-Q3 24 Cash Flow Statement

Apple Inc.

#### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Unaudited)

(In millions)

	Nine Months Ended			ded
		June 29, 2024	3	July 1, 2023
Cash, cash equivalents and restricted cash, beginning balances	\$	30,737	\$	24,977
Operating activities:				
Net income		79,000		74,039
Adjustments to reconcile net income to cash generated by operating activities:				
Depreciation and amortization		8,534		8,866
Share-based compensation expense		8,830		8,20
Other		(1,964)		(1,65
Changes in operating assets and liabilities:				
Accounts receivable, net		6,697		7,60
Vendor non-trade receivables		11,100		13,11
Inventories		41		(2,570
Other current and non-current assets		(5,626)		(4,863
Accounts payable		(15,171)		(16,790
Other current and non-current liabilities		2		2,986
Cash generated by operating activities		91,443		88,945

## Financials: 10-Q3 24 Cash Flow Statement

Investing activities:		
Purchases of marketable securities	(38,074)	(20,956)
Proceeds from maturities of marketable securities	39,838	27,857
Proceeds from sales of marketable securities	7,382	3,959
Payments for acquisition of property, plant and equipment	(6,539)	(8,796)
Other	(1,117)	(753)
Cash generated by investing activities	1,490	1,311
Financing activities:		
Payments for taxes related to net share settlement of equity awards	(5,163)	(5,119)
Payments for dividends and dividend equivalents	(11,430)	(11,267)
Repurchases of common stock	(69,866)	(56,547)
Proceeds from issuance of term debt, net	_	5,228
Repayments of term debt	(7,400)	(11,151)
Repayments of commercial paper, net	(2,985)	(5,971)
Other	(191)	(508)
Cash used in financing activities	(97,035)	(85,335)
Increase/(Decrease) in cash, cash equivalents and restricted cash	(4,102)	4,921
Cash, cash equivalents and restricted cash, ending balances	\$ 26,635	\$ 29,898
Supplemental cash flow disclosure:		
Cash paid for income taxes, net	\$ 19,230	\$ 7,020



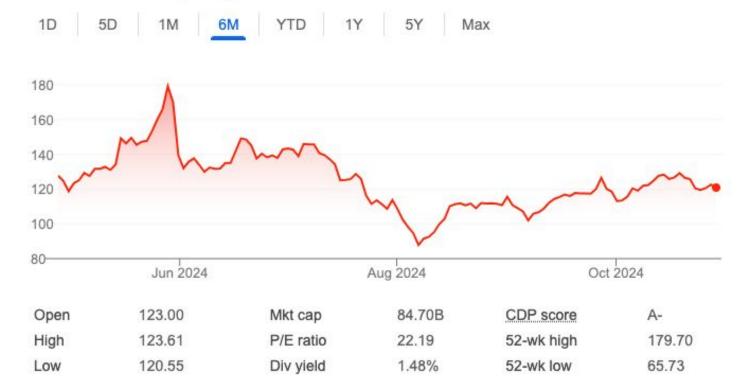


# D&LLTechnologies

# 120.66 USD

#### -7.04 (-5.51%) **→** past 6 months

Closed: Oct 28, 7:59 p.m. EDT • Disclaimer After hours 120.75 +0.090 (0.075%)

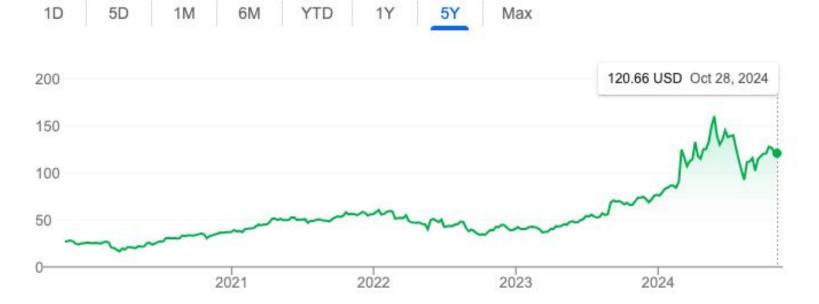


# 120.66 USD

## +93.73 (348.05%) ↑ past 5 years

Closed: Oct 28, 7:59 p.m. EDT • Disclaimer

After hours 120.75 +0.090 (0.075%)



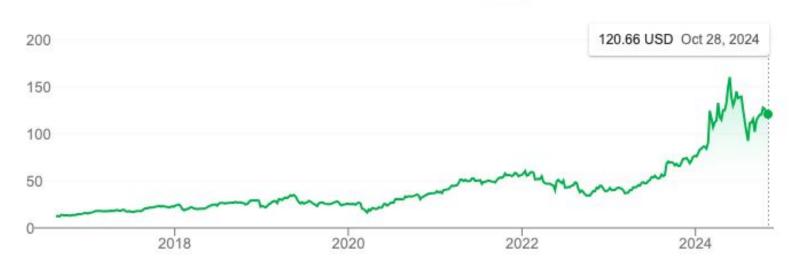
# 120.66 USD

## +108.48 (890.64%) + all time

Closed: Oct 28, 7:59 p.m. EDT • Disclaimer

After hours 120.75 +0.090 (0.075%)

1D	5D	1M	6M	YTD	1Y	5Y	Max

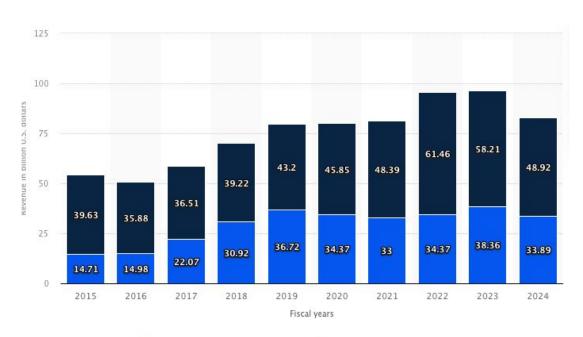


# Company Structure

Dell Technologies Inc.

Infrastructure Solutions Group (ISG)

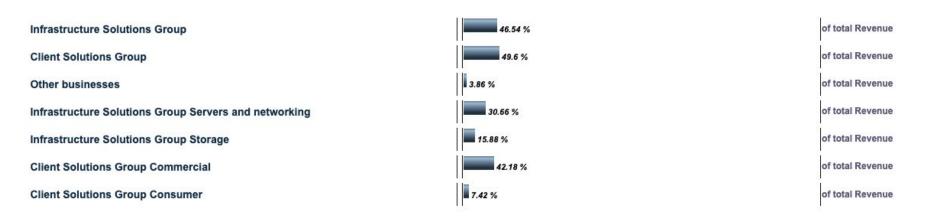
Client Solution Group (CSG)



● Infrastructure Solutions Group ● Client Solutions Group

# Sales by Segment

#### **Dell Technologies Inc Segments**



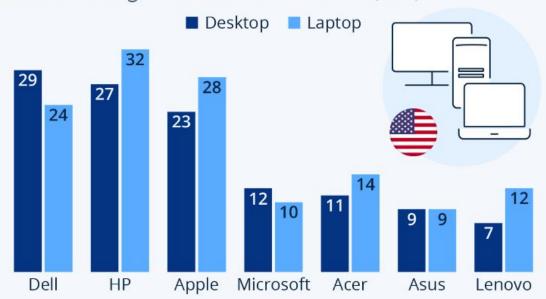
# Sales by US vs Foreign Countries

#### Annual Report on Dell Technologies Inc Divisions, Sales by Country



# Which PC Brands Are Popular in the U.S.?

Share of respondents who have a PC from the following brands in their household (in %)

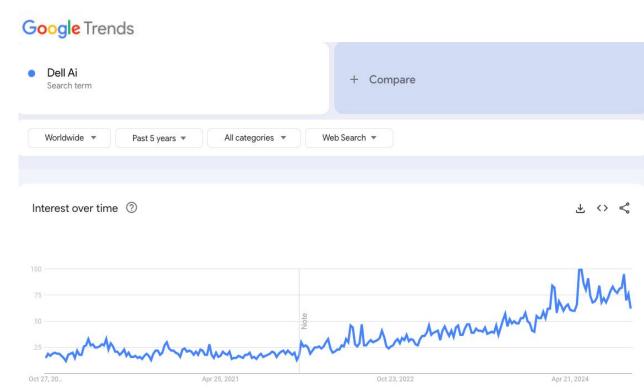


3,891 desktop/6,843 laptop owners (18-64 y/o) in the U.S. surveyed Apr. 2023-Mar. 2024, multiple answers possible

Source: Statista Consumer Insights

# **Al Solutions**

- Dell is in Al mainly as a server provider.
   Infrastructure solutions
- Lower risk than the Al companies.
- High growth opportunities in the transition.
- More steadier growth after securing market share.



