

# Real Estate Investment Trusts

BUS417 Group 6

Fall 2024



Siraka  
Gandhi



Stephen  
Hunter



Neil  
Pathipati



Jeffrey  
Huang



# REITs: Overview



# What are REITs?

## By definition:

- REIT: ReaEstE Investment Trusts
- A company that owns and operates, income-producing real estate
- Modeled after a mutual fund
- Majority of Taxable income is paid out to investors through distributions
  - Investors receive high dividend yield
- Must primarily own or finance real estate
- Widely held by shareholders
- Long-term investment horizon & capital appreciation



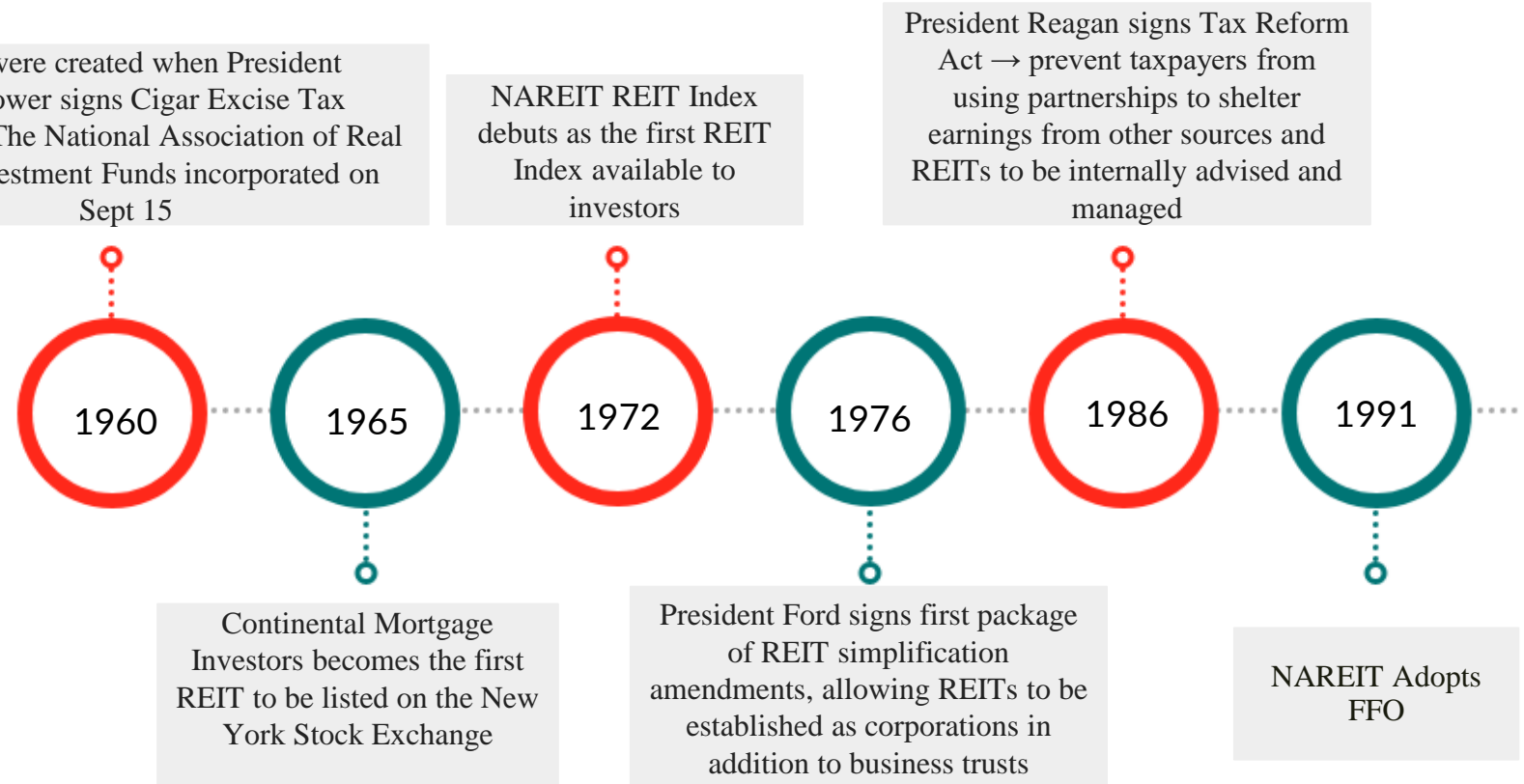
# The Beginning



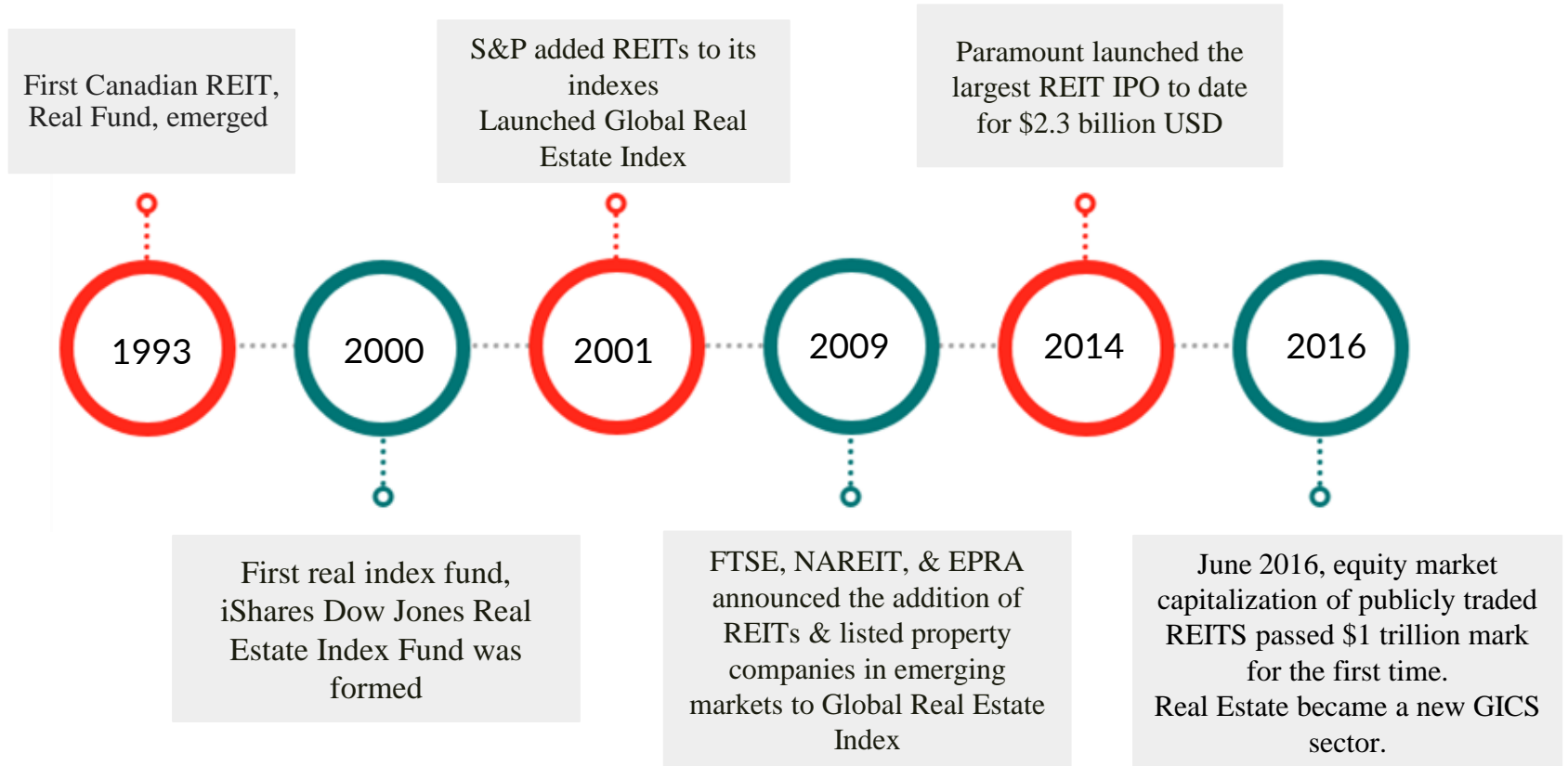
- Thomas J. Broyhill
- Cousin of Virginia U.S. Congressman Joel Broyhill
- Founded the first ever REIT: American Realty Trust



# REITS Timeline



# REITS Timeline



# How Reits Operate



Adapted from Seeking Alpha



# Types of REITS

## Equity REITS

Companies own and operate income-producing real estate. Revenue is generated through rental income through leasing space. Income is distributed as dividends to shareholders.

## Mortgage REITS

Companies provide financing to income-producing real estate by purchasing mortgages and MBS. Revenue from Net Interest Margin. Exposed to interest rate risk and credit risk

## Hybrid REITS

Combination of Equity and Mortgage REITs. Companies own real estate and mortgages/MBS. Earn income both rental income and interest income.

# How to purchase REITs

## Publicly Traded

Traded on stock exchange like regular stock and registered with SEC. They are easy to buy and sell and have great liquidity.

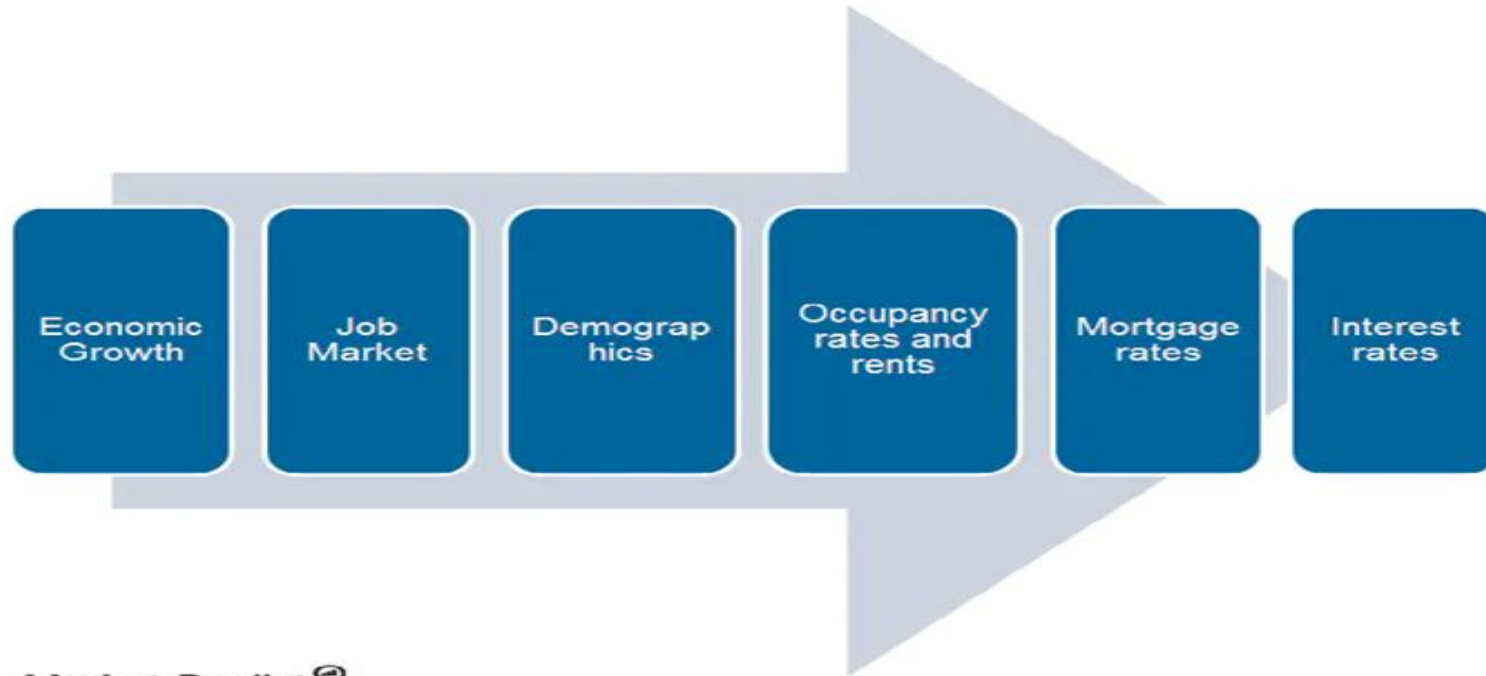
## Non - Exchange Traded

Registered with SEC but do not trade on any public exchanges. They have private sponsors who market to investors. Relatively stable but illiquid compared to publicly-traded REITS

## Private

These are neither traded on stock exchanges or registered with SEC therefore not subject to same disclosure requirements as other types. Illiquid compared to other types

# Factors Driving REIT Earnings



Market Realist<sup>®</sup>

Source: Market Realist



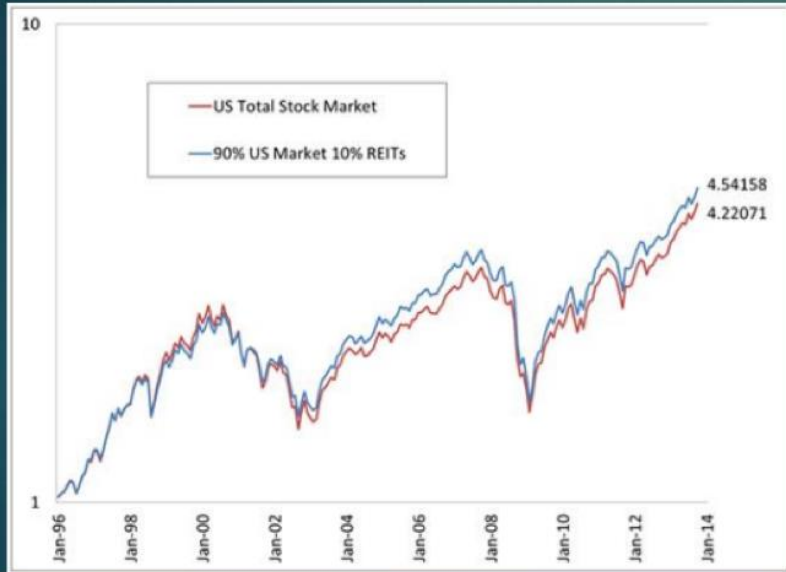
# REITs: Investment Advantages

- 01** — **Competitive long-term performance:** REITs have provided long-term total returns similar to those of other stocks.
- 02** — **Substantial, stable dividends yields:** REITs' dividend yields historically have produced a steady stream of income through a variety of market conditions.
- 03** — **Liquidity:** Shares of publicly listed REITs are readily traded on the major stock exchanges.
- 04** — **Transparency:** Independent directors, analysts, auditors, as well as the business and financial media monitor listed REITs' performances and outlook. This oversight provides investors with a measure of protection and more than one barometer of a REIT's financial condition.
- 05** — **Portfolio diversification:** REITs offer access to the real estate market typically with low correlation with other stocks and bonds.