# Al Solutions Portfolio

Compute Networkina Six Al Optimized Servers: XE9680L, XE9680, XE9640, XE8640, Diversity of Al fabrics: InfiniBand, Ethernet, Spectrum-X R750XA, R760XA Partnered with NVIDIA for Ethernet & InfiniBand based NICs, switches and · Silicon Diversity: NVIDIA, AMD, Intel DPUs: Spectrum 4, Quantum x800, CX7, BlueField-3, and Spectrum X · Air & Direct Liquid Cooled · Partnered with Broadcom for integrated networking fabric for Ethernet **Broadest Al** · Most dense, energy efficient compute system & rack scale architecture based portfolio: Tomahawk 5, Thor 2, and SONiC Solutions Storage PC Portfolio1 · PowerScale built to maximize speed between GPU and AI data platform Broad range of Consumer & Commercial AI PC's ... F210, F710, F910 performance twice as fast as the competition Intel Core Ultra with built in NPU F710 and F910 Ethernet storage certified on NVIDIA SuperPOD Qualcomm Snapdragon X with Microsoft Copilot+, which supports · Launched Project Lightning software extension that will deliver a higher 13B+ parameter models including Llama 3. performance parallel file system for unstructured data · Multi-tier processing architecture with CPU, GPU, and NPU · 40+ turnkey validated designs tested and optimized for Al use cases ... Leveraging a broad ecosystem Broad Best in class 75% more cost effective inferencing than public cloud<sup>2</sup> TCO3 **Ecosystem ◎ INVIDIA.** ■ Microsoft Azure QUALCOMM® AMD Hugging Face Meta intel Accelerate Al initiatives with consulting and deployment · Rack-scale solutions that deliver leading AI density, services Leading Al Fast throughput, and energy efficiency using Air cooled & · Full stack deployment automation & NVIDIA NIMs Performance time-to-value Direct Liquid cooled platforms integration, resulting in an 86% reduction in Time to First

Inference

# Al Server Portfolio and Solution Advantages

#### **Al Optimized Compute Solutions**

## 8 GPU, 4U configuration XF9680L Direct liquid cooled 8 GPU, 6U configuration XE9680 Air cooled¹ 4 GPU, 2U configuration XE9640 Direct liquid cooled 4 GPU, 4U configuration XF8640 Air cooled 2-4 GPU, 2U configuration **R760XA** Air cooled 2-4 GPU, 2U configuration R750XA Air cooled

#### **Competitive Advantages**

#### Modular Design and Customization at Scale

- · Silicon diversity in dense XE9680 footprint: NVIDIA, AMD, Intel
- · Diversity of Al fabrics: InfiniBand, Ethernet, Spectrum-X
- Engineering expertise that facilitates customer solutions
- · Continuing our decades-long leadership in liquid cooled systems

#### Solutions that leveraging our core business model

- Deployment & Support Services in 170+ countries
- Dell Financial Services
- Dell Consulting Services

#### Intelligent Automation

- CloudIQ & iDRAC software for AlOps, system management and firmware auto updates & thermal management
- Telemetry Streaming

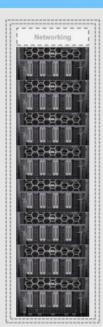
#### **Broadest AI Ecosystem**

- Dell Al Factory
- Dell Validated Designs with NVIDIA, Hugging Face, Meta, Intel, AMD, PyTorch, RedHat, Databricks & Snowflake

# The Densest Al Rack Scale Architecture

#### Most dense Air-cooled solution

XE9680 64 GPUs/rack Up to ~70 kW



- Modular design provides silicon diversity: NVIDIA, AMD, Intel
- Diversity of Al fabrics: InfiniBand | Ethernet | SpectrumX
- Dense 6U form factor
- 10 Gen5 x16 PCle slots
- iDRAC software for system management, telemetry and firmware auto updates. Redfish support
- Rack scale solutions with factory integration of pre-validated networking, power distribution and cooling
- Energy efficient and temperature neutral data center when coupled with rear door heat exchanger
- XE9680: Fastest ramping solution in Dell history

# Most dense Direct liquid cooled solution

XE9680L 72 GPUs/rack Up to ~100 kW1



- Modular design provides silicon diversity: NVIDIA, AMD, Intel
- Diversity of Al fabrics: InfiniBand | Ethernet | SpectrumX
- Ultradense 4U form factor
- Maximum throughput to drive data between GPUs for higher utilization: 12 PCle Gen 5 x16 slots
- iDRAC software for telemetry, thermal monitoring and management. Redfish support
- Factory integration of pre-validated networking, power distribution and cooling
- L11 rack solutions including engineering design, test, deploy and support
- 2.5x more cooling efficient than the XE9680

# Major shareholders

#### Dell has three share classes:

- A, 328.3M, 10 votes
- B, 75.8M, 10 votes
- C 461.9M, 1 vote
- Total shares 830.1M

Total float of 38%

#### Major shareholders: Dell Technologies

Name	Equities	%	Valuation
Michael Dell	301,724,977	91.92 %	35 766 M \$
Major shareholders: Dell Tech	nologies		

Equities

66,359,626

%

100.00 %

Valuation

7 866 M \$

#### Major shareholders: Dell Technologies

Silver Lake Management Co. LLC

Name

Dell Technologies, Inc. Class C (US24703L2025)		,	
Equities	%	Valuation	
18,292,241	5.479 %	2 168 M \$	
17,578,207	5.265 %	2 084 M \$	
14,429,096	4.322 %	1 710 M \$	
13,455,960	4.030 %	1 595 M \$	
12,436,878	3.725 %	1 474 M \$	
	18,292,241 17,578,207 14,429,096 13,455,960	18,292,241 5.479 % 17,578,207 5.265 % 14,429,096 4.322 % 13,455,960 4.030 %	

# People: Board of Directors

Michael Dell Chairman

Egon Durban

David Dorman

**David Grain** 

Bill Green

Simon Patterson

Lynn Vojvodich Radakovinch

Ellen Kullman

# **Executive Leadership**

Michael Dell Chairman & CEO Jeff Clarke **Chuck Whitten** Wendy Thomas Allison Drew Rich Rothberg Jennifer Bill Scannell Tom Sweet Saavedra

## Michael Dell - Chairman & CEO

- An innovator and technology leader providing the essential infrastructure for organizations to build their digital future, transform IT and protect their most important information.
- Michael's story started when he founded Dell Technologies with \$1000 in 1984 at the age of 19
- In 1998, Michael formed MSD Capital, now DFO
   Management, a private investment firm that exclusively manages the capital for the Dell family.



# Jeffrey Clarke - Vice Chairman and Chief Operating Officer

- Responsible for running day-to-day business operations, shaping the company's strategic agenda and setting priorities across the Dell Technologies executive leadership team.
- Joined in 1987 as a quality engineer.
- Prior experience from Motorola as a product engineer.



## Wendy Thomas - Chief Executive Officer, Secureworks

- has served as the CEO of global cybersecurity company Secureworks (NASDAQ:SCWX) since 2021, securing customers globally with expert services and Taegis™, an Al-driven cybersecurity platform.
- Since joining the company in 2008.
- Wendy's experience in strategic and visionary leadership spans over 25 years in public and private technology companies, in roles including Chief Financial Officer, Chief Product Officer, and President Customer Success.



# Geraldine Tunnell - Chief Marketing Officer

- She is directly responsible for the global marketing organization strategy and all aspects of Dell's marketing efforts.
- Joined Dell in 2005.
- Previously, Gerri was a management consultant at CapGemini Ernst & Young and worked in Silicon Valley at a start-up focused on supply chain management.



## Yvonne McGill - Chief Financial Officer

- She oversees all aspects of the company's finance function.
- Yvonne joined Dell Technologies in 1997.
- Prior to Dell, Yvonne spent three years at ManTech International Corporation as assistant controller and five years at Price Waterhouse.



# Rich Rothberg - General Counsel

- In this role, he oversees the global legal department and manages government affairs, compliance and ethics. He is also responsible for global security.
- Rich joined Dell Technologies in 1999.
- Prior to joining Dell Technologies, Rich spent nearly eight years at Caterpillar Inc.



## Jennifer Saavedra - Chief Human Resources Officer

- She leads the company's Global Human Resources and Facilities function and accelerates the performance and growth of the company through our culture and our people.
- She joined Dell Technologies in 2005.
- Jenn has a Doctoral degree in Industrial and Organizational Behavior from Tulane University.



# Bill Scannell - President, Global Sales & Customer Operations

- Bill is responsible for go-to-market (GTM) strategy and driving global growth by delivering Dell Technologies solutions to organizations in established and new markets in 180 countries around the world.
- He assumed this role in 2016 following the Dell and EMC merger.
- Bill began his career as an EMC sales representative in 1986 and became country manager of Canada two years later.



# Financials

In Feb 2, 2024 (Newest 10-K)

- Market Cap 60.6 billion
- Revenue 88.4 billion
- Net Income 3.2 billion
- Debt 26.0 billion (Short-term + long-term)

#### 3 - 4% Revenue growth

8%+ Diluted EPS growth<sup>1</sup>

# 100%+

NI to adj. FCF Conversion<sup>1</sup>

80%+

Target return of adj. FCF to shareholders<sup>1</sup>

10%+

Dividend growth rate FY24-FY28<sup>4</sup>





- Growth & operational excellence driving cash generation ... \$4.8B avg. over last four years
- Averaged over 100% NI to Adj. FCF conversion over the past five years<sup>3</sup>

Remaining

FCF



- Committed to IG rating and maintaining 1.5x core leverage<sup>5</sup> target
- Targeted M&A that accelerates our strategy
- Target to grow the dividend at 10% or better annually through FY28<sup>4</sup>
- Raising our annual dividend ~20% to \$1.78 per share for FY25

## Long-Term Framework

80%+

Target return of adjusted FCF to shareholders<sup>4</sup>

Return cash to shareholders

**Share Repurchase** 

Increased share repurchase authorization by \$5B

**Dividends** 

Target to grow the dividend annually at 10%+ through FY281

# Remaining FCF

Drive growth while maintaining investment grade rating

- Committed to IG rating & 1.5x core leverage target<sup>2</sup>
- Disciplined, tuck-in M&A that accelerates our strategy

\$24B Adj. FCF generated over last 5 years<sup>3,4</sup>

100% % of Adj. FCF<sup>4</sup> return to shareholders since dividend inception

~\$9B Returned to shareholders since dividend inception

## Leading end-to-end solutions<sup>1</sup>

#1

Client Business Workstations PC Monitors Server External Storage Storage Software PBBA HCI

## Industry-leading supply chain

Automated and Aldriven Resilient, agile, sustainable & global scale

Global distribution & logistics centers

#### Industry's largest GTM engine

Extensive direct salesforce

Broad global technology ecosystem of partners Modern online and consumption experiences

# Technologies

Unique operating model

## **Unmatched global services**

Al-driven support and experiences

Global footprint of direct services & support

Service centers around the world

# Dell on Path to Going Private

- Infrastructure Solutions Group (ISG)
  would be an interesting investment
  opportunity as a separate company.
- It can be seen as a winner if it keeps its place as an AI server provider, both with Intel or AMD processors.
- No ecosystem connection to consumer products.
- Would need more concentration and could benefit from diverse ownership.
- Doesn't seem likely for now.



# Risk of Going Private

Own over 50 % and have most of the votes.

Also, be the CEO and Chairman.

Bad financial numbers and stock down.

Go private with low valuation.

Improve the financials.

Go public with high valuation.

# Risk of Going Private



World ∨ US Election Business ∨ Markets ∨

Sustainability ∨ Legal ∨ Breakingviews ∨ Technology ∨

Litigation | White Collar Crime | Corporate Counsel | Corporate Governance

# Dell reaches \$1 billion settlement over disputed 2018 stock swap

By Jonathan Stempel

November 16, 2022 8:27 AM PST · Updated 2 years ago



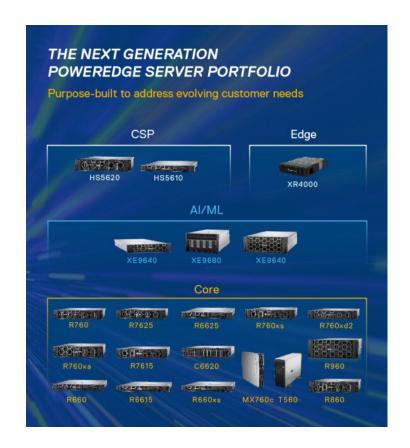




"Nov 16 (Reuters) - Dell Technologies Inc, opens new tab on Wednesday said it reached a \$1 billion settlement of a lawsuit accusing it of short-changing some shareholders in a controversial \$23.9 billion transaction in 2018 that marked its return as a publicly traded company."

## Possibilities of a Spin-off

- Infrastructure Solutions Group (ISG) would be an interesting investment opportunity as a separate company.
- Can be seen as a winner if keeping its place as a Ai server provider.
- Both with Intel or AMD processors.
- No ecosystem connection to consumer products.
- Would need more concentration and could benefit from diverse ownership.
- Doesn't seem likely for now.



# SEC Filings

- Dell fiscal year is the 52- or 53-week period ending on the Friday nearest January 31.
- 10-K and 10Q filings.

#### Balance sheet

- Q2 (10Q), Aug 2, <u>link</u>
- Q1 (10Q), May 3, <u>link</u>
- Most recent 10K, Feb 2, 2024, link
- Second newest 10K, Feb
   3, 2023, <u>link</u>

### Income Statement

- Second newest 10K
- Most recent 10K
- Q2 (10Q)
- Q1 (10Q)

#### Cash Flow Statement

- Second newest 10K
- Most recent 10K
- Q2 (10Q)
- Q1 (10Q)

### 10-Q Aug 2, 2024, Assets

### DELL TECHNOLOGIES INC.

### CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in millions; unaudited)

	Aug	August 2, 2024		ry 2, 2024
ASSETS	V 1000			
Current assets:				
Cash and cash equivalents	\$	4,550	\$	7,366
Accounts receivable, net of allowance of \$78 and \$71		11,391		9,343
Short-term financing receivables, net of allowance of \$79 and \$79 (Note 4)		4,968		4,643
Inventories		5,953		3,622
Other current assets		10,681		10,973
Total current assets		37,543		35,947
Property, plant, and equipment, net		6,300		6,432
Long-term investments		1,302		1,316
Long-term financing receivables, net of allowance of \$87 and \$91 (Note 4)		6,124		5,877
Goodwill		19,654		19,700
Intangible assets, net		5,374		5,701
Other non-current assets		6,390		7,116
Total assets	\$	82,687	\$	82,089

# 10-Q Aug 2, 2024, Liabilities

LIABILITIES AND STOCKHOLDERS'	EQUITY	*	
Current liabilities:			
Short-term debt	\$	6,711	\$ 6,982
Accounts payable		24,095	19,389
Accrued and other		6,374	6,805
Short-term deferred revenue	12:	14,853	15,318
Total current liabilities	*	52,033	48,494
Long-term debt		17,811	19,012
Long-term deferred revenue		12,859	13,827
Other non-current liabilities		2,781	3,065
Total liabilities	\$	85,484	\$ 84,398
Commitments and contingencies (Note 10)			
Stockholders' equity (deficit):			
Common stock and capital in excess of \$0.01 par value (Note 13)	S	8,782	\$ 8,926
Treasury stock at cost		(7,334)	(5,900)
Accumulated deficit		(3,478)	(4,630)
Accumulated other comprehensive loss		(864)	(800)
Total Dell Technologies Inc. stockholders' equity (deficit)		(2,894)	(2,404)
Non-controlling interests		97	95
Total stockholders' equity (deficit)		(2,797)	(2,309)
Total liabilities and stockholders' equity	\$	82,687	\$ 82,089

### 10-Q May 3, 2024, Assets

### DELL TECHNOLOGIES INC.

### CONDENSED CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in millions; unaudited)

	Ma	May 3, 2024		ary 2, 2024
ASSETS	V-			
Current assets:				
Cash and cash equivalents	\$	5,830	\$	7,366
Accounts receivable, net of allowance of \$66 and \$71		8,563		9,343
Short-term financing receivables, net of allowance of \$86 and \$79 (Note 4)		4,660		4,643
Inventories		4,782		3,622
Other current assets		10,792		10,973
Total current assets	*	34,627		35,947
Property, plant, and equipment, net		6,237		6,432
Long-term investments		1,293		1,316
Long-term financing receivables, net of allowance of \$109 and \$91 (Note 4)		5,941		5,877
Goodwill		19,640		19,700
Intangible assets, net		5,538		5,701
Other non-current assets		6,914		7,116
Total assets	\$	80,190	\$	82,089

## 10-Q May 3, 2024, Liabilities

LIABILITIES AND STOCKHOL	DERS' EQUITY			
Current liabilities:				
Short-term debt	\$	6,098	\$	6,982
Accounts payable		20,586		19,389
Accrued and other		6,016		6,805
Short-term deferred revenue		15,034		15,318
Total current liabilities		47,734		48,494
Long-term debt		19,382		19,012
Long-term deferred revenue		13,116		13,827
Other non-current liabilities	87	2,681	5.5	3,065
Total liabilities	\$	82,913	\$	84,398
Commitments and contingencies (Note 10)	4.7			
Stockholders' equity (deficit):				
Common stock and capital in excess of \$0.01 par value (Note 13)	\$	8,606	\$	8,926
Treasury stock at cost		(6,622)		(5,900)
Accumulated deficit		(4,001)		(4,630)
Accumulated other comprehensive loss		(805)		(800)
Total Dell Technologies Inc. stockholders' equity (deficit)		(2,822)		(2,404)
Non-controlling interests		99		95
Total stockholders' equity (deficit)		(2,723)		(2,309)
Total liabilities and stockholders' equity	\$	80,190	\$	82,089

### 10-K Feb 2, 2024, Assets

#### DELL TECHNOLOGIES INC.

### CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in millions)

	February 2, 2024		4 February 3, 20	
ASSETS	5			
Current assets:				
Cash and cash equivalents	\$	7,366	\$	8,607
Accounts receivable, net of allowance of \$71 and \$78		9,343		12,482
Due from related party, net		_		378
Short-term financing receivables, net of allowance of \$79 and \$142 (Note 6)		4,643		5,281
Inventories		3,622		4,776
Other current assets		10,973		10,827
Total current assets	-	35,947		42,351
Property, plant, and equipment, net		6,432		6,209
Long-term investments		1,316		1,518
Long-term financing receivables, net of allowance of \$91 and \$59 (Note 6)		5,877		5,638
Goodwill		19,700		19,676
Intangible assets, net		5,701		6,468
Due from related party, net		_		440
Other non-current assets	<u> </u>	7,116	838	7,311
Total assets	\$	82,089	\$	89,611

## 10-K Feb 2, 2024, Liabilities

LIABILITIES AND STOCKHOLDERS	S' EQUITY		220	
Current liabilities:				
Short-term debt	\$	6,982	\$	6,573
Accounts payable		19,389		18,598
Due to related party		_		2,067
Accrued and other		6,805		8,874
Short-term deferred revenue	2	15,318	1.50.5	15,542
Total current liabilities		48,494		51,654
Long-term debt		19,012		23,015
Long-term deferred revenue		13,827		14,744
Other non-current liabilities		3,065		3,223
Total liabilities	\$	84,398	\$	92,636
Commitments and contingencies (Note 12)				
Stockholders' equity (deficit):				
Common stock and capital in excess of \$0.01 par value (Note 15)	\$	8,926	\$	8,424
Treasury stock at cost		(5,900)		(3,813)
Accumulated deficit		(4,630)		(6,732)
Accumulated other comprehensive loss	50	(800)	1521	(1,001)
Total Dell Technologies Inc. stockholders' equity (deficit)	20	(2,404)	200	(3,122)
Non-controlling interests		95		97
Total stockholders' equity (deficit)		(2,309)	150	(3,025)
Total liabilities and stockholders' equity	\$	82,089	\$	89,611

### 10-K Feb 2, 2023, Assets

### DELL TECHNOLOGIES INC.

### CONSOLIDATED STATEMENTS OF FINANCIAL POSITION

(in millions)

Cohe	January 28, 2022		
reun	ual y 3, 2023	Janual	y 20, 2022
\$	8,607	\$	9,477
	12,482		12,912
	378		131
	5,281		5,089
	4,776		5,898
	10,827		11,526
\$4.	42,351		45,033
	6,209		5,415
	1,518		1,839
	5,638		5,522
	19,676		19,770
	6,468		7,461
	440		710
-	7,311		6,985
\$	89,611	\$	92,735
	-	12,482 378 5,281 4,776 10,827 42,351 6,209 1,518 5,638 19,676 6,468 440 7,311	\$ 8,607 \$ 12,482 378 5,281 4,776 10,827 42,351 6,209 1,518 5,638 19,676 6,468 440 7,311