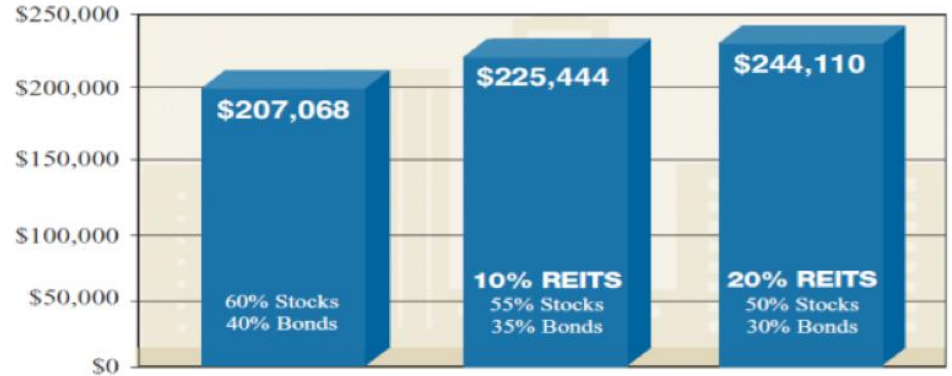
# Benefits of Diversification



# Benefits of Diversification



## What \$10,000 Invested on 8/31/1982 Would be worth on 8/31/2012



Source: NAREIT®. Note: Portfolios rebalanced annually on the last trading day in August. Stocks represented by the Standard & Poor's 500®, which is an unmanaged group of securities and considered to be representative of the stock market in general; Bonds represented by Barclays Capital U.S. Aggregate Bond Index; REITs represented by the FTSE NAREIT All Equity REITs Index.

<http://www.forbes.com/sites/rickferri/2014/01/07/reits-and-your-portfolio/>



# Benefits of Diversification

## Top 3 Returning Asset Classes

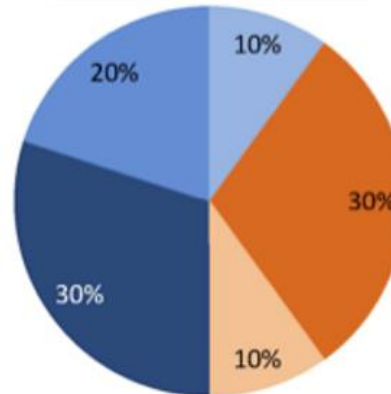
2019      2020      2021      2022      2023

Lg Cap 31.5%	Sm Cap 20.0%	REIT 41.3%	Cash 1.6%	Lg Cap 26.3%
REIT 28.7%	EM 18.7%	Lg Cap 28.7%	HY Bnd -11.2%	Int'l 18.9%
Sm Cap 25.5%	Lg Cap 18.4%	Sm Cap 14.8%	HG Bnd -13.0%	Sm Cap 16.9%

Abbr.	Asset Class - Index
Lg Cap	Large Cap Stocks - S&P 500 Index
Sm Cap	Small Cap Stocks - Russell 2000 Index
Int'l Stk	International Developed Stocks - MSCI EAFE Index
EM	EM Stocks - MSCI Emerging Markets Index
REIT	REITs - FTSE NAREIT All Equity Index
HG Bnd	High Grade Bonds - Bloomberg Barclays U.S. Agg Index
HY Bnd	High Yield Bonds - ICE BofA US High Yield Index
Cash	Cash - S&P U.S. Treasury Bill 0-3 Mth Index

### Diversified 60/40 Portfolio without REITs

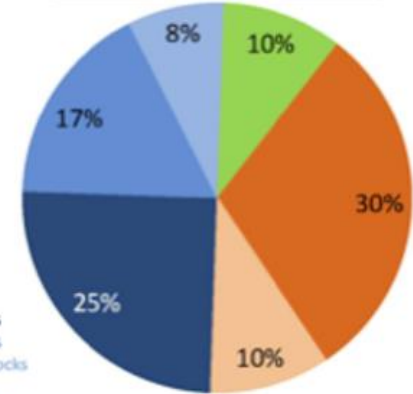
Return	8.0%
Risk	9.8%



- Large-cap stocks
- Small-cap stocks
- International stocks
- U.S. bonds
- Non-U.S. bonds
- Listed U.S. Equity

### Diversified 60/40 Portfolio with 10% Allocation to REITs

Return	8.4%
Risk	9.7%



# Risks of Investing in REITs

01

**Slower Growth:** REITs can only reinvest at most 5-15% of annual profits back into core business each year

02

**May rely on Debt:** High dividend payout may force management to go for leverage to expand real estate holdings

03

**Real Estate Cyclical Business:** Cyclical downturns in the real estate market could make REITs business unstable in turn income stream is not guaranteed

04

**Tax Treatment:** Investors have to pay income tax on annual dividends and investors in higher tax bracket may be at a disadvantage

05

**Risk of Property Tax Increase:** State and municipal authorities have the right to increase property taxes to increase budget revenue

# Globalization

## G7 Countries



## Countries Considering REITs



## Global Evolution of REIT

1960-70	1971-80	1991-2000	2001-10	2011-2015	Under consideration
<ul style="list-style-type: none"><li>• USA</li><li>• Netherlands</li><li>• New Zealand</li><li>• Taiwan</li></ul>	<ul style="list-style-type: none"><li>• Australia</li></ul>	<ul style="list-style-type: none"><li>• Canada</li><li>• Belgium</li><li>• Turkey</li><li>• Singapore</li><li>• Japan</li></ul>	<ul style="list-style-type: none"><li>• South Korea</li><li>• France</li><li>• Hong Kong</li><li>• Bulgaria</li><li>• Malaysia</li><li>• Thailand</li><li>• Dubai</li><li>• Israel</li><li>• Germany</li><li>• Italy</li><li>• UK</li><li>• Pakistan</li><li>• Finland</li><li>• Spain</li><li>• Mexico</li><li>• Philippines</li></ul>	<ul style="list-style-type: none"><li>• Hungary</li><li>• Ireland</li><li>• South Africa</li><li>• Kenya</li><li>• Bahrain</li><li>• Saudi Arabia</li></ul>	<ul style="list-style-type: none"><li>• China</li><li>• India</li><li>• Indonesia</li><li>• Nigeria</li><li>• Vietnam</li></ul>

Market Realist 

Source: NAREIT



# Stages of REIT regime maturity

Figure 1: Stages of REIT regime maturity



# REITs Growth by Country

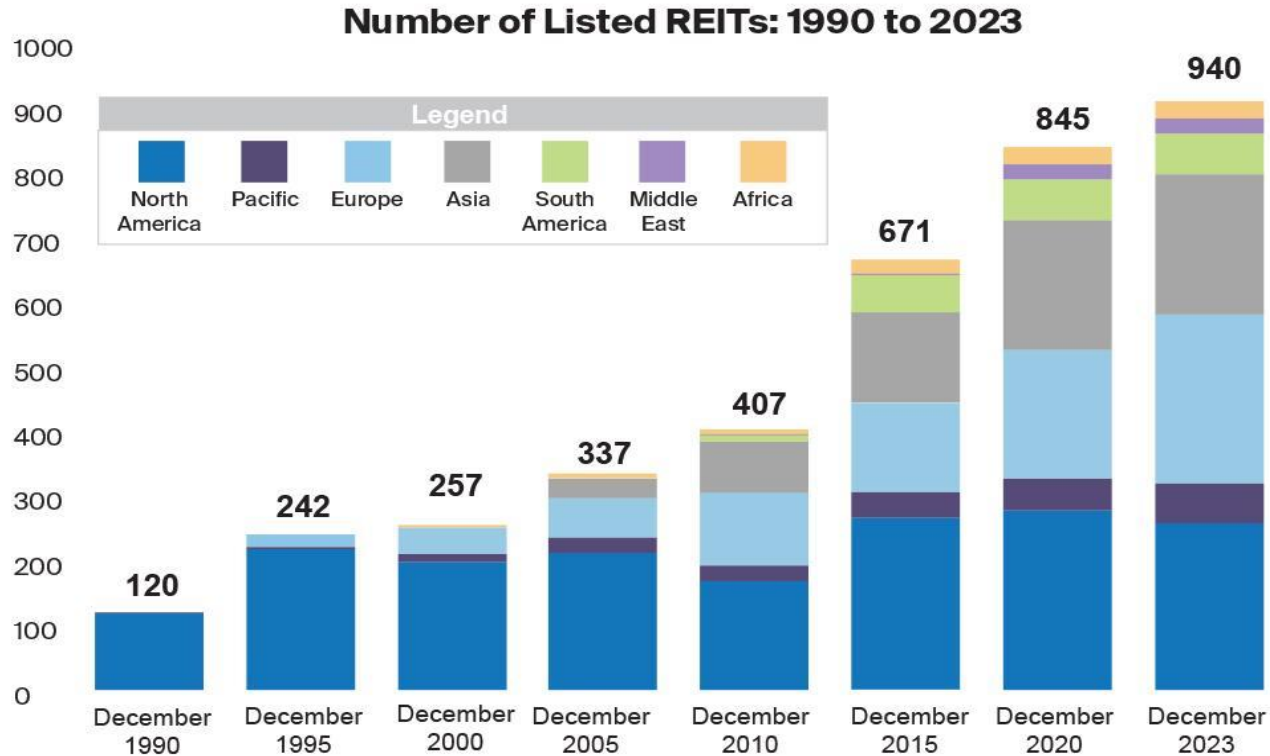


# REITs Market Capitalization by Country



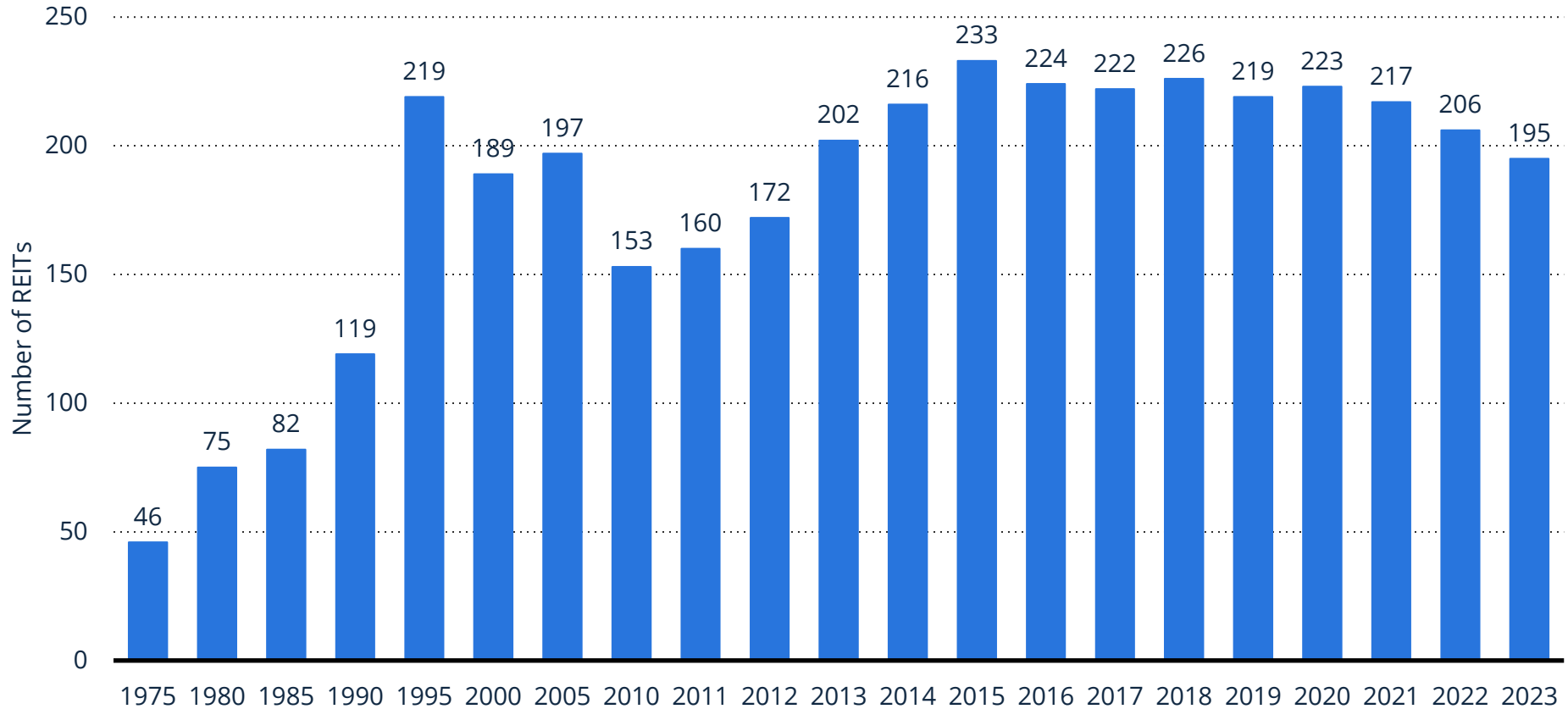
Source: FTSE Russell, Oct 31, 2024

# REITS worldwide



Source: Count of U.S. listed equity and mortgage REITs from FTSE Nareit All REITs Index and companies listed as equity or mortgage REITs in S&P Global Capital IQ in REIT countries and regions.

# Number of REITS in USA



# REIT Worldwide - Key Geographies

Particulars	Singapore	United Kingdom	United States
<b>Capital requirements</b>	Minimum capitalisation of SGD 300 million	No capital requirement	No capital requirement
<b>Listing requirements</b>	Listing required for tax concessions	Mandatory listing	No listing requirement
<b>Minimum number of investors</b>	REIT denominated in SGD – 25% of share capital to be held by min 500 subscribers.	35% public float	At least 100 shareholders. Further five or few individuals cannot hold > 50%
<b>Non-resident investor</b>	Permitted to invest	Permitted to invest	Permitted to invest
<b>Foreign assets</b>	Investment permitted	Investment permitted	Investment permitted subject to conditions
<b>Distribution requirement</b>	To avail tax concession 90% of taxable income to be distributed	At least 90% of rental profits to be distributed	At least 90% of taxable income to be distributed