## 10-K Feb 2, 2023, Liabilities

LIABILITIES AND STOCKH	OLDERS' EQUITY			
Current liabilities:	-			
Short-term debt	\$	6,573	\$	5,823
Accounts payable		18,598		27,143
Due to related party		2,067		1,414
Accrued and other		8,874		7,578
Short-term deferred revenue		15,542		14,261
Total current liabilities		51,654	(4)	56,219
Long-term debt		23,015		21,131
Long-term deferred revenue		14,744		13,312
Other non-current liabilities		3,223		3,653
Total liabilities	\$	92,636	\$	94,315
Commitments and contingencies (Note 12)				
Stockholders' equity (deficit):				
Common stock and capital in excess of \$0.01 par value (Note 15)		8,424		7,898
Treasury stock at cost		(3,813)		(964)
Accumulated deficit		(6,732)		(8,188)
Accumulated other comprehensive loss		(1,001)		(431)
Total Dell Technologies Inc. stockholders' equity (deficit)	·	(3,122)		(1,685)
Non-controlling interests		97		105
Total stockholders' equity (deficit)		(3,025)	33 65	(1,580)
Total liabilities and stockholders' equity	\$	89,611	\$	92,735

### 10-K Feb 2, 2023, Income

#### DELL TECHNOLOGIES INC.

#### CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share amounts)

	Fiscal Year Ended						
-		ary 3, 2023	Janu	ary 28, 2022	January 29, 2021		
Net revenue:							
Products	\$	79,250	\$	79,830	\$	67,744	
Services		23,051		21,367	0.0	18,926	
Total net revenue		102,301		101,197		86,670	
Cost of net revenue (a):					100		
Products		66,029		67,224		56,431	
Services		13,586		12,082		10,099	
Total cost of net revenue		79,615	OLE OLE	79,306	D-5 1949	66,530	
Gross margin		22,686		21,891		20,140	
Operating expenses:		-	No. 12	*	De.		
Selling, general, and administrative		14,136		14,655		14,000	
Research and development		2,779		2,577		2,455	
Total operating expenses		16,915	No.	17,232	33 <del>-</del>	16,455	
Operating income		5,771		4,659		3,685	
Interest and other, net		(2,546)		1,264		(1,339)	
Income before income taxes		3,225		5,923		2,346	
Income tax expense		803		981		101	
Net income from continuing operations		2,422		4,942		2,245	
Income from discontinued operations, net of income taxes (Note 3)		5 <del></del> -		765		1,260	
Net income		2,422		5,707		3,505	
Less: Net loss attributable to non-controlling interests		(20)		(6)		(4)	
Less: Net income attributable to non-controlling interests of discontinued operations		_		150		259	
Net income attributable to Dell Technologies Inc.	\$	2,442	\$	5,563	\$	3,250	

### 10-K Feb 2, 2024, Income

#### DELL TECHNOLOGIES INC.

#### CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share amounts)

	Fiscal Year Ended					
		February 2, 2024		February 3, 2023		ary 28, 2022
Net revenue:			en en			
Products	\$	64,353	\$	79,250	\$	79,830
Services		24,072		23,051		21,367
Total net revenue	10	88,425		102,301		101,197
Cost of net revenue (a):	-20		82		820	
Products		53,316		66,029		67,224
Services		14,240		13,586		12,082
Total cost of net revenue		67,556		79,615		79,306
Gross margin		20,869	0.00	22,686	050	21,891
Operating expenses:	197		929		0.00	
Selling, general, and administrative		12,857		14,136		14,655
Research and development		2,801		2,779		2,577
Total operating expenses		15,658		16,915		17,232
Operating income	- 10	5,211	(5.55)	5,771	8.50	4,659
Interest and other, net		(1,324)		(2,546)		1,264
Income before income taxes	-	3,887	10.00	3,225		5,923
Income tax expense		692		803		981
Net income		3,195		2,422		4,942
Income from discontinued operations, net of income taxes (Note 3)		_		_		765
Net income	20	3,195	929	2,422	0.30	5,707
Less: Net loss attributable to non-controlling interests		(16)		(20)		(6)
Less: Net income attributable to non-controlling interests of discontinued operations		`				150
Net income attributable to Dell Technologies Inc.	\$	3,211	\$	2,442	\$	5,563
	955		0.00		400-00-0	

### 10-Q May 3, 2024, Income

#### DELL TECHNOLOGIES INC.

#### CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share amounts; unaudited)

	Three M	Ionths Ended
	May 3, 2024	May 5, 2023
Net revenue:		
Products	\$ 16,12	7 \$ 15,036
Services	6,11	7 5,886
Total net revenue	22,24	4 20,922
Cost of net revenue (a):		
Products	13,76	6 12,375
Services	3,67	2 3,529
Total cost of net revenue	17,43	8 15,904
Gross margin	4,80	6 5,018
Operating expenses:		
Selling, general, and administrative	3,12	3 3,261
Research and development	76	3 688
Total operating expenses	3,88	6 3,949
Operating income	92	0 1,069
Interest and other, net	(37	3) (364
Income before income taxes	54	
Income tax expense (benefit)	(40	8) 127
Net income	95	5 578
Less: Net loss attributable to non-controlling interests	(	5) (5
Net income attributable to Dell Technologies Inc.	\$ 96	0 \$ 583
		1111

### 10-Q Aug 2, 2024, Income

#### DELL TECHNOLOGIES INC.

#### CONDENSED CONSOLIDATED STATEMENTS OF INCOME

(in millions, except per share amounts; unaudited)

	Three Months Ended				Six Months Ended			
	Aug	ust 2, 2024	Aug	gust 4, 2023	August 2, 2024		Aug	ust 4, 2023
Net revenue:								
Products	\$	18,954	\$	16,935	\$	35,081	\$	31,971
Services		6,072		5,999		12,189		11,885
Total net revenue		25,026	1000	22,934		47,270		43,856
Cost of net revenue (a):			100					
Products		16,079		14,002		29,845		26,377
Services		3,636		3,545		7,308		7,074
Total cost of net revenue		19,715		17,547		37,153		33,451
Gross margin		5,311	ten	5,387		10,117		10,405
Operating expenses:	V.				( ) k		V2	
Selling, general, and administrative		3,189		3,517		6,312		6,778
Research and development		780		705		1,543		1,393
Total operating expenses		3,969		4,222		7,855		8,171
Operating income	-	1,342	10,50	1,165	(6)	2,262	3.436	2,234
Interest and other, net		(353)		(451)		(726)		(815)
Income before income taxes		989		714		1,536		1,419
Income tax expense (benefit)		148		259		(260)		386
Net income		841		455	7.	1,796		1,033
Less: Net loss attributable to non-controlling interests		(5)	eres Salar	(7)		(10)		(12)
Net income attributable to Dell Technologies Inc.	\$	846	\$	462	\$	1,806	\$	1,045

### 10-K Feb 2, 2023, Cash Flows

#### DELL TECHNOLOGIES INC.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; continued on next page)

	Fiscal Year Ended					
	Febru	ary 3, 2023	Janua	ry 28, 2022	Janu	ary 29, 2021
Cash flows from operating activities:						
Net income	\$	2,422	\$	5,707	\$	3,505
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization		3,156		4,551		5,390
Stock-based compensation expense		931		1,622		1,609
Deferred income taxes		(717)		(365)		(399)
Other, net (a)		961		(3,130)		(88)
Changes in assets and liabilities, net of effects from acquisitions and dispositions:						
Accounts receivable		113		(2,193)		(396)
Financing receivables		(461)		(241)		(728)
Inventories		875		(2,514)		(243)
Other assets and liabilities		973		(1,948)		(1,656)
Due from/to related party, net		649		479		_
Accounts payable		(8,546)		5,742		1,598
Deferred revenue		3,209		2,597		2,815
Change in cash from operating activities		3,565	831	10,307		11,407
Cash flows from investing activities:					131.	
Purchases of equity and other investments		(94)		(256)		(162)
Purchases of held-to-maturity investments		(14)		(158)		(176)
Maturities and sales of equity and other investments		116		513		169
Capital expenditures and capitalized software development costs		(3,003)		(2,796)		(2,082)
Acquisition of businesses and assets, net		(70)		(16)		(424)
Divestitures of businesses, net		_		3,957		2,187
Other		41		62		28
Change in cash from investing activities		(3,024)	075	1,306	0.0	(460)

### 10-K Feb 2, 2023, Cash Flows

### Cash flows from financing activities:

Dividends paid by VMware, Inc. to non-controlling interests	-	(2,240)	_
Proceeds from the issuance of common stock	5	334	452
Repurchases of parent common stock (b)	(3,272)	(663)	(241)
Repurchases of subsidiary common stock	(9)	(1,175)	(1,363)
Net transfer of cash, cash equivalents, and restricted cash to VMware, Inc.	<u> </u>	(5,052)	
Payments of dividends to stockholders	(964)		
Proceeds from debt	12,479	20,425	16,391
Repayments of debt	(9,825)	(26,723)	(20,919)
Debt-related costs and other, net	(39)	(1,515)	(270)
Change in cash from financing activities	(1,625)	(16,609)	(5,950)

### 10-K Feb 2, 2023, Cash Flows

### DELL TECHNOLOGIES INC.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(continued; in millions)

Fiscal Year Ended				
February 3, 2023	January 28, 2022	January 29, 2021		
(104)	(106)	36		
(1,188)	(5,102)	5,033		
10,082	15,184	10,151		
8,894	10,082	15,184		
_	—	4,770		
8,894	\$ 10,082	\$ 10,414		
1,208	\$ 1,257	\$ 1,421		
1,169	\$ 1,825	\$ 2,279		
	(104) (1,188) 10,082 8,894 ————————————————————————————————————	(104)     (106)       (1,188)     (5,102)       10,082     15,184       8,894     10,082       -     -       \$ 8,894     \$ 10,082       \$ 1,208     \$ 1,257		