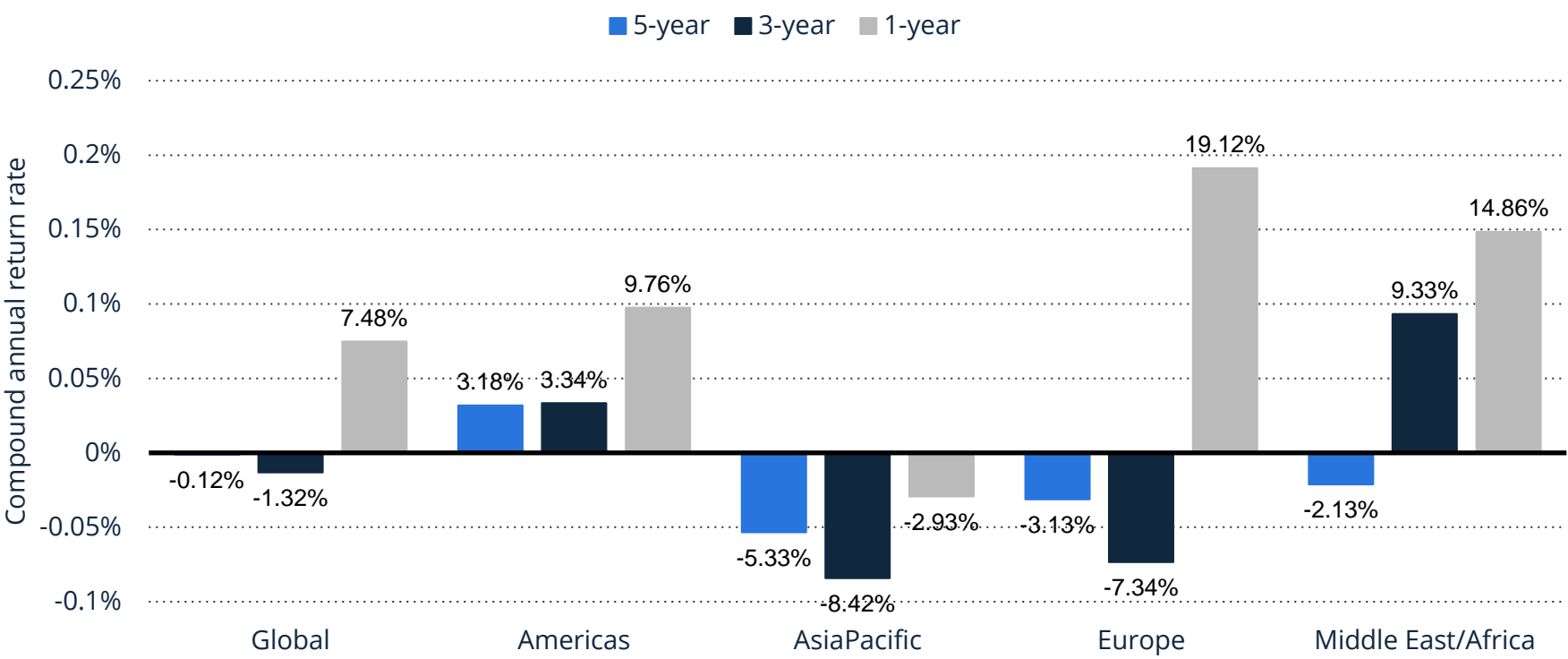
**Source:** Deloitte analysis basis secondary research (the information above is not from primary source therefore requires sign off from respective jurisdiction experts)



# Comparison of REIT Rules

	U.S.	Australia	Netherlands	Canada	Belgium	Singapore	Japan	France	UK
<b>Management</b>	Either	Either	Internal	Internal	Either	External	External	Either	Either
	<b>Investment Restrictions</b>								
<b>Real estate investments</b>	75%+	50%+ of rev from rent	100%	80%+	100%	70%+	75%+	Flexible	75%+
<b>Overseas investments</b>	OK	OK	OK	OK	Prohibited	OK	OK	OK	OK
<b>Development</b>	OK	OK	Minimal	OK	Minimal	20% of total assets	OK ( 50%+ assets must be income-producing)	OK	OK
<b>Gearing Limit</b>	None	None	60% property assets	None	50% of total assets	35% of total assets	None	None	DSCR: 1.25
<b>Payout</b>	90% of taxable income (post depreciation)	100% of taxable income (post depreciation)	100% of fiscal earnings	85% of distributable cash (pre-depreciation)	80% of taxable income and net debt paydown	100% of taxable income (no depreciation)	90% of taxable income (post depreciation)	85% of taxable income from rentals, 50% of capital gains	90%+ of taxable income (post depreciation)
<b>Closed ended</b>	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes
<b>Listed/unlisted</b>	Both	Both	Both	Listed	Listed	Listed	Listed	Listed	Listed
<b>Tax transparency</b>	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes	Yes+

# Return rate of Global Real Estate Index by region

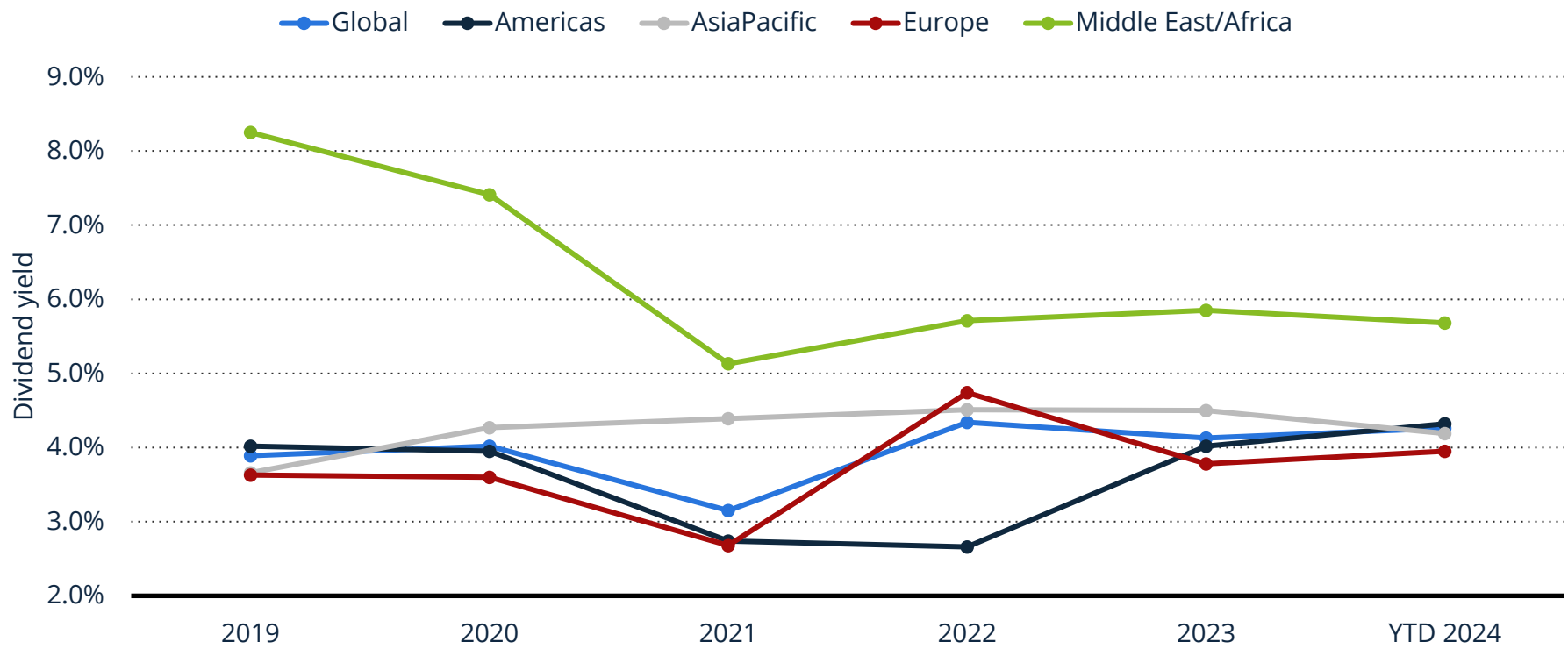


**Description:** The FTSE EPRA/Nareit Global Real Estate Index saw positive one-year return rates in all regions except in Asia-Pacific as of April 11, 2024. Worldwide, the index grew by 7.48 percent in one year. Nevertheless, the five-year return was negative at -0.12 percent. The Americas was the only region which registered a positive five-year return. The FTSE EPRA/Nareit Global Real Estate Index is designed to track the performance of listed real estate companies worldwide. [Read more](#)

**Note(s):** Worldwide; April 11, 2024; rates at month-end; based on U.S. dollars

**Source(s):** Nareit

# Dividend Yield of Global Real Estate Index by region



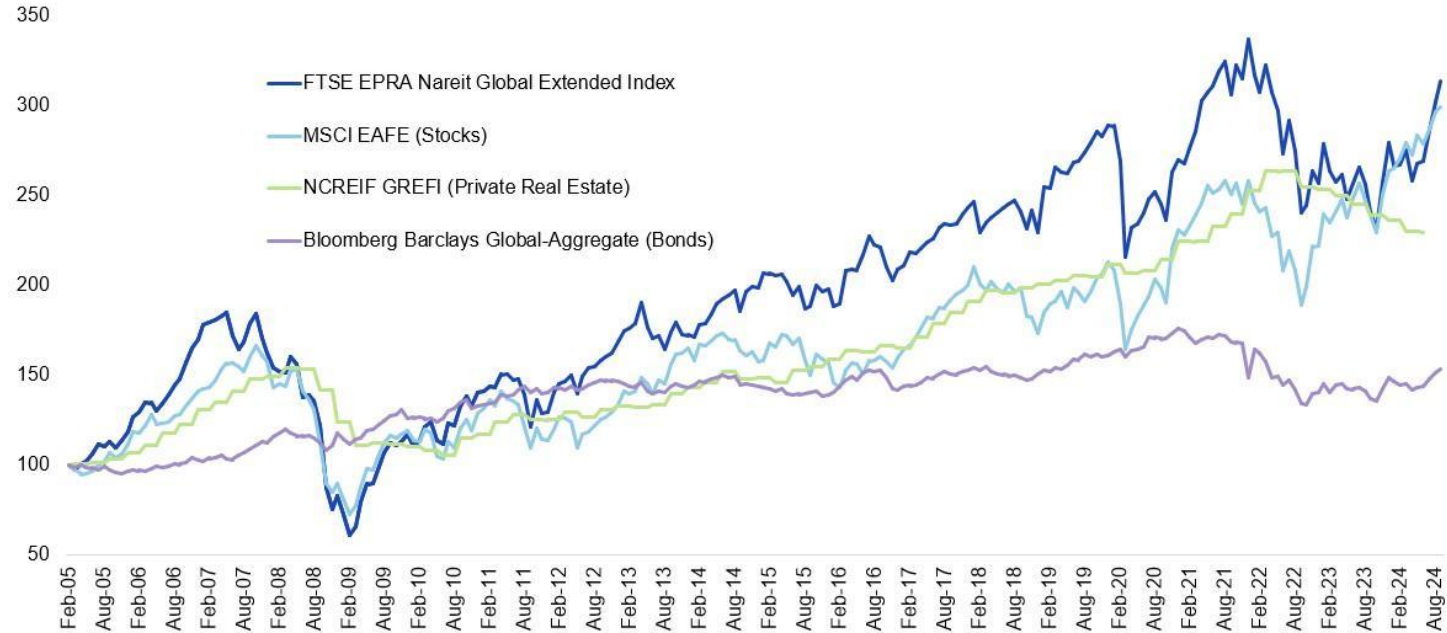
**Description:** The FTSE EPRA/Nareit Global Real Estate Index saw positive one-year return rates in all regions except in Asia-Pacific as of April 11, 2024. Worldwide, the index grew by 7.48 percent in one year. Nevertheless, the five-year return was negative at -1.2 percent. The Americas was the only region which registered a positive five-year return. The FTSE EPRA/Nareit Global Real Estate Index is designed to track the performance of listed real estate companies worldwide. [Read more](#)

**Note(s):** Worldwide; April 11, 2024; rates at month-end; based on U.S. dollars

**Source(s):** Nareit

# REITs Returns V.S Market Returns

## Total Returns: Stocks, Bonds, and Private and Public Real Estate



Source: Monthly returns in USD for FTSE EPRA Nareit Global Extended Index, MSCI EAFE and Bloomberg Barclays Global-Aggregate February 2005-December 2023 via Factset. Quarterly returns for NCREIF Global Real Estate Fund Index (GREFI) through 2023Q4.

**Nareit.**

# REITs Returns V.S Market Returns

## REIT Total Returns & U.S. 10 Year Treasury

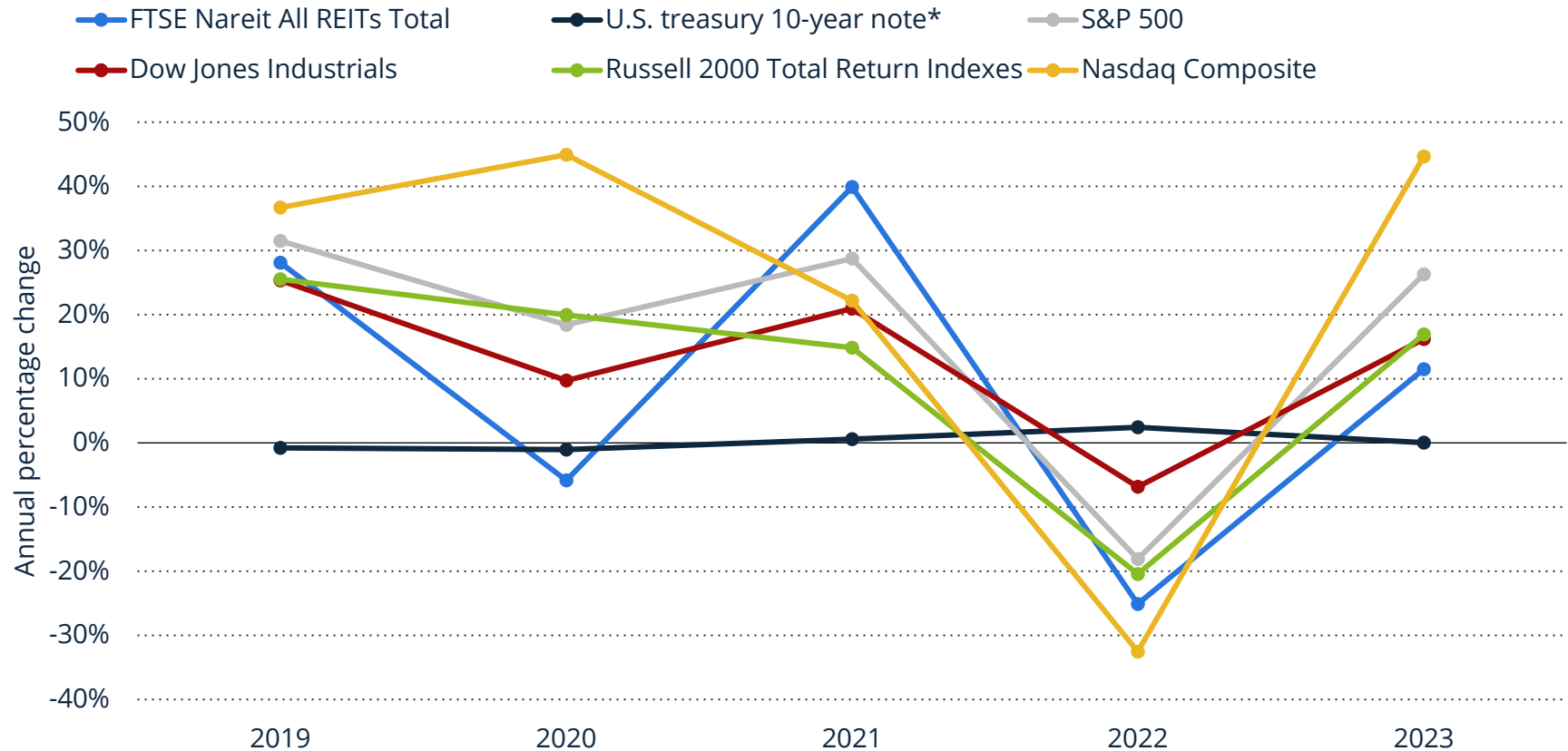
Dec. 31, 2021 – Oct. 31, 2024



Source: Nareit, FTSE Russell, FactSet Research Systems.