### 10-K Feb 2, 2024, Cash Flow

### DELL TECHNOLOGIES INC.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions, continued on next page)

	Fiscal Year Ended					
	18	February 2, 2024	8.85	February 3, 2023	935	January 28, 2022
Cash flows from operating activities:		Williams and a second		William Color		
Net income	\$	3,195	\$	2,422	\$	5,707
Adjustments to reconcile net income to net cash provided by operating activities:						
Depreciation and amortization		3,303		3,156		4,551
Stock-based compensation expense		878		931		1,622
Deferred income taxes		(91)		(717)		(365
Other, net (a)		609		961		(3,130
Changes in assets and liabilities, net of effects from acquisitions and dispositions:						
Accounts receivable		2,977		113		(2,193
Financing receivables		309		(461)		(241
Inventories		975		875		(2,514
Other assets and liabilities		(1,470)		973		(1,948
Due from/to related party, net		(652)		649		479
Accounts payable		(335)		(8,546)		5,742
Deferred revenue		(1,022)		3,209		2,597
Change in cash from operating activities		8,676	2000	3,565	V.,	10,307

### 10-K Feb 2, 2024, Cash Flow

Cash flows from investing activities:			
Purchases of investments	(172)	(108)	(414)
Maturities and sales of investments	226	116	513
Capital expenditures and capitalized software development costs	(2,756)	(3,003)	(2,796)
Acquisition of businesses and assets, net	(126)	(70)	(16)
Divestitures of businesses, net		_	3,957
Other	45	41	62
Change in cash from investing activities	(2,783)	(3,024)	1,306
Cash flows from financing activities:			
Dividends paid by VMware, Inc. to non-controlling interests	_	_	(2,240)
Proceeds from the issuance of common stock	10	5	334
Repurchases of common stock	(2,080)	(2,883)	(1,496)
Repurchases of common stock for employee tax withholdings	(372)	(398)	(342)
Net transfer of cash, cash equivalents, and restricted cash to VMware, Inc.	_	_	(5,052)
Payments of dividends and dividend equivalents	(1,072)	(964)	_
Proceeds from debt	7,775	12,479	20,425
Repayments of debt	(11,246)	(9,825)	(26,723)
Debt-related costs and other, net	(109)	(39)	(1,515)
Change in cash from financing activities	(7,094)	(1,625)	(16,609)

### 10-K Feb 2, 2024, Cash Flow

### DELL TECHNOLOGIES INC.

#### CONSOLIDATED STATEMENTS OF CASH FLOWS

(continued; in millions)

	Fiscal Year Ended				
	February 2, 2024	February 3, 2023	January 28, 2022		
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	(186)	(104)	(106)		
Change in cash, cash equivalents, and restricted cash	(1,387)	(1,188)	(5,102)		
Cash, cash equivalents, and restricted cash at beginning of the period	8,894	10,082	15,184		
Cash, cash equivalents, and restricted cash at end of the period	\$ 7,507	\$ 8,894	\$ 10,082		
Income tax paid	\$ 1,379	\$ 1,208	\$ 1,257		
Interest paid	\$ 1,438	\$ 1,169	\$ 1,825		

### 10-Q May 3, 2024, Cash Flows

### DELL TECHNOLOGIES INC.

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; unaudited)

	Three Months Ended	
	May 3, 2024	May 5, 2023
Cash flows from operating activities:		
Net income	\$ 955	\$ 578
Adjustments to reconcile net income to net cash provided by operating activities:		
Depreciation and amortization	800	809
Stock-based compensation expense	210	225
Deferred income taxes	(327)	(93
Other, net	224	30
Changes in assets and liabilities:		
Accounts receivable	683	3,000
Financing receivables	(165)	36
Inventories	(1,236)	684
Other assets and liabilities	(592)	(1,322
Due from/to related party, net	<u> </u>	(1,458
Accounts payable	1,241	(726
Deferred revenue	(750)	(595
Change in cash from operating activities	1,043	1,777

### 10-Q May 3, 2024, Cash Flows

Cash, cash equivalents, and restricted cash at end of the period

Cash flows from investing activities:		
Purchases of investments	(39)	(15)
Maturities and sales of investments	119	19
Capital expenditures and capitalized software development costs	(596)	(701)
Other	60	13
Change in cash from investing activities	(456)	(684)
Cash flows from financing activities:	9	
Proceeds from the issuance of common stock	<u></u>	2
Repurchases of common stock	(700)	(240)
Repurchases of common stock for employee tax withholdings	(521)	(306)
Payments of dividends and dividend equivalents	(336)	(276)
Proceeds from debt	2,992	2,521
Repayments of debt	(3,477)	(3,698)
Debt-related costs and other, net	(35)	(5)
Change in cash from financing activities	(2,077)	(2,002)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	(55)	(58)
Change in cash, cash equivalents, and restricted cash	(1,545)	(967)
Cash, cash equivalents, and restricted cash at beginning of the period	7,507	8,894

5,962 \$

### 10-Q Aug 2, 2024, Cash Flows

#### DELL TECHNOLOGIES INC.

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

(in millions; unaudited)

	Six Months Ended				
	August 2, 2024		August	August 4, 2023	
Cash flows from operating activities:					
Net income	\$	1,796	\$	1,033	
Adjustments to reconcile net income to net cash provided by operating activities:					
Depreciation and amortization		1,584		1,640	
Stock-based compensation expense		401		448	
Deferred income taxes		(344)		(194)	
Other, net		457		480	
Changes in assets and liabilities:					
Accounts receivable		(2,203)		1,982	
Financing receivables		(652)		(130)	
Inventories		(2,517)		1,050	
Other assets and liabilities		250		(2,248)	
Due from/to related party, net		_		(610)	
Accounts payable		4,801		1,427	
Deferred revenue		(1,190)		113	
Change in cash from operating activities	25	2,383	7.5	4,991	

### 10-Q Aug 2, 2024, Cash Flows

Cash flows from investing activities:	·	1.000
Purchases of investments	(64)	(113)
Maturities and sales of investments	216	127
Capital expenditures and capitalized software development costs	(1,278)	(1,325)
Other	113	22
Change in cash from investing activities	(1,013)	(1,289)
Cash flows from financing activities:	· · · · · · · · · · · · · · · · · · ·	10.
Proceeds from the issuance of common stock	1	4
Repurchases of common stock	(1,425)	(500)
Repurchases of common stock for employee tax withholdings	(535)	(312)
Payments of dividends and dividend equivalents	(652)	(545)
Proceeds from debt	4,933	4,655
Repayments of debt	(6,394)	(7,082)
Debt-related costs and other, net	(37)	(49)
Change in cash from financing activities	(4,109)	(3,829)
Effect of exchange rate changes on cash, cash equivalents, and restricted cash	(97)	(117)
Change in cash, cash equivalents, and restricted cash	(2,836)	(244)
Cash, cash equivalents, and restricted cash at beginning of the period	7,507	8,894
Cash, cash equivalents, and restricted cash at end of the period	\$ 4,671	\$ 8,650

### Recommendation: Sell

Interesting Ai Infrastructure Solutions

- The most promising part of the company and would be great if the two companies could be listed separately.
- Has the most upside but too many ifs on the way to a spin-off.

Committed management

- Michael Dell: founder, still CEO, Chairman and the largest shareholder.
- Dedicated but also old. Perhaps the full potential could be unlocked with new management.

Further investigation into other parts of the company is needed.

 The customer solutions are not that interesting but would need to be looked at if there are possible buyers or other ways to get rid of it.



### Microsoft Stock Performance





### Year-to-Date Stock Performance





# 1-year Stock Performance





# YTD Performance vs Major Indices





# YTD Stock Performance vs Major Competitors





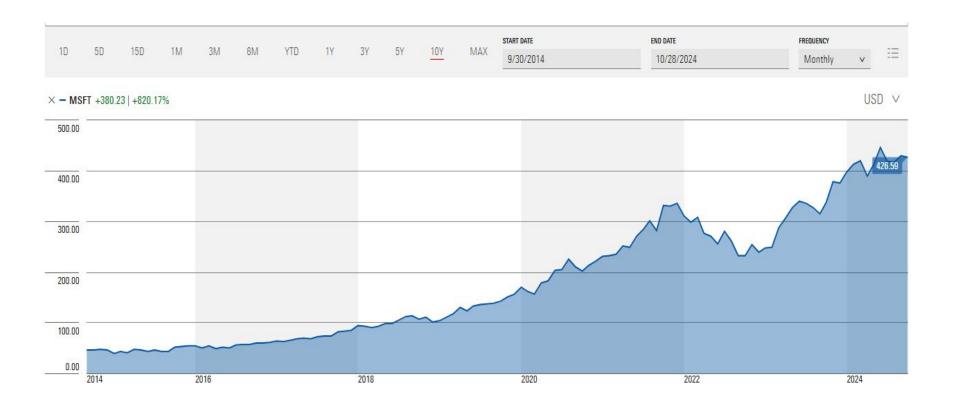
### 5-Year Performance





### 10-Year Performance





# Top Institutional Shareholders



33,822,626,721

1.06%

### **Top Institutional Holders**

Capital International Investors

Holder	Shares	Date Reported	% Out	Value
Vanguard Group Inc	675.91M	Jun 30, 2024	9.09%	289,389,346,295
Blackrock Inc.	553.98M	Jun 30, 2024	7.45%	237,184,952,460
State Street Corporation	300.03M	Jun 30, 2024	4.04%	128,458,182,619
FMR, LLC	216.69M	Jun 30, 2024	2.92%	92,774,529,592
Geode Capital Management, LLC	161.76M	Jun 30, 2024	2.18%	69,257,613,229
Price (T.Rowe) Associates Inc	136.74M	Jun 30, 2024	1.84%	58,544,811,006
JP Morgan Chase & Company	132.61M	Jun 30, 2024	1.78%	56,775,299,621
Morgan Stanley	122.76M	Jun 30, 2024	1.65%	52,559,594,348
Norges Bank Investment Management	97.07M	Jun 30, 2024	1.31%	41,561,068,795