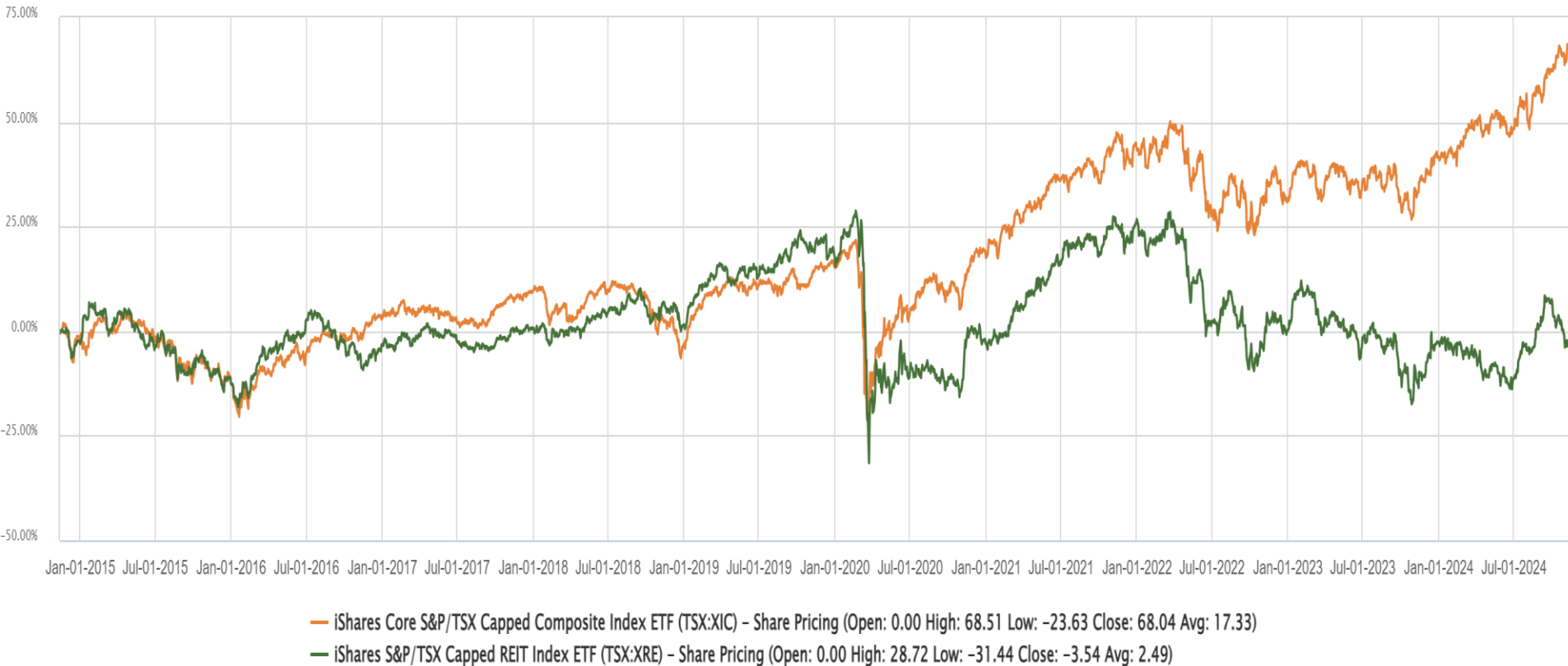
**Nareit**

# Stock Market Vs Reits Performance





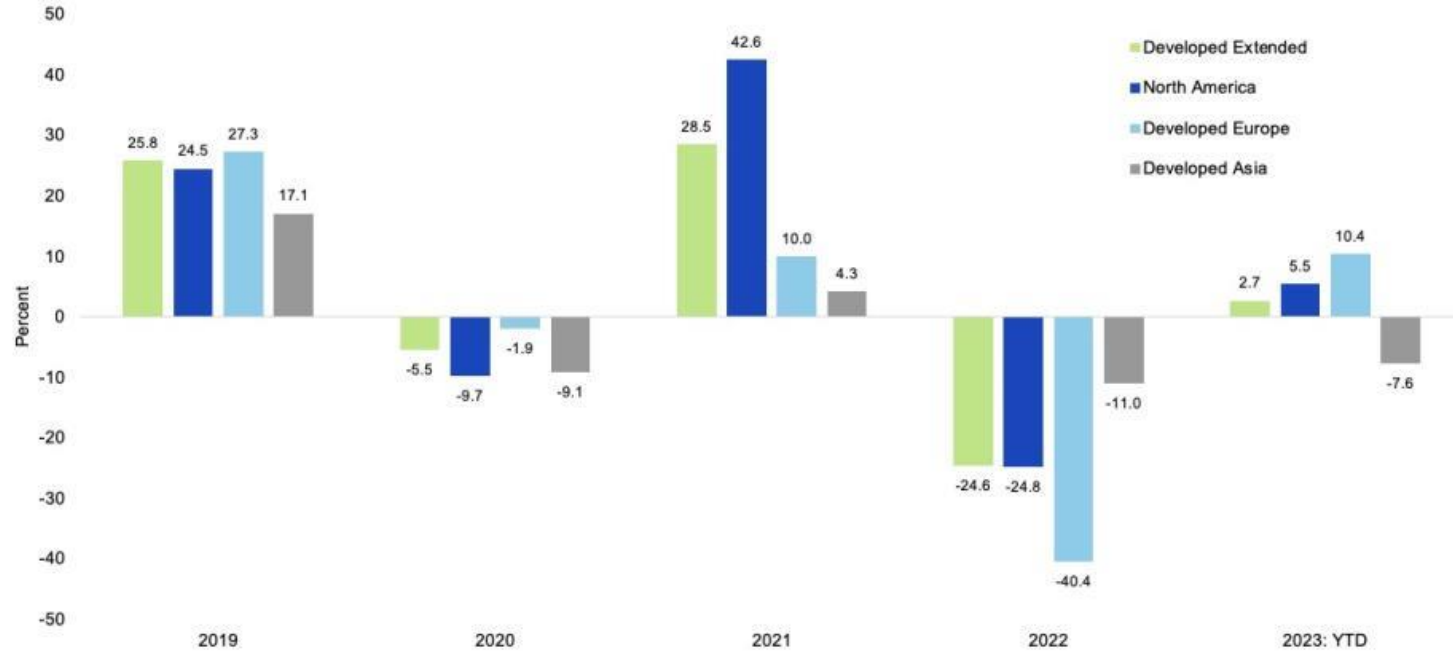
# Capped REIT Index vs S&P/TSX Composite



# Global REITs Returns

## Global Real Estate Returns by Region

Annual Total Returns, 2019 – 2023: YTD



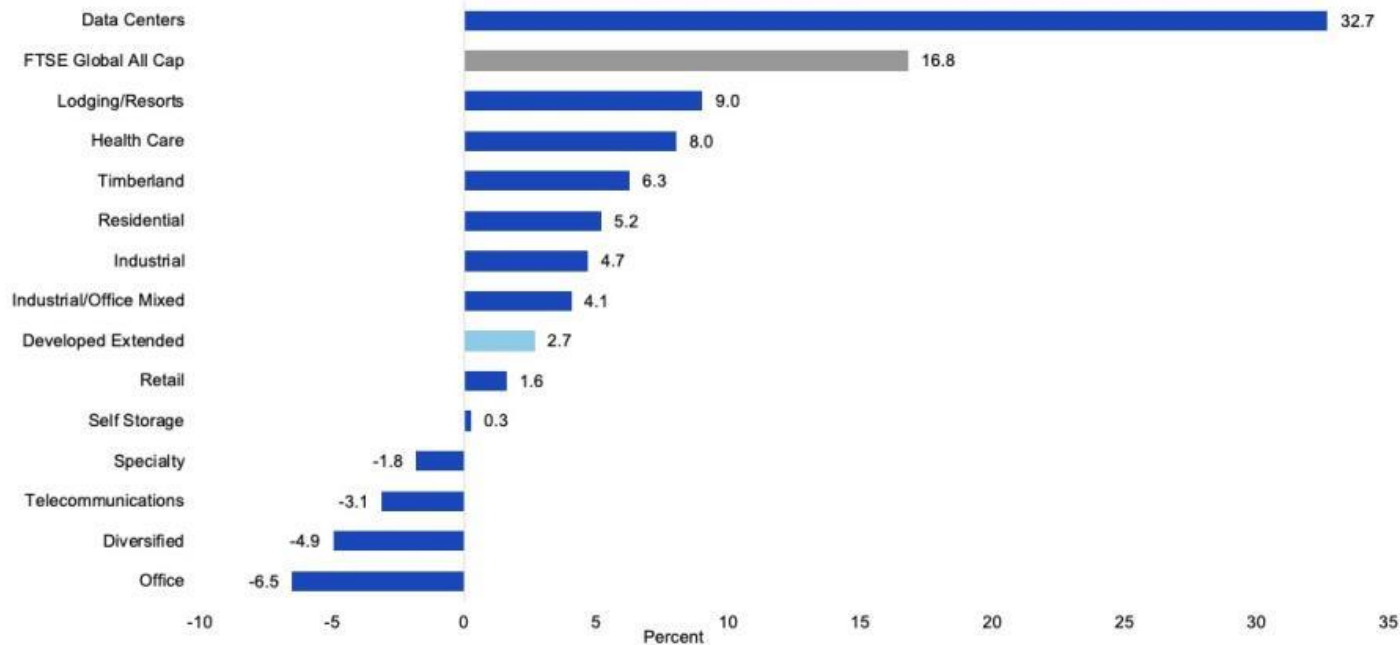
Source: Nareit analysis of returns from FactSet as of Dec. 1, 2023.

**Nareit**

# Global REITs Returns: Contributors

## Global Real Estate Property Sector Performance

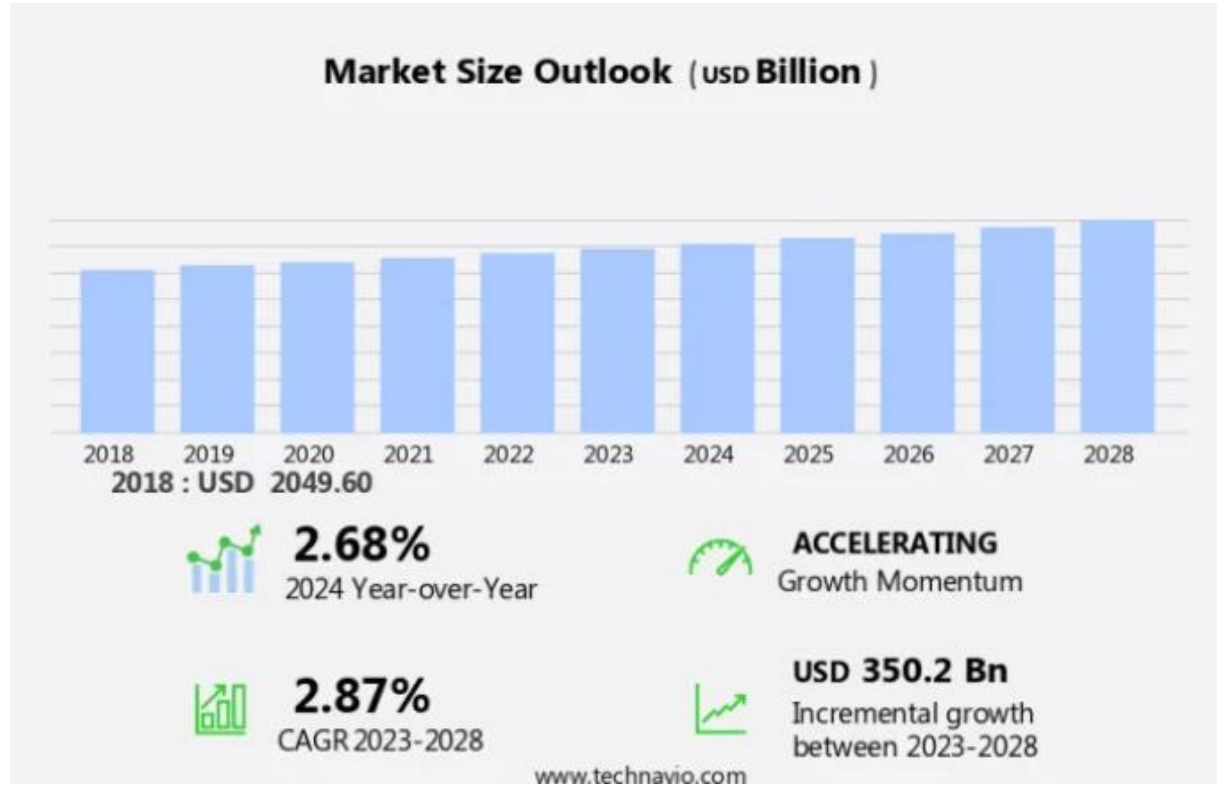
YTD Total Returns as of Dec. 1, 2023



Source: Nareit analysis of returns from FactSet Dec. 31, 2022 to Dec. 1, 2023.

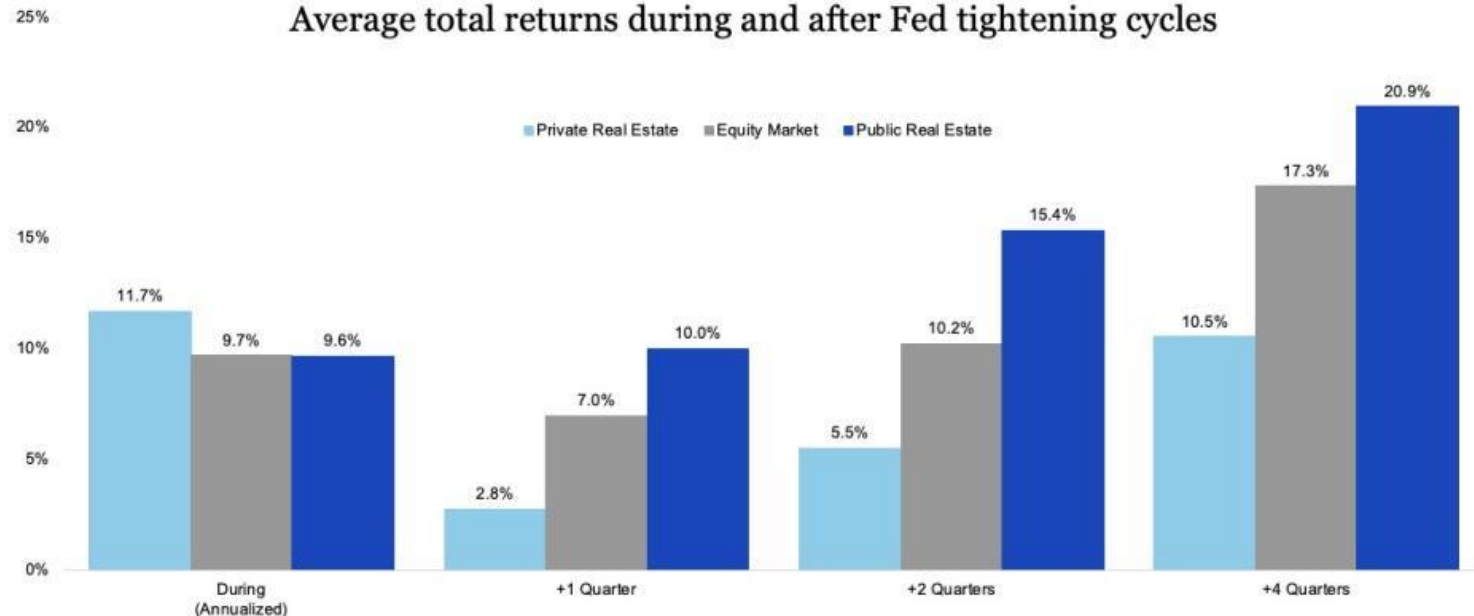
**Nareit**

# Market Outlook



## REITs Historically Outperform After Fed Tightening Cycles

Average total returns during and after Fed tightening cycles



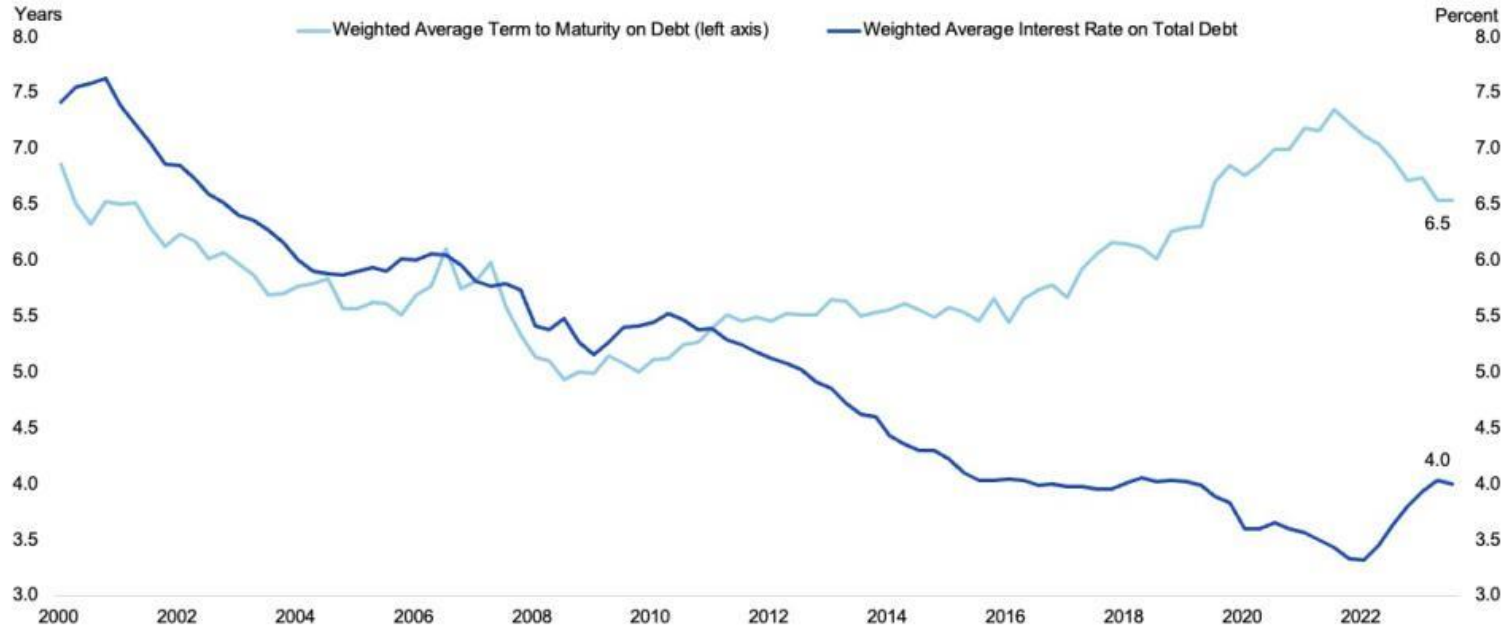
Sources: Federal Reserve Board; Nareit; NCREIF; FactSet. Data as of 2023:Q2.

Note: Public equity REITs, private equity real estate, and stock market performances were measured by the FTSE Nareit All Equity Index (FTSE Nareit), the NCREIF Fund Index–Open End Diversified Core Equity (NFI–ODCE), and the Standard & Poor's 500 (S&P 500), respectively.

**Nareit**

## REIT Debt Is Well Termed

REIT debt: Cost and term to maturity



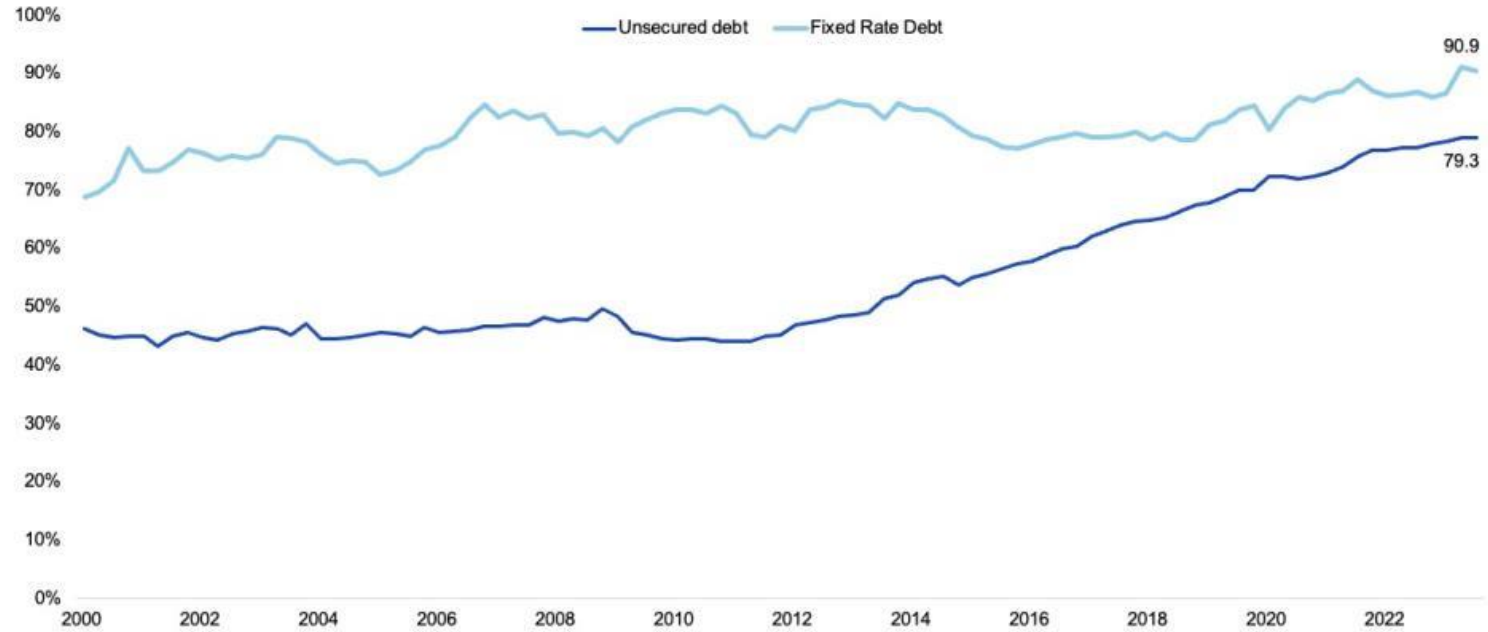
Source: Nareit T-Tracker.

**Nareit**



## REIT Debt Is Well Structured

REIT unsecured and fixed rate debt as a percentage of total debt



Source: Nareit T-Tracker

**Nareit**

# US REITs vs Canadian REITs



# Rules & Regulations (U.S. VS CANADA)

Features	U.S REITS	Canadian REITS
<b>Governed By</b>	Requirement of US Internal Revenue Code	Requirements of the Federal Income Tax Act and self-imposed Trust Declaration
<b>Vehicle/ Legal Form</b>	<p>May be a corporation, trust, or association (mostly corporation)</p> <p>As long as corporate vehicle meets requirement for tax law, can appear as and tax advantages of a trust</p> <p>Must be managed by a board of directors or trustees.</p> <p>Have transferable shares or transferable certificates of ownership</p>	<p>Typically structured like mutual fund trust (MFT)</p> <p>May be open-ended (at least 95% of FMV of issued units of trust are redeemable on demand) or closed-ended MFT</p> <p>MFT must be a "unit trust" resident in Canada</p> <p>Trustees hold legal title to and manage the trust property for the benefit of the beneficiaries of the trust</p>
<b>Investors and Mandatory Listing</b>	<p>Min 100 investors with less than 50% of units held by five or fewer individuals</p> <p>No Mandatory Listing</p>	<p>Min 150 unitholders each of whom holds at least one "block" of units valued at no less than \$500</p> <p>Be listed on a recognized Canadian exchange</p>
<b>Revenue Rules</b>	<p>At least 75% of gross income must consist of real property rents, mortgage interest, gains from sale and other real estate related sources</p> <p>At least 95% must be from sources in 75% test plus "passive income" sources such as dividends and interest</p>	<p>At least 75% of trusts gross REIT revenue for a tax year must come from rent or mortgage interest from real or immovable properties in Canada, capital gains from sale of such properties</p> <p>At least 90% of trusts gross REIT revenue for a tax year must come from rent or mortgage interest from real or immovable properties in Canada, capital gains from sale of such properties, dividends, royalties and gains from disposition of eligible resale properties</p>

# Rules & Regulations (U.S. VS CANADA)

Features	U.S REITS	Canadian REITS
<b>Asset Rules</b>	<p>At close of each quarter of the taxable year:</p> <ol style="list-style-type: none"><li>1. At least 75% of gross asset value of total assets is represented by real estate assets, cash, and cash items, and government securities</li><li>2. Not more than 25% of the value of total assets is represented by securities other than those in 1.</li><li>3. Not more than 20% of the value of total assets is represented by securities of one or more taxable REIT subsidiaries</li><li>4. Not more than 5% of the value if the assets are represented by securities of any one issuer other than those securities included in 1 &amp; 3 above</li><li>5. The REIT does not hold securities possessing more than 10% of total voting power or having more than 10% of total value of outstanding securities of any one issuer, other than those securities included in 1 &amp; 3 above</li></ol>	<p>At least 80% of its property must be held in any combination of real property in Canada and other qualifying investments</p> <p>No more than 10% of its property consisted of bonds, securities or shares in capital stock of any one corporation or debtor</p>

# Rules & Regulations (U.S. VS CANADA)

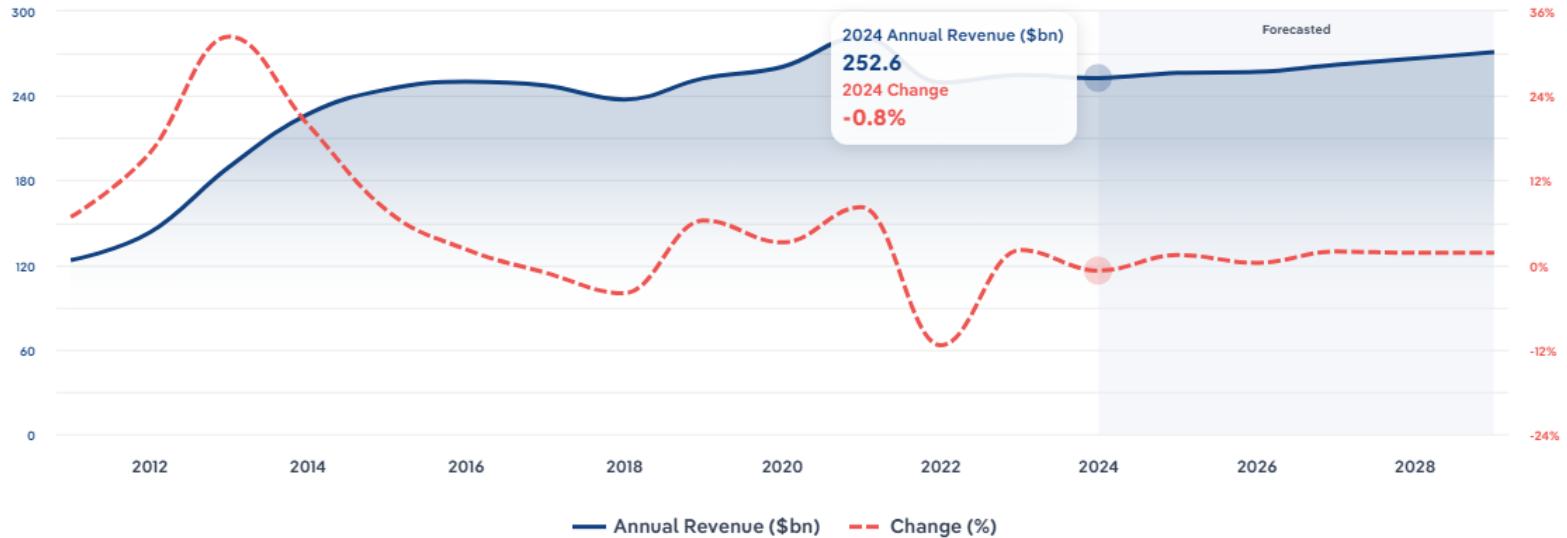
Features	U.S REITS	Canadian REITS
Distributions	Generally, must be at least 90% of taxable Income without regard to distribution and excluding net capital gains	Set individually by the trust declaration, however usually around 85% - 95% of distributable income
Taxation	Income is not taxed as long as it is distributed to investors or it will be taxed at normal corporate rates	Income is not taxed within the trust as long as it is distributed to unit holders
Transfer of Real Estate to REIT	Companies able to move assets to REIT on a tax deferred basis	Limited ability to move assets to REIT on a tax deferred basis
Liability of Investors	Liability of Investors is limited due to use of corporate Structure	<p>Unlimited liability (However, generally believed no material differences between a trust and a corporation)</p> <p>All REITS have adopted a strategy to reinforce their limited liability only to the assets of the REIT and not to unitholders. Done this by incorporating a clause in their material contracts under which the service providers acknowledge that their only recourse is either to a specific asset of the REIT or all assets of the REIT</p> <p>Some REITS have partially achieved legal limited liability through use of corporations or limited liability partnerships</p>

# REITs Revenue US

Real Estate Investment Trusts in the US

## Revenue

Total value (\$) and annual change from 2011 – 2029. Includes 5-year outlook.