79M

Jun 30, 2024

# **Top Mutual Fund Shareholders**



### **Top Mutual Fund Holders**

Holder	Shares	Date Reported	% Out	Value
Vanguard Total Stock Market Index Fund	234.79M	Jun 30, 2024	3.16%	100,524,625,481
Vanguard 500 Index Fund	190.76M	Jun 30, 2024	2.57%	81,671,996,559
Fidelity 500 Index Fund	91.56M	Aug 31, 2024	1.23%	39,203,458,285
SPDR S&P 500 ETF Trust	90M	Sep 30, 2024	1.21%	38,534,474,348
iShares Core S&P 500 ETF	81.15M	Sep 30, 2024	1.09%	34,743,754,612
Vanguard Growth Index Fund	73.33M	Jun 30, 2024	0.99%	31,396,125,592
Invesco ETF Tr-Invesco QQQ Tr, Series 1 ETF	55.82M	Sep 30, 2024	0.75%	23,901,331,691
Vanguard Institutional Index Fund-Institutional Index Fund	48.31M	Jun 30, 2024	0.65%	20,682,315,933
Growth Fund Of America Inc	39.8M	Sep 30, 2024	0.54%	17,039,347,334
Vanguard Information Technology Index Fund	33.21M	May 31, 2024	0.45%	14,217,206,069

# Share Repurchases: 10Q



### Share Repurchases

On September 14, 2021, our Board of Directors approved a share repurchase program authorizing up to \$60.0 billion in share repurchases. This share repurchase program commenced in November 2021, has no expiration date, and may be terminated at any time. As of September 30, 2024, \$7.5 billion remained of this \$60.0 billion share repurchase program.

On September 16, 2024, our Board of Directors approved a share repurchase program authorizing up to \$60.0 billion in share repurchases. This share repurchase program will commence following completion of the program approved on September 14, 2021, has no expiration date, and may be terminated at any time.

We repurchased the following shares of common stock under the share repurchase program:

(In millions)	Shares	Amount	Shares	Amount
Fiscal Year		2025		2024
First Quarter	7	\$ 2,800	11	\$ 3,560

#### **Share Repurchases: 10K**



#### SHARE REPURCHASES AND DIVIDENDS

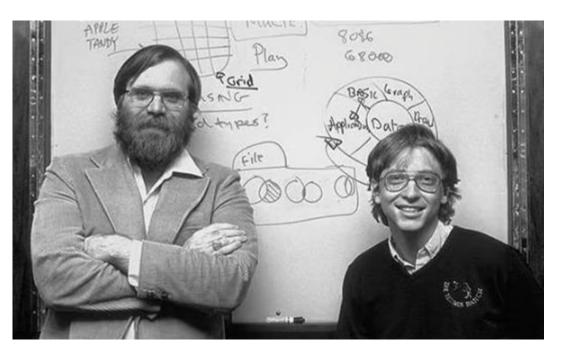
Following are our monthly share repurchases for the fourth quarter of fiscal year 2024:

Period	Total Number of Shares Purchased	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs	Shan	nate Dollar Value of es That May Yet Be ed Under the Plans or Programs
55					(In millions)
April 1, 2024 - April 30, 2024	2,444,905	\$ 413.75	2,444,905	\$	12,138
May 1, 2024 - May 31, 2024	2,233,450	416.85	2,233,450		11,207
June 1, 2024 - June 30, 2024	1,963,873	436.58	1,963,873		10,349
7.5	6,642,228		6,642,228		

All share repurchases were made using cash resources. Our share repurchases may occur through open market purchases or pursuant to a Rule 10b5-1 trading plan. The above table excludes shares repurchased to settle employee tax withholding related to the vesting of stock awards.

#### **Company Overview**





- □ Founded on 4th April, 1975 by two friends, Bill Gates and Paul Allen
- Headquarters in Redmond, WA.
- Has products divided into three main segments:
- Productivity & Business processes
- Intelligent Cloud
- Personal Computing

#### **Core Values**



- Innovation
- Diversity and Inclusion
- Corporate Social Responsibility
- Artificial Intelligence
- Trustworthy Computing

### Revenue by Segment: 10Q



Segment revenue and operating income were as follows during the periods presented:

(In	mı	llion	S)
_			-

Three Months Ended September 30,		2024		2023
Revenue				
Productivity and Business Processes	\$	28,317	\$	25,226
Intelligent Cloud		24,092		20,013
More Personal Computing		13,176		11,278
Total	\$	65,585	\$	56,517
Operating Income	-		-	
Productivity and Business Processes	\$	16,516	\$	14,297
Intelligent Cloud		10,503		8,908
More Personal Computing		3,533		3,690
Total	\$	30,552	\$	26,895

### Revenue by Product/Service: 10Q



Revenue, classified by significant product and service offerings, was as follows:

#### (In millions)

Three Months Ended September 30,		2024		2023
Server products and cloud services	\$	22,155	\$	18,062
Microsoft 365 Commercial products and cloud services		20,449		18,044
Gaming		5,621		3,919
Windows and Devices		4,329		4,340
LinkedIn		4,292		3,913
Search and news advertising		3,225		3,018
Enterprise and partner services		1,928		1,944
Dynamics products and cloud services		1,849		1,626
Microsoft 365 Consumer products and cloud services		1,727		1,643
Other		10		8
Total	\$	65,585	\$	56,517
	10000		W. Comments	

## Revenue by Geographical Area:10Q



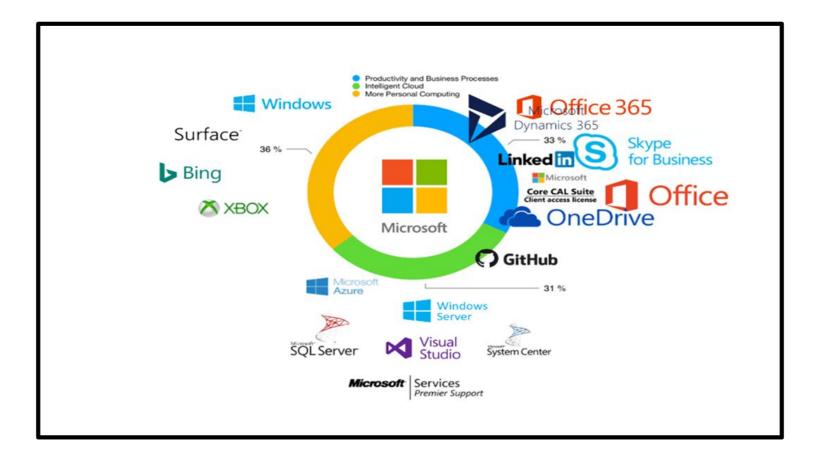
No sales to an individual customer or country other than the United States accounted for more than 10% of revenue for the three months ended September 30, 2024 or 2023. Revenue, classified by the major geographic areas in which our customers were located, was as follows:

#### (In millions)

		10.11
Three Months Ended September 30,	2024	2023
United States (a)	\$ 33,913	\$ 28,812
Other countries	31,672	27,705
Total	\$ 65,585	\$ 56,517

#### Product portfolio





### Product portfolio: Intelligent Cloud

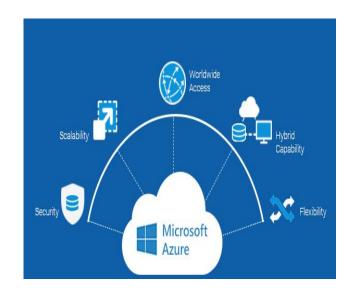




#### Microsoft Azure

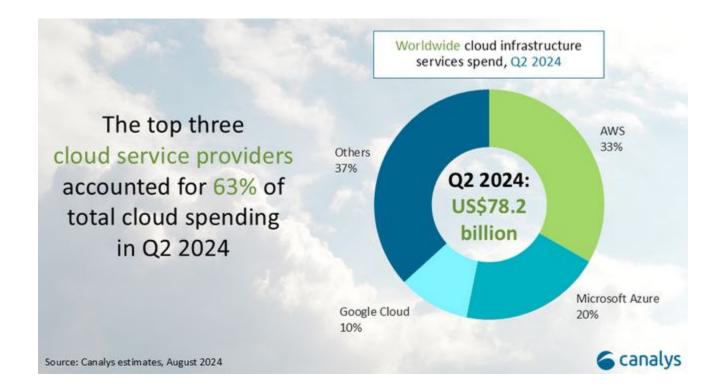


- Comprehensive cloud platform that enables businesses to build, deploy and manage applications efficiently and securely.
- Launched on February 1, 2010.
- Powers many global businesses, governments, and startups
- Rapid expansion with over 200 products and cloud services



#### Microsoft Azure vs Competitors





#### Microsoft Azure vs Competitors



- In Q2 2024, global spending on cloud infrastructure services grew 19% year on year to reach US\$78.2 billion.
- AWS showed a notable increase in growth compared with the previous quarter, with Q2 sales up 19%. Meanwhile, Microsoft Azure and Google Cloud continued to show robust double-digit growth, up 29% and 30% respectively.
- Azure Al attracted over 60,000 customers, reflecting nearly 60% year-on-year growth.
- Microsoft launched a large language model GPT-40 mini and small language model Phi-3 Vision

#### Microsoft Azure: Major Services



- Compute: Virtual Machines, App Services
- Networking: Virtual Network, Load Balancer
- Storage: Blob Storage, Disk Storage
- Databases: Azure SQL Database, Cosmos DB
- Al and Analytics: Azure Machine Learning, HDInsight
- DevOps: Azure DevOps, Azure Pipelines

#### Product portfolio: Productivity & Business Processes





#### Product portfolio: Productivity & Business Processes

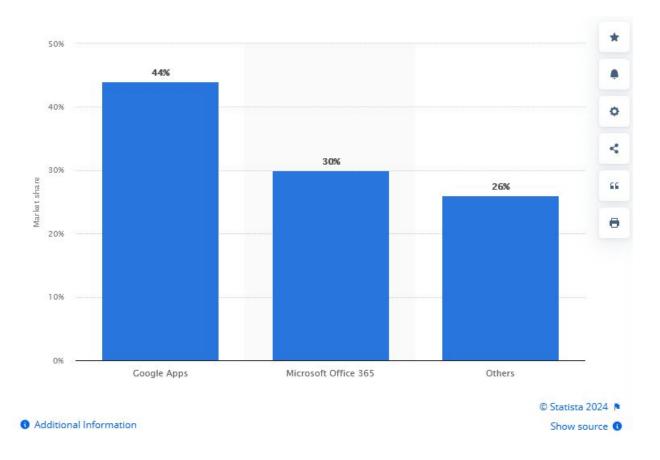


### Microsoft Office

- One of the most used productivity platforms.
- Includes applications like Word, Excel, PowerPoint, Outlook, and OneNote.
- Access tools from anywhere with internet access.
- Subscription-Based: with Regular updates and new features. Has various plans for personal, business, and enterprise use.

#### Microsoft Office vs competition





### Product portfolio: Personal Computing





#### Microsoft Xbox



- One of the most popular gaming console brands of all time.
- First launched in November 2001, as with the original Xbox console. Xbox live was launched in November, 2002.
- Has been in a long competition with Sony's Playstation and Nintendo.
- Includes subscription services like Xbox Gamepass that gives users access to hundreds of games.

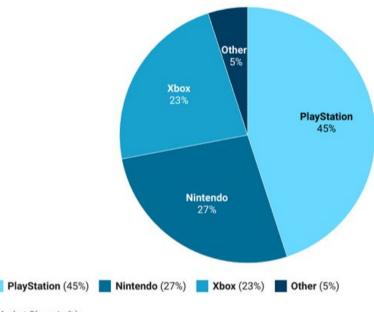


#### Microsoft Xbox vs Competition



### Major Brands in the Global Gaming Consoles Market - By Market Share

Market Share in Percentage



(Market Share in %) Source: Market.us Scoop

### Microsoft Surface





#### Microsoft Surface

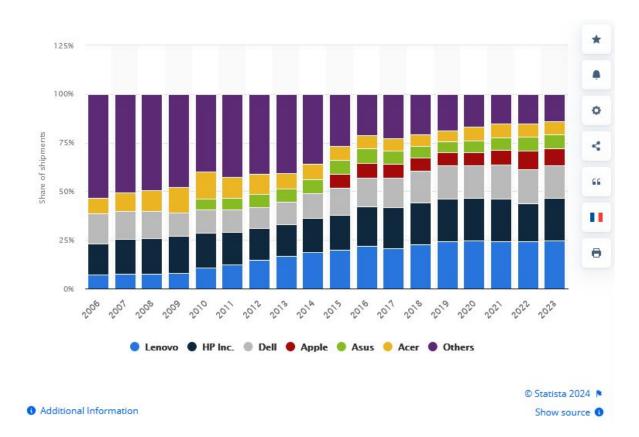


- Personal computers designed and developed by Microsoft.
- First Surface PC launched on October 26, 2012 by then CEO Steve Ballmer.
- Known for their minimalist design and high quality materials.
- Popular models include Surface Pro 9, Surface Laptop 5 and Surface Laptop Go 2.



#### Microsoft Surface vs Competition





### **Major Acquisitions**



#### **Activision Blizzard**



- Microsoft's largest ever purchase (\$75.4Bn).
- Strategy was to boost Microsoft's gaming division and cloud business.
- After the acquisition, Microsoft became the world's third-largest gaming company by revenue.

#### <u>LinkedIn</u>





- Acquired for \$26.2Bn on June 13, 2016.
- Has its own subscriptions: LinkedIn premium and certificate courses service called Linkedin learning.
- Leading employment focused social media platform, provides data and analytics in job search.





**Key Executives** 



Satya Nadella

Chairman and Chief Executive

Officer



- Joined Microsoft in 1992
- Prior to being CEO, Nadella was executive vice president of Microsoft's cloud and enterprise group.
- Led the transformation to cloud infrastructure and services business, and oversaw the development and success of Azure, Microsoft's cloud computing platform.
- Prior to joining Microsoft, Nadella was a member of the technology staff at Sun Systems
- Holds a bachelor's degree in electrical engineering from Mangalore University, a master's degree in computer science from the University of Wisconsin, and another master's degree in business administration from the University of Chicago



Amy Hood

Executive Vice President and Chief Financial officer



- Joined Microsoft in 2002
- Responsible for Microsoft's worldwide finance organization
- Critical role in Software acquisitions of LinkedIn, GitHub, and Nuance Communications
- Promote culture and key corporate initiatives like climate, affordable housing, racial equity commitments.
- Hold masters in Business
   Administration from harvard University



Judson Althoff

Executive Vice President and Chief Commercial Officer



- Joined Microsoft in 2013, contributing to significant revenue growth and strategic partnerships.
- Worked at Oracle and EMC, leading various sales and business development roles.
- Drives global sales, marketing, and services strategy and enhances customer and partner engagement across Microsoft's commercial business.
- Leads initiatives to help organizations adopt digital technologies and focuses on cloud adoption, Al integration, and business modernization.
- Bachelor's degree in Mechanical Engineering



**Brad Smith** 

Vice Chair (2021 - Present) and President (2015 - Present)



- Joined Microsoft in 1993 after leaving private practice as an attorney
- Drives Microsoft's approach to ethics, artificial intelligence, and cybersecurity.
- Promotes policies for digital inclusion and responsible tech use.
- Undergraduate degree Princeton University
- Law degree at Columbia Law School



**Christopher Young** 

Executive Vice President, Business Development, Strategy and Ventures

- Joined Microsoft in 2020, bringing extensive experience in technology and cybersecurity.
- Oversees Microsoft's global business development, strategic partnerships, and venture investments.
- Former CEO of McAfee, leading it to become one of the world's largest cybersecurity companies.
- Renowned for his expertise in cybersecurity and digital safety.
- MBA at Harvard Business School





Chris Capossela

Executive VP Marketing and Consumer Business, Chief Marketing Officer

- Joined Microsoft in 1991 as a marketing manager for the Windows seminar team
- Oversaw the creation of new business opportunities including the transition of Microsoft Office on-premises products to Office 365
- He is really active in non-profit organisations and help raise money to support critical anti-poverty efforts in Seattle
- Chris holds a bachelor's degree in computer science and economics from Harvard University.



Executive VP and Chief HR Officer

- Joined Microsoft in 2003, initially in customer service and support roles before transitioning to HR.
- Leads Microsoft's global human resources strategy, including talent management, diversity and inclusion, and organizational development.
- Played a significant role in Microsoft's cultural shift towards a growth mindset and a more collaborative, inclusive environment.
- Bachelor's degree in Applied Mathematics and Economics at Harvard University
- MBA at Stanford University



10-Q Balance Sheet: For the Quarter ended 30

Sept, 2024

#### Balance Sheet: 10Q



#### **BALANCE SHEETS**

(In millions) (U	naudited)
------------------	-----------

	September 30,		June 30
	2024		2024
Assets			
Current assets:			
Cash and cash equivalents	\$ 20,840	\$	18,315
Short-term investments	57,588	53	57,228
Total cash, cash equivalents, and short-term investments	78,428	li u	75,543
Accounts receivable, net of allowance for doubtful accounts of \$647 and \$830	44,148		56,924
Inventories	1,626		1,246
Other current assets	25,724		26,021
Total current assets	149,926	m	159,734
Property and equipment, net of accumulated depreciation of \$80,517 and \$76,421	152,863		135,591
Operating lease right-of-use assets	20,528		18,961
Equity and other investments	15,778		14,600
Goodwill	119,374		119,220
Intangible assets, net	26,751		27,597
Other long-term assets	37,793		36,460
Total assets	\$ 523,013	\$	512,163

#### Balance Sheet: 10Q

Liabilities and stockholders' equity				
Current liabilities:				
Accounts payable	\$	22,768	\$	21,996
Short-term debt		0		6,693
Current portion of long-term debt		2,249		2,249
Accrued compensation		8,326		12,564
Short-term income taxes		9,717		5,017
Short-term unearned revenue		53,026		57,582
Other current liabilities		19,114		19,185
Total current liabilities		115,200	\$2.55	125,286
Long-term debt		42,868		42,688
Long-term income taxes		24,452		27,931
Long-term unearned revenue		2,663		2,602
Deferred income taxes		2,581		2,618
Operating lease liabilities		16,361		15,497
Other long-term liabilities		31,165		27,064
Total liabilities		235,290		243,686
Commitments and contingencies				
Stockholders' equity:				
Common stock and paid-in capital - shares authorized 24,000; outstanding 7,436 and 7,434		102,976		100,923
Retained earnings		188,929		173,144
Accumulated other comprehensive loss		(4,182)		(5,590)
Total stockholders' equity	1111	287,723		268,477
Total liabilities and stockholders' equity	\$	523,013	\$	512,163
	_			



# 10-K Balance Sheet: For the Year ended 30 June, 2024

#### Balance Sheet: 10K

#### **BALANCE SHEETS**

June 30,	2024		2023
Assets			
Current assets:			
Cash and cash equivalents	\$ 18,315	\$	34,704
Short-term investments	57,228		76,558
Total cash, cash equivalents, and short-term investments	75,543	355	111,262
Accounts receivable, net of allowance for doubtful accounts of \$830 and \$650	56,924		48,688
Inventories	1,246		2,500
Other current assets	26,021		21,807
Total current assets	159,734	2.5	184,257
Property and equipment, net of accumulated depreciation of \$76,421 and \$68,251	135,591		95,641
Operating lease right-of-use assets	18,961		14,346
Equity and other investments	14,600		9,879
Goodwill	119,220		67,886
Intangible assets, net	27,597		9,366
Other long-term assets	36,460		30,601
Total assets	\$ 512,163	\$	411,976