IBISWorld

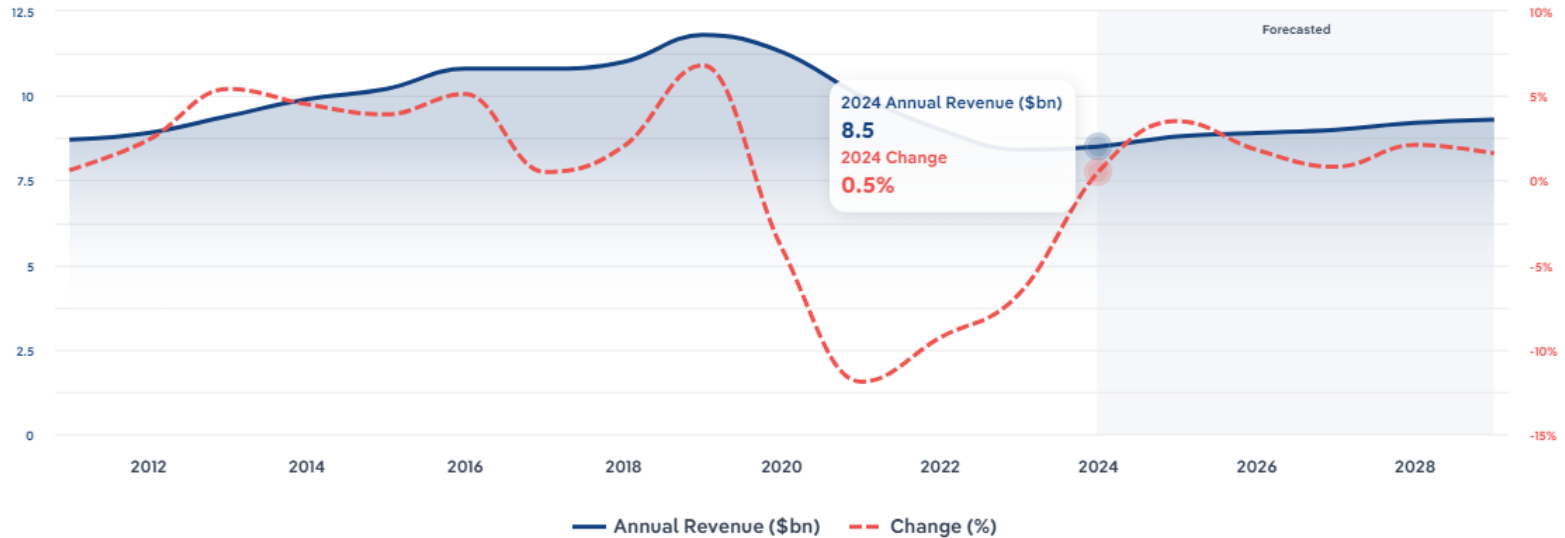
Source: IBISWorld

# REITs Revenue Canada

Real Estate Investment Trusts in Canada

## Revenue

Total value (\$) and annual change from 2011 – 2029. Includes 5-year outlook.