# Balance Sheet: 10K

Liabilities and stockholders' equity Current liabilities:				
Accounts payable	\$	21,996	\$	18,095
Short-term debt	4	6,693	Ψ	0,033
Current portion of long-term debt		2,249		5,247
Accrued compensation		12,564		11,009
Short-term income taxes		5,017		4,152
Short-term unearned revenue		57,582		50,901
Other current liabilities		19,185		14,745
Total current liabilities		125,286	:::: <u></u>	104,149
Long-term debt		42,688		41,990
Long-term income taxes		27,931		25,560
Long-term unearned revenue		2,602		2,912
Deferred income taxes		2,618		433
Operating lease liabilities		15,497		12,728
Other long-term liabilities		27,064		17,981
Total liabilities		243,686		205,753
Commitments and contingencies				
Stockholders' equity:				
Common stock and paid-in capital – shares authorized 24,000; outstanding 7,434				
and 7,432		100,923		93,718
Retained earnings		173,144		118,848
Accumulated other comprehensive loss		(5,590)		(6,343)
Total stockholders' equity		268,477	100	206,223
Total liabilities and stockholders' equity	\$	512,163	\$	411,976
	_		_	



10-K Income Statement: For the Year ended 30

June, 2024

### Income Statement: 10K

### ITEM 8. FINANCIAL STATEMENTS AND SUPPLEMENTARY DATA INCOME STATEMENTS

Year Ended June 30,	2024	2023	2022
Revenue:			
Product	\$ 64,773		
Service and other	180,349	147,216	125,538
Total revenue	245,122	211,915	198,270
Cost of revenue:			
Product	15,272		19,064
Service and other	58,842	48,059	43,586
Total cost of revenue	74,114	65,863	62,650
Gross margin	171,008	146,052	135,620
Research and development	29,510	27,195	24,512
Sales and marketing	24,456	22,759	21,825
General and administrative	7,609	7,575	5,900
Operating income	109,433	88,523	83,383
Other income (expense), net	(1,646	788	333
Income before income taxes	107,787	89,311	83,716
Provision for income taxes	19,651	16,950	10,978
Net income	\$ 88,136	\$ 72,361	\$ 72,738
Earnings per share:			
Basic	\$ 11.86	\$ 9.72	\$ 9.70
Diluted	\$ 11.80	\$ 9.68	\$ 9.65
Weighted average shares outstanding:			
Basic	7,431	7,446	7,496
Diluted	7,469	7,472	7.540

### Comprehensive Income Statement: 10K



#### COMPREHENSIVE INCOME STATEMENTS

92233			
2024		2023	2022
\$ 88,136	\$ 7	2,361	\$ 72,738
823		(0.1502)	100
24		(14)	6
957	(	(1,4444)	(5,360
(228)		(207)	(1,146
753	(	(1,665)	(6,500
\$ 88,889	\$ 7	0,696	\$ 66,238
	\$ 88,136 24 957 (228) 753	\$ 88,136 \$ 7 24 957 (228) 753	\$ 88,136 \$ 72,361 24 (14) 957 (1,444) (228) (207) 753 (1,665)



10-Q Income Statement: For the Quarter ended 30

Sept, 2024

### Income Statement: 10Q



#### **INCOME STATEMENTS**

Three Months Ended September 30,		2024		2023
Revenue:				
Product	\$	15,272	\$	15,535
Service and other		50,313		40,982
Total revenue		65,585	101000	56,517
Cost of revenue:				
Product		3,294		3,531
Service and other	10 0	16,805		12,771
Total cost of revenue		20,099		16,302
Gross margin		45,486		40,215
Research and development		7,544		6,659
Sales and marketing		5,717		5,187
General and administrative		1,673	0.0	1,474
Operating income	116 H	30,552		26,895
Other income (expense), net		(283)		389
Income before income taxes	0.0	30,269		27,284
Provision for income taxes		5,602		4,993
Net income	\$	24,667	\$	22,291
Earnings per share:				2012
Basic	\$	3.32	\$	3.00
Diluted	\$	3.30	\$	2.99
Weighted average shares outstanding:				
Basic		7,433		7,429
Diluted		7,470		7,462

# Comprehensive Income Statement: 10Q



#### COMPREHENSIVE INCOME STATEMENTS

(In millions)	(Unaudited)

(				
Three Months Ended September 30,		2024		2023
Net income	\$	24,667	\$	22,291
Other comprehensive income (loss), net of tax:	DATE:		2100	
Net change related to derivatives		(10)		21
Net change related to investments		1,114		(260)
Translation adjustments and other		304		(355)
Other comprehensive income (loss)	52 (19)	1,408		(594)
Comprehensive income	\$	26,075	\$	21,697



10-K Cash Flow Statement: For the Year ended 30

June, 2024

# Cash Flow Statement: 10K

# <u>)K</u>

#### **Operating Activities**

#### CASH FLOWS STATEMENTS

(in millions)			
Year Ended June 30,	2024	2023	2022
Operations			
Net income	\$ 88,136	\$ 72,361	\$ 72,738
Adjustments to reconcile net income to net cash from operations:			
Depreciation, amortization, and other	22,287	13,861	14,460
Stock-based compensation expense	10,734	9,611	7,502
Net recognized losses (gains) on investments and derivatives	305	196	(409)
Deferred income taxes	(4,738)	(6,059)	(5,702)
Changes in operating assets and liabilities:			
Accounts receivable	(7,191)	(4,087)	(6,834)
Inventories	1,284	1,242	(1,123)
Other current assets	(1,648)	(1,991)	(709)
Other long-term assets	(6,817)	(2,833)	(2,805)
Accounts payable	3,545	(2,721)	2,943
Unearned revenue	5,348	5,535	5,109
Income taxes	1,687	(358)	696
Other current liabilities	4,867	2,272	2,344
Other long-term liabilities	749	553	825
Net cash from operations	118,548	87,582	89,035

# Cash Flow Statement: 10K



#### **Financing Activities**

Financing			
Proceeds from issuance of debt, maturities of 90 days or less, net	5,250	0	0
Proceeds from issuance of debt	24,395	0	0
Repayments of debt	(29,070)	(2,750)	(9,023)
Common stock issued	2,002	1,866	1,841
Common stock repurchased	(17,254)	(22,245)	(32,696)
Common stock cash dividends paid	(21,771)	(19,800)	(18, 135)
Other, net	(1,309)	(1,006)	(863)
Net cash used in financing	(37,757)	(43,935)	(58,876)

# Cash Flow Statement: 10K

### **Investing Activities**

Investing					
Additions to property and equipment	(44,477)		(28,107)		(23,886)
Acquisition of companies, net of cash acquired, and purchases of intangible and other assets	(69,132)		(1.670)		(22,038)
Purchases of investments	(17,732)		(37,651)		(26,456)
Maturities of investments	24,775		33,510		16,451
Sales of investments	10,894		14,354		28,443
Other, net	(1,298)		(3,116)		(2,825)
Net cash used in investing	(96,970)		(22,680)		(30,311)
Effect of foreign exchange rates on cash and cash equivalents	(210)		(194)		(141)
Net change in cash and cash equivalents	(16,389)		20,773	89	(293)
Cash and cash equivalents, beginning of period	34,704		13,931		14,224
Cash and cash equivalents, end of period	\$ 18,315	S	34,704	S	13,931



# 10-Q Cash Flow Statement: For the Quarter ended 30 Sept, 2024

### Cash Flow Statement: 10Q

#### **Operating Activities**

#### (In millions) (Unaudited)

(minimons) (onesdates)		
Three Months Ended September 30,	2024	2023
Operations		
Net income	\$ 24,667	\$ 22,291
Adjustments to reconcile net income to net cash from operations:		
Depreciation, amortization, and other	7,383	3,921
Stock-based compensation expense	2,832	2,507
Net recognized losses (gains) on investments and derivatives	(125)	14
Deferred income taxes	(1,433)	(568)
Changes in operating assets and liabilities:		
Accounts receivable	14,037	11,034
Inventories	(373)	(505
Other current assets	(82)	(796
Other long-term assets	(1,761)	(2,013
Accounts payable	(916)	1,214
Unearned revenue	(5,553)	(4,126
Income taxes	1,016	1,425
Other current liabilities	(5,479)	(4,106
Other long-term liabilities	(33)	291
Net cash from operations	34,180	30,583

### Cash Flow Statement: 10Q



#### **Financing Activities**

Financing		
Proceeds from issuance (repayments) of debt, maturities of 90 days or less, net	(5,746)	18,692
Proceeds from issuance of debt	0	7,073
Repayments of debt	(966)	(1,500)
Common stock issued	706	685
Common stock repurchased	(4,107)	(4,831)
Common stock cash dividends paid	(5,574)	(5,051)
Other, net	(889)	(307)
Net cash from (used in) financing	(16,576)	14,761

### Cash Flow Statement: 10Q



#### **Investing Activities**

outil and tach organization, one of portor		20,010	- 20	00,402
Cash and cash equivalents, end of period	5	20,840	S	80,452
Cash and cash equivalents, beginning of period		18,315		34,704
Net change in cash and cash equivalents		2,525		45,748
Effect of foreign exchange rates on cash and cash equivalents		122		(99)
Net cash from (used in) investing		(15,201)		503
Other, net		(913)		(982)
Sales of investments		1,968		5,330
Maturities of investments		2,136		15,718
Purchases of investments		(1,620)		(8,460)
Acquisition of companies, net of cash acquired, and purchases of intangible and other assets		(1,849)		(1,186)
Additions to property and equipment		(14,923)		(9,917)
Investing				

### Recommendation



# **HOLD**