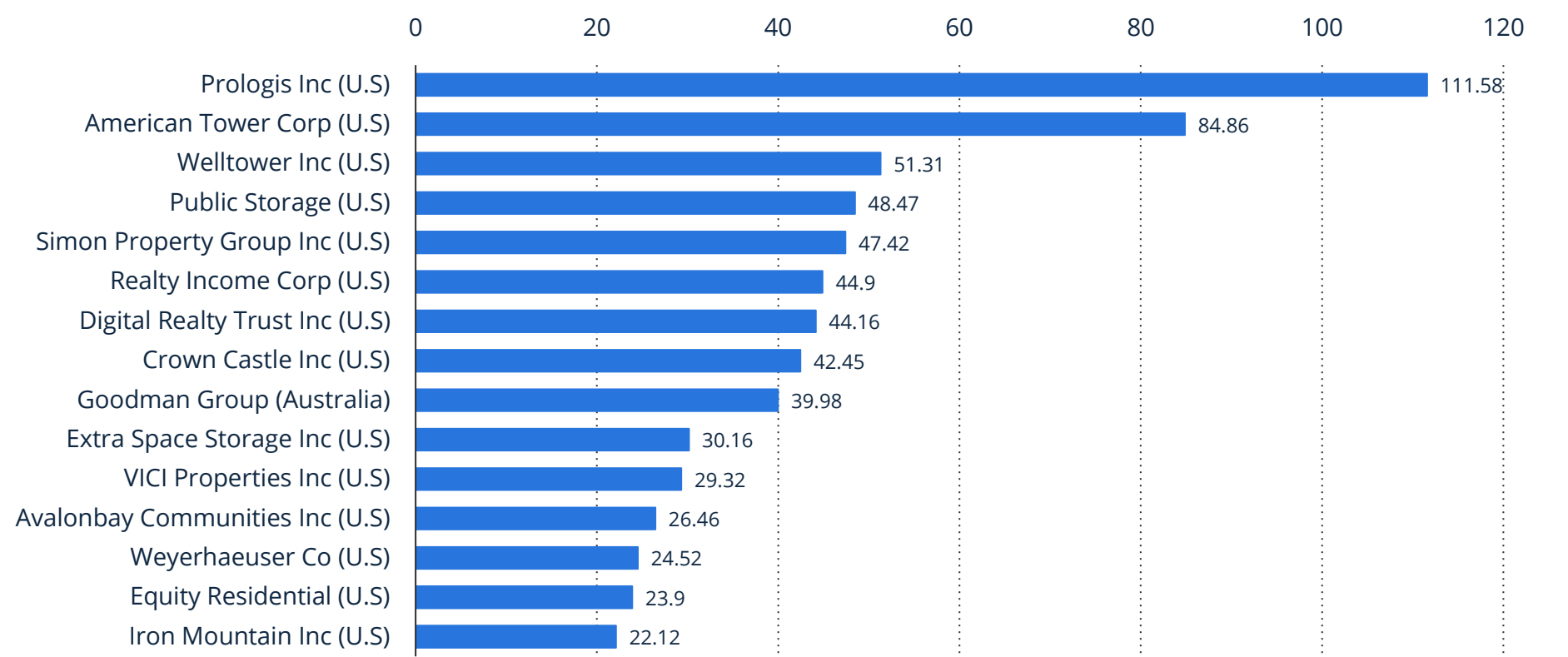


IBISWorld

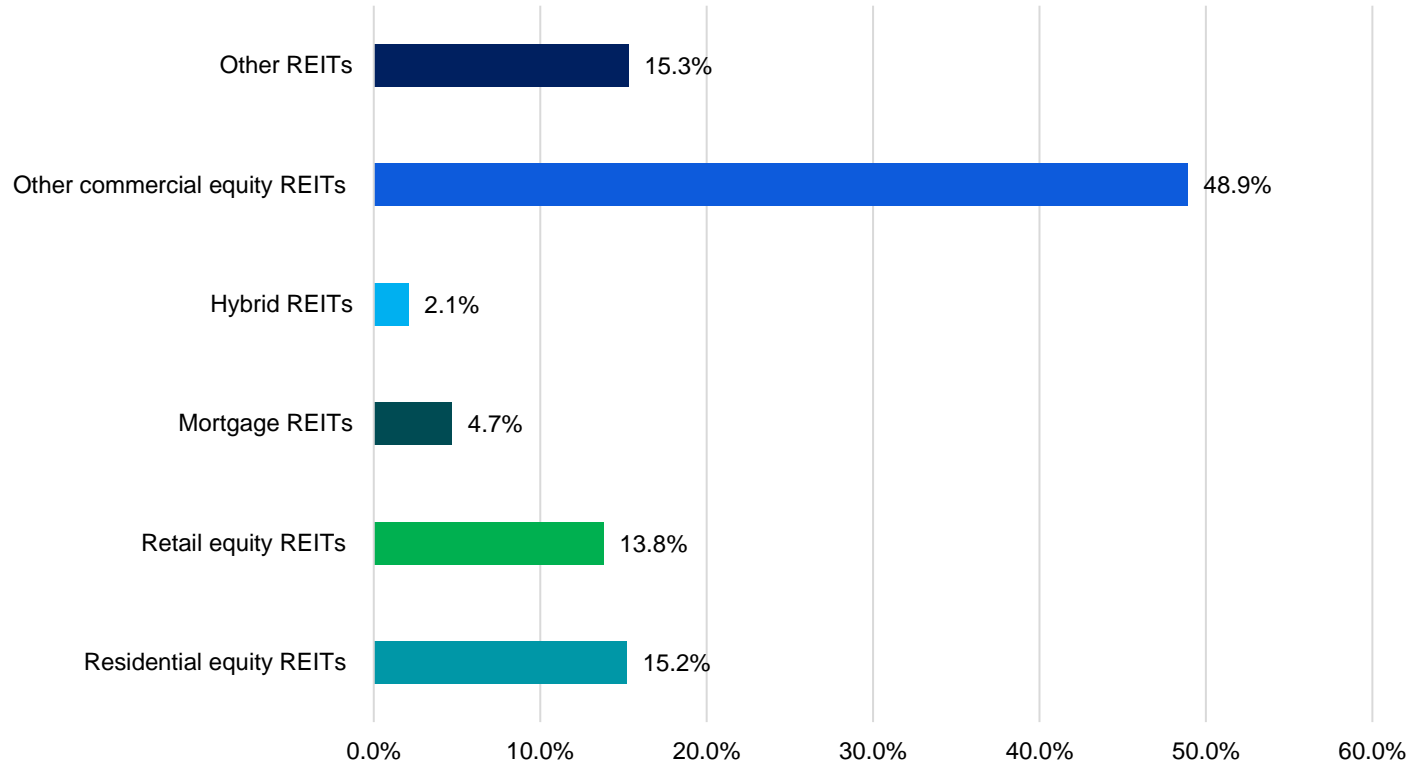
Source: IBISWorld



# Leading Real Estate Investment Trusts (REITs) worldwide in 2024 (by market cap)

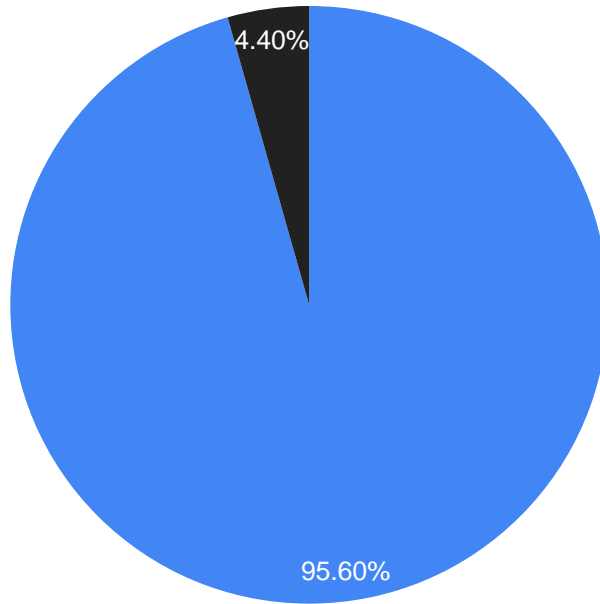


# REITs Types Segmentation - US



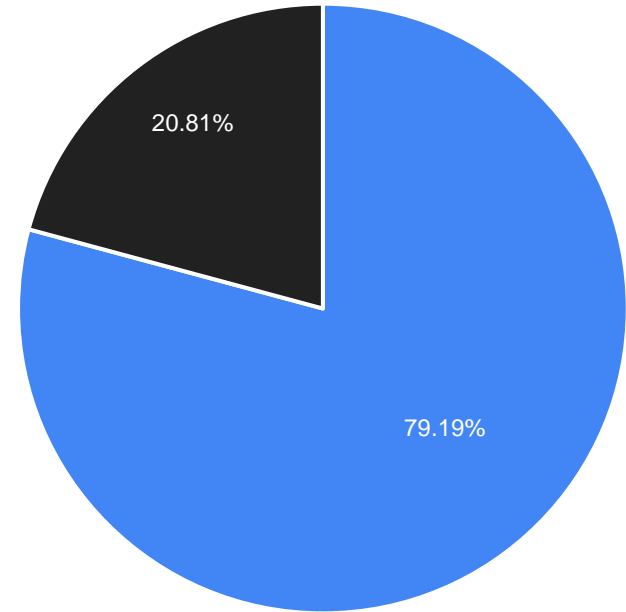
# REITs Types Segmentation - US

2023 NAREIT Index: By Market Cap



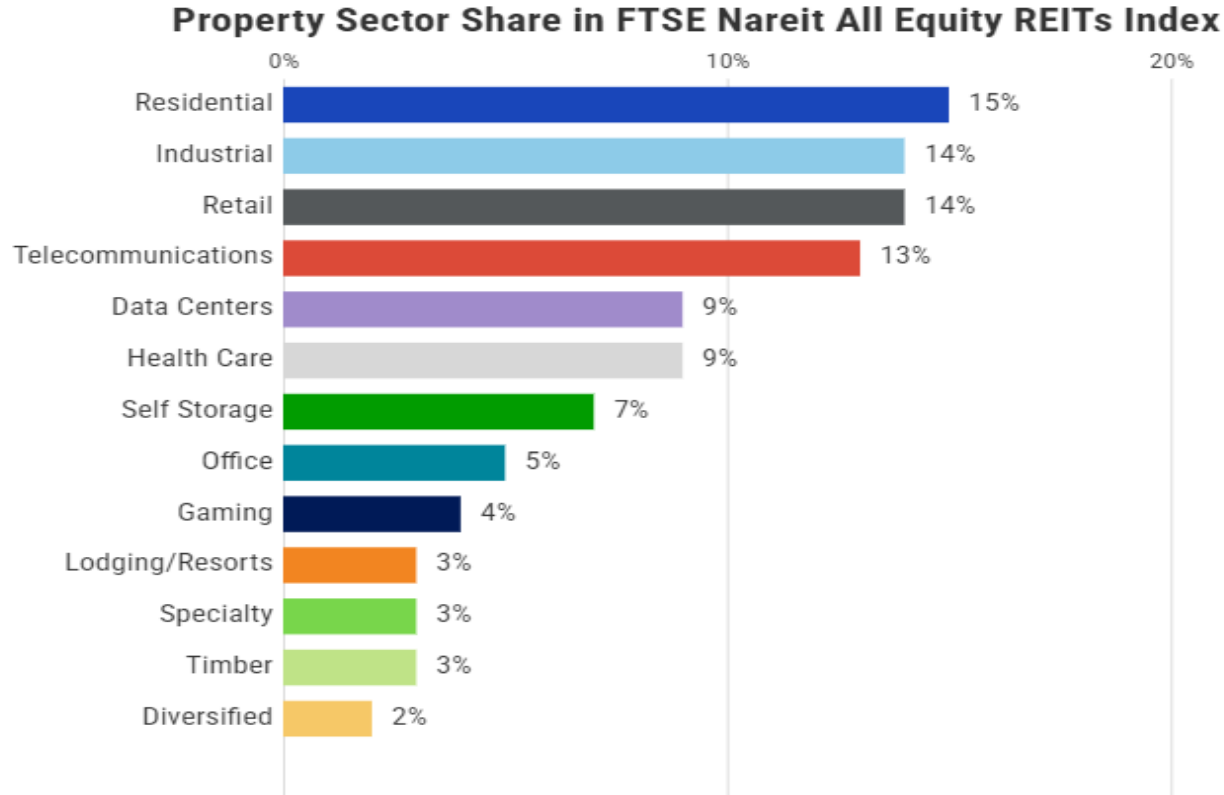
■ Equity REITs ■ Mortgage REITs

2023 NAREIT Index: By REIT Count



■ Equity REITs ■ Mortgage REITs

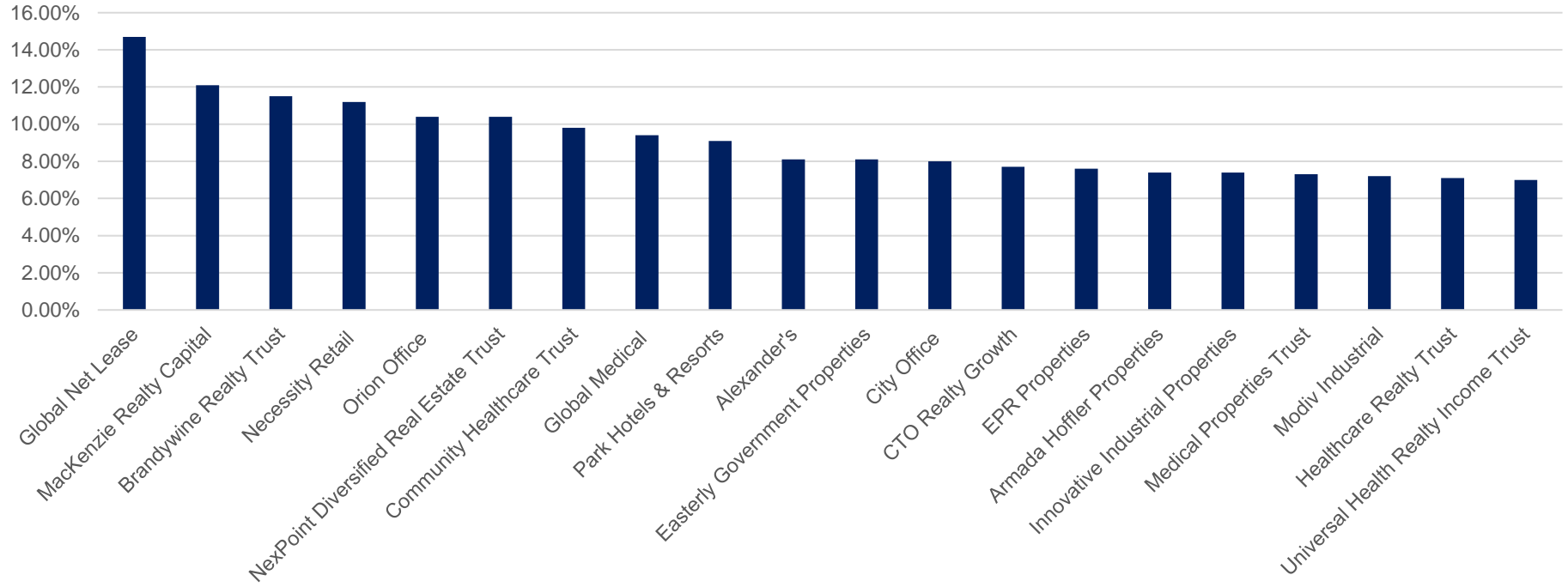
# REITs Types by Industry - US



2023Q3

# Top 20 Dividend Yield US REITs

As of November 13, 2024



# Canadian REITs

- First REITs in Canada established in 1993
  - One of the first was RioCan (initially known as Council REIT [sic])
- Added into S&P/TSX Composite Index on January 26, 2005
- Governed by federal Income Tax Act
- Typically structured as a MFT (Mutual Fund Trust)
- Canadian REIT sector has 7 industries: Diversified, Retail, Office, Residential, Healthcare, Industrial, and Hotel

RIO  CAN™

ALLIED

ChoiceProperties

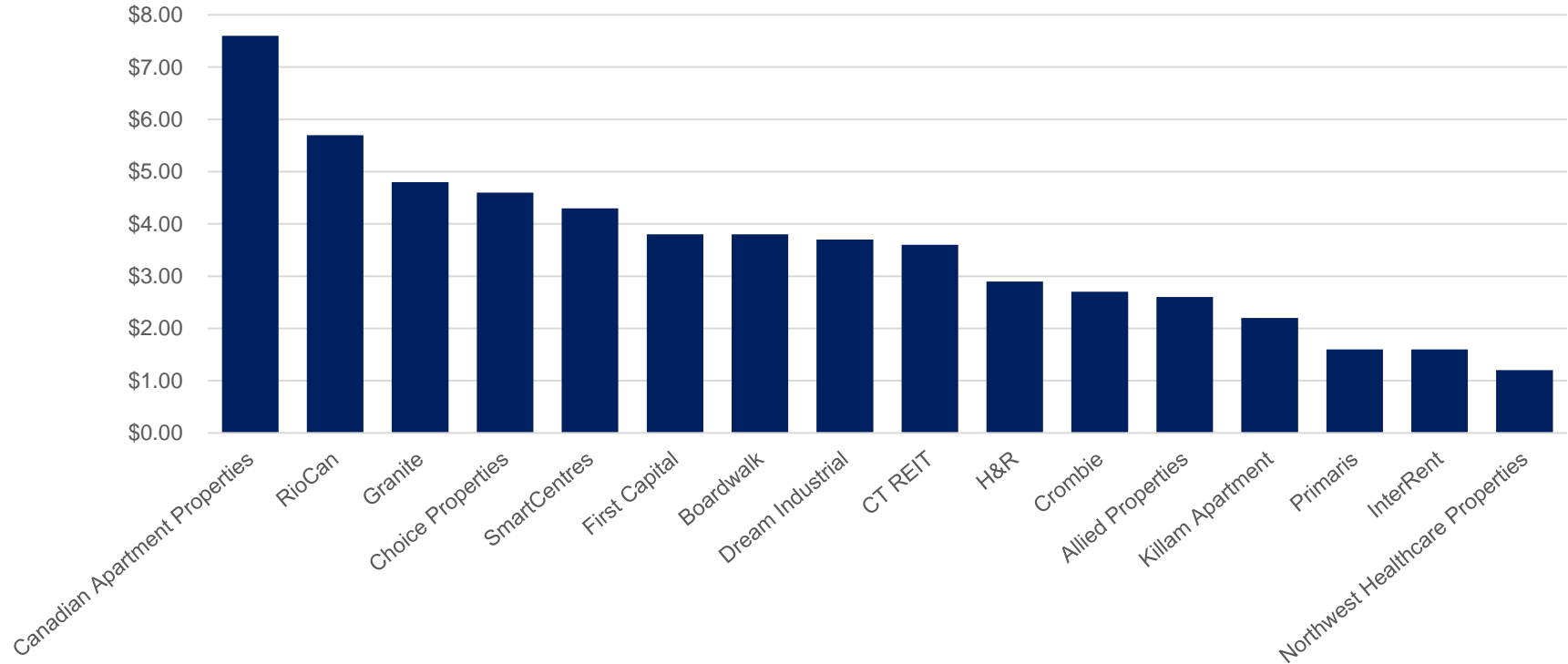
 FIRST  
CAPITAL

 UDSON  
PACIFIC  
PROPERTIES

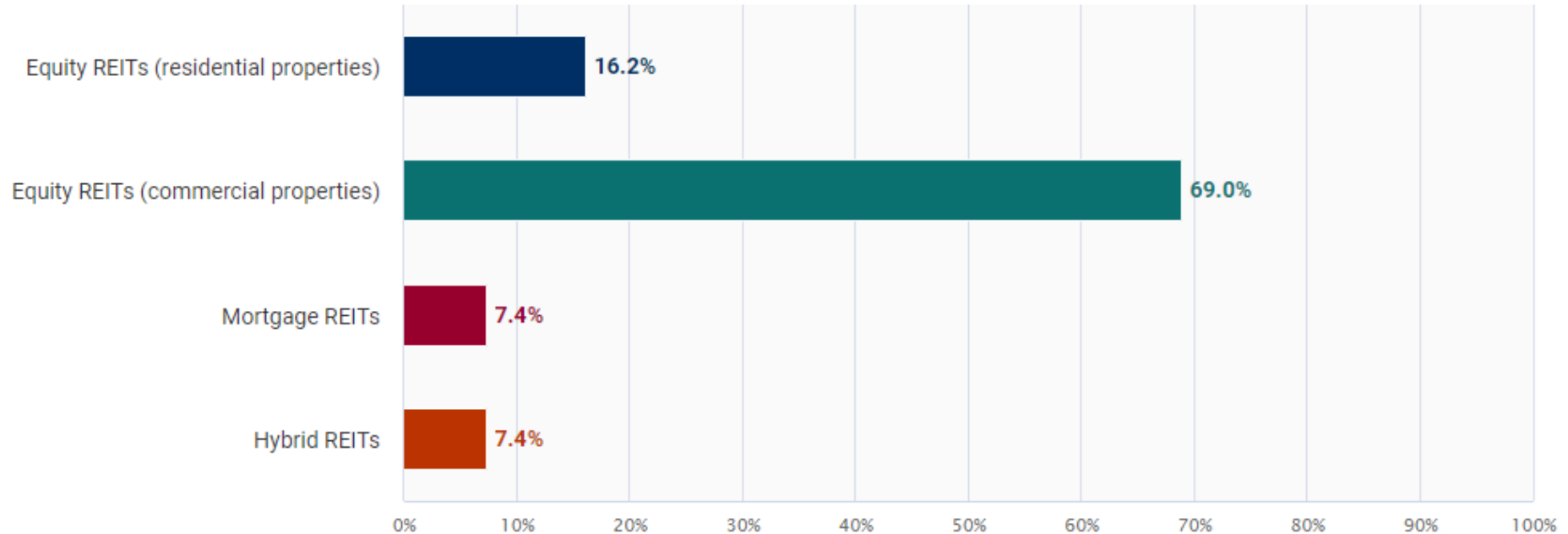
# Market Cap – Canadian REITs

Leading Canadian Real Estate Investment Trusts by Market Cap (in Billions of C\$)

\*as of November 14

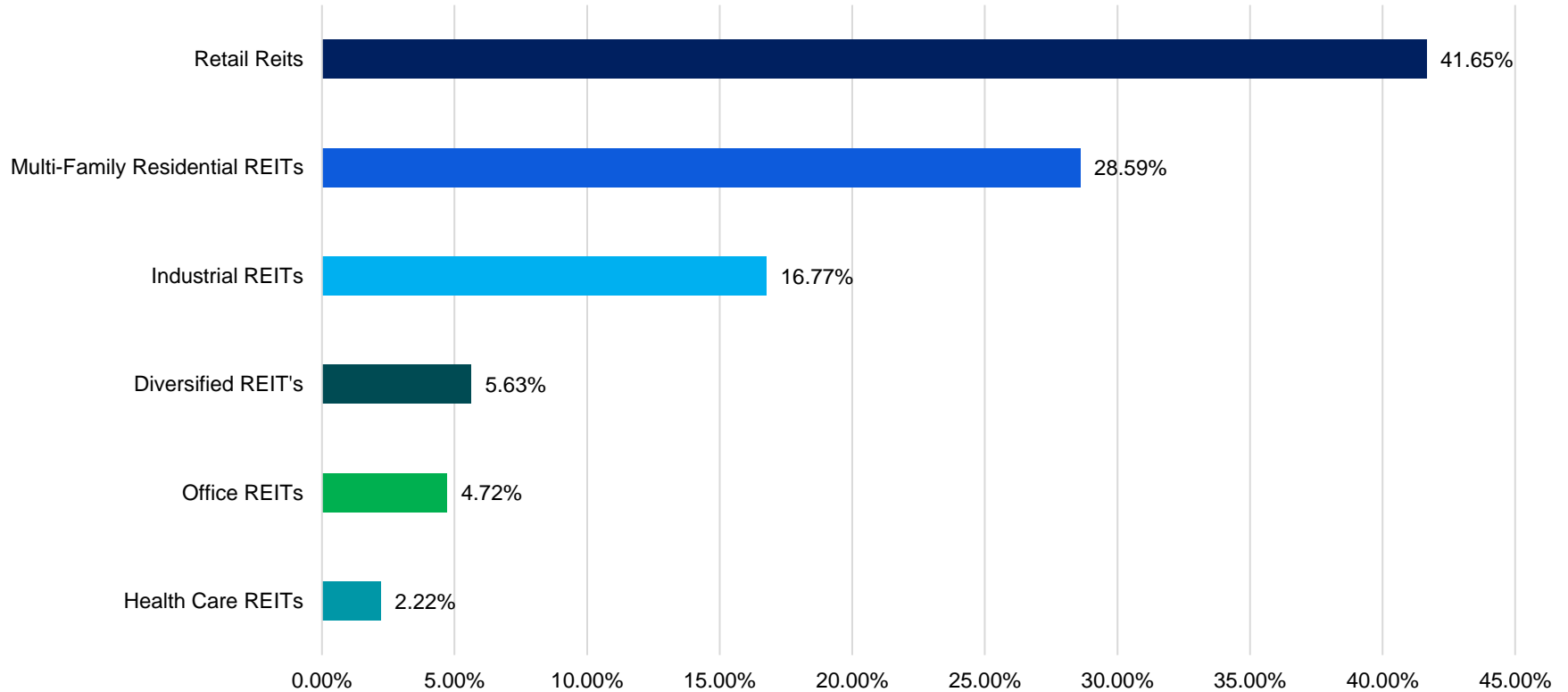


# REITs Types Segmentations - Canada

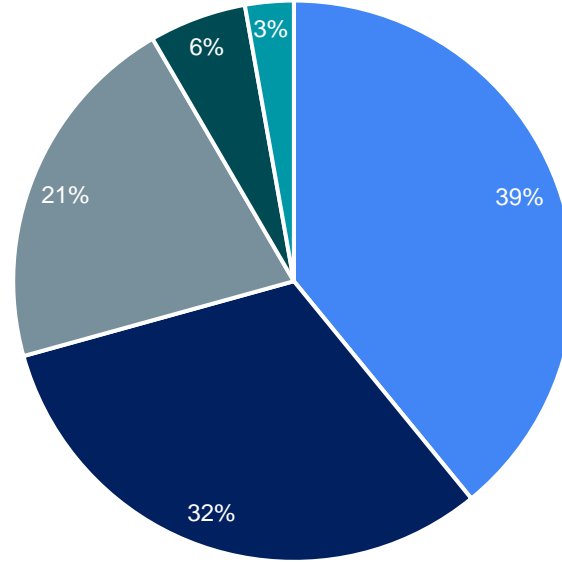




# Canadian REITs by sector



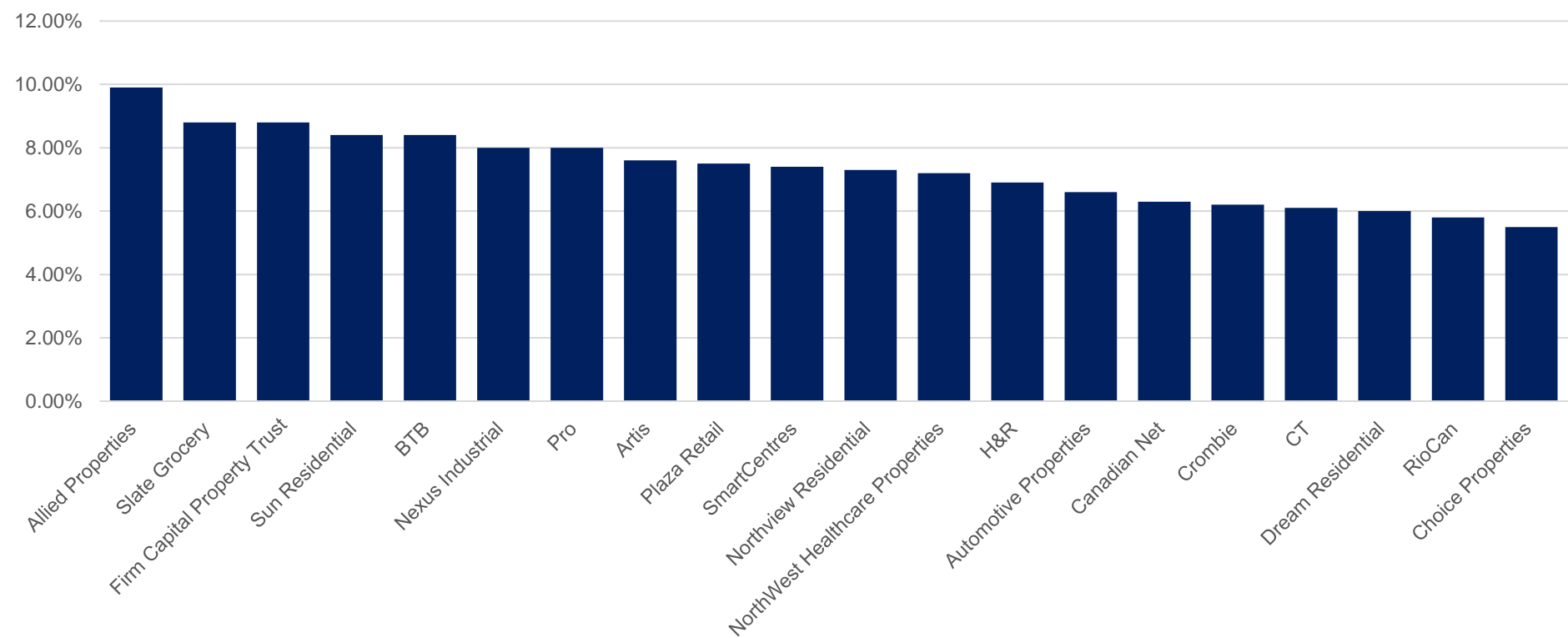
# Canadian REITs by industry



■ Industrial and office REITs ■ Retail REITs ■ Residential REITs ■ Healthcare REITs ■ Hotel REITs

# Top 20 Dividend Yield Canadian REITs

As of Nov 13, 2024



# NAREIT

NAREIT®, the National Association of Real Estate Investment Trusts®, is the worldwide representative voice for REITs and publicly traded real estate companies with an interest in U.S. real estate and capital markets. NAREIT's members are REITs and other businesses throughout the world that own, operate, and finance income-producing real estate, as well as those firms and individuals who advise, study, and service those businesses.

For more information, visit [REIT.com](http://REIT.com).

An aerial photograph of a densely populated coastal city. The foreground and middle ground are filled with a variety of residential buildings, including single-story bungalows, two-story houses, and modern multi-story townhouses. The architecture is diverse, with some featuring prominent balconies and large windows. The houses are interspersed with green trees and shrubbery. In the background, a wide, sandy beach stretches across the horizon, meeting a calm blue ocean. The sky is a clear, pale blue. The overall scene depicts a vibrant, established neighborhood with a mix of housing styles and a desirable location near the water.

# Key Valuation Metrics

# Valuation metrics

## P/NAV

NAV (net asset value) is a liquidation value

REITS tend to trade close to net asset value

## P/FFO

FFO (funds from operations) is a way to measure long term cash flow of a company

## P/AFFO

AFFO (adjusted funds from operations) smoothes out earnings and dock off recurring or maintenance capex

# Measuring REIT performance: NAV

## NAV

Claims on the assets are netted from fair value of assets

## Formula

+ Fair Value of Properties  
- Debt  
- Preferred Shares  
+ Cash  
+ Investments  
+ Shares of JV  
+ Land Value  
+ Developments  

---

= **Net Asset Value**

## Fair Value of Properties

$$\frac{\text{Net Operating Income}}{\text{Capitalization Rate}}$$



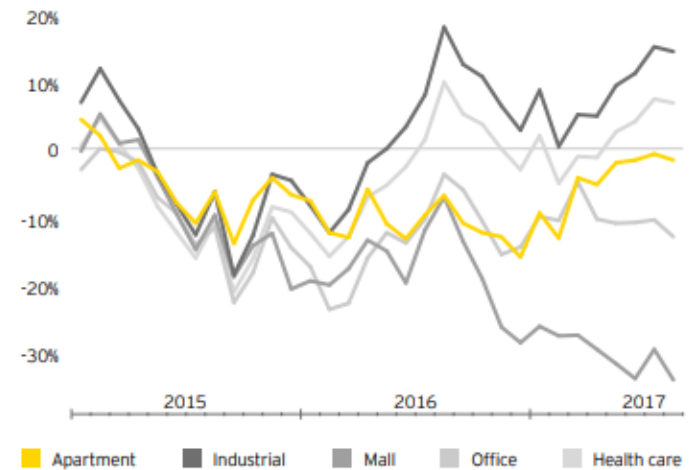
Capitalization rate is based on property class and quality of the property

# REIT Share Price Premiums to Green Street NAV Estimates



*Buy if NAV > Share Price*

*Sell if NAV < Share Price*



Source: Green Street Advisors



# How FFO is Calculated

## FFO

Cash flow generated  
from a REIT's business  
operations

$$\begin{aligned} &\text{Net Income} \\ &+ \text{D\&A} \\ &+ \text{Loss on sale of assets} \\ &+ \text{Interest Expense} \\ &- \text{Gains on sale of assets} \\ &- \text{Interest Income} \\ \hline &= \textbf{Funds From Operations} \end{aligned}$$

# Measuring REIT performance: FFO

Definition by National Association of Real Estate Investment Trusts (NAREIT):

- “FFO means **net income** (computed in accordance with generally accepted accounting principles), **excluding** gains (or losses) from debt restructuring and sales of property, **plus** depreciation and amortization of assets uniquely significant to the real estate industry, and **after** adjustments for unconsolidated entities in which the REIT holds an interest.”
- “Items **classified by GAAP as extraordinary or unusual** (including other non-recurring events that distort the comparative measurement of performance over time) **are not** meant to either increase or decrease reported FFO.”

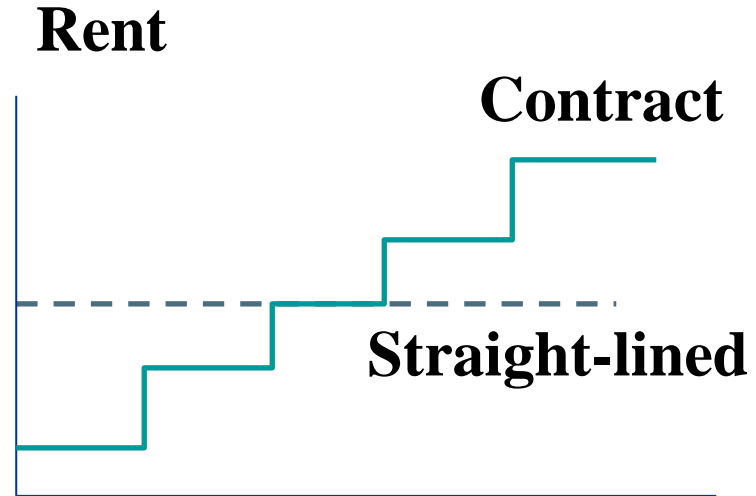
# Measuring REIT performance: P/FFO

- ❑ REITs' earnings concept is “FFO”
  - ❑ “Funds from Operations”
  - ❑ Used as a measure of operating performance
  - ❑ Used in multiple analysis, e.g. P/FFO ratio
- ❑ FFO and capital expenses
  - ❑ All capital expenses are assumed to be investments
  - ❑ However, in real estate, much recurring capex effectively is an operating expense
  - ❑ These expenses include painting projects and roof replacements

# Measuring REIT performance: FFO

## Straight-lining of rents

- GAAP requires straight-lining of rents with fixed contractual increases
- Results in monthly rent expense that differs from actual amount billed
- The averaging results in misstating near term cash flows



## Payout Strategy

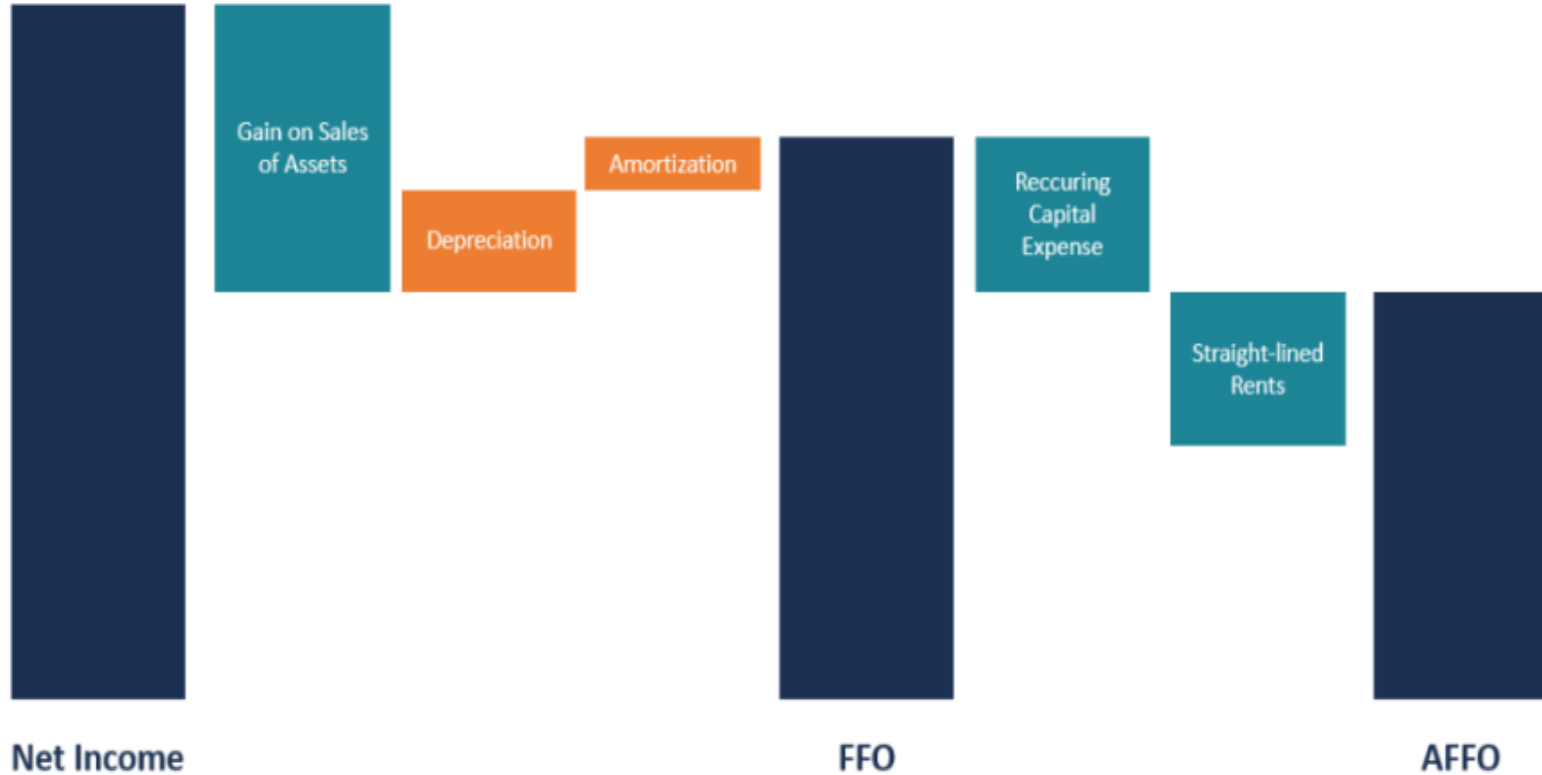
Depending on management's strategy, some REITs will have high payouts in order to attract investors

However, it's important to analyze whether the payout strategies are sustainable long term

# Measuring REIT performance: P/AFFO

AFFO	Description	Formula
Normalized measure that considers recurring costs	Deducts “non - revenue enhancing capex”  Non GAAP	$\begin{aligned} &\text{FFO} \\ &\quad - \text{Recurring capital expenditures} \\ &\quad - \text{Straight-lined rents} \\ &\hline &= \text{Adjusted Funds From Operations} \end{aligned}$

# Measuring REIT performance: P/AFFO



# FFO or AFFO?

## FFO

FFO is a way of reporting earnings that is more difficult to manipulate

## AFFO

AFFO is a better measure of earnings as it normalizes recurring expenditure, but is less defined



A solid black square occupies the left half of the image.

**SLATE**

**Grocery  
REIT**

# Company Snapshot (Nov 13, 2024)



Toronto - Delayed Quote • CAD

## Slate Grocery REIT (SGR-UN.TO) ☆ Follow ↔ Compare

**13.71** -0.02 (-0.15%)

At close: 4:00 p.m. EST



Previous Close	13.73	Day's Range	13.64 - 13.80	Market Cap (intraday)	810.692M	Earning...	Feb 11, 2025 - Feb 17, 2025
Open	13.80	52 Week Range	10.23 - 14.34	Beta (5Y Monthly)	1.68	Forward Dividend & Yield	1.20 (8.77%)
Bid	13.68 x --	Volume	76,627	PE Ratio (TTM)	20.16	Ex-Dividend Date	Oct 31, 2024
Ask	13.71 x --	Avg. Volume	115,479	EPS (TTM)	0.68	1y Target Est	14.60

## Valuation Measures

	Current	2024-09-30	2024-06-30	2024-03-31	2023-12-31	2023-09-30
Market Cap	811.87M	831.39M	647.49M	677.52M	713.72M	661.09M
Enterprise Value	2.40B	2.36B	2.21B	2.22B	2.20B	2.17B
Trailing P/E	20.09	18.43	12.81	34.03	21.98	11.45
Forward P/E	6.97	7.56	6.05	6.15	6.40	5.62
PEG Ratio (5yr expected)	--	--	--	--	--	--
Price/Sales	2.81	3.05	2.37	2.52	2.75	2.52
Price/Book	0.87	0.90	0.69	0.72	0.77	0.69
Enterprise Value/Revenue	8.29	8.50	7.90	8.05	8.21	8.03
Enterprise Value/EBITDA	14.54	14.69	13.13	18.86	16.45	14.13

## Stock Price History

Beta (5Y Monthly)	1.68
52 Week Range <sup>3</sup>	33.43%
S&P 500 52-Week Change <sup>3</sup>	32.77%
52 Week High <sup>3</sup>	14.34
52 Week Low <sup>3</sup>	10.23
50-Day Moving Average <sup>3</sup>	13.76
200-Day Moving Average <sup>3</sup>	12.05

## Profitability

Profit Margin	14.01%
Operating Margin (ttm)	75.67%

## Management Effectiveness

Return on Assets (ttm)	3.66%
Return on Equity (ttm)	4.61%

## Dividends & Splits

Forward Annual Dividend Rate <sup>4</sup>	1.2
Forward Annual Dividend Yield <sup>4</sup>	8.77%
Trailing Annual Dividend Rate <sup>3</sup>	0.86
Trailing Annual Dividend Yield <sup>3</sup>	6.29%
5 Year Average Dividend Yield <sup>4</sup>	9.28
Payout Ratio <sup>4</sup>	176.00%
Dividend Date <sup>3</sup>	2024-11-15
Ex-Dividend Date <sup>4</sup>	2024-10-31
Last Split Factor <sup>2</sup>	--
Last Split Date <sup>3</sup>	--

# Key Statistics - Financials

## Income Statement

Revenue (ttm)	211.3M
Revenue Per Share (ttm)	3.41
Quarterly Revenue Growth (yoy)	6.20%
Gross Profit (ttm)	--
EBITDA	--
Net Income Avi to Common (ttm)	29.61M
Diluted EPS (ttm)	0.68
Quarterly Earnings Growth (yoy)	-49.60%

## Balance Sheet

Total Cash (mrq)	19.65M
Total Cash Per Share (mrq)	0.33
Total Debt (mrq)	1.16B
Total Debt/Equity (mrq)	136.14%
Current Ratio (mrq)	0.09
Book Value Per Share (mrq)	11.63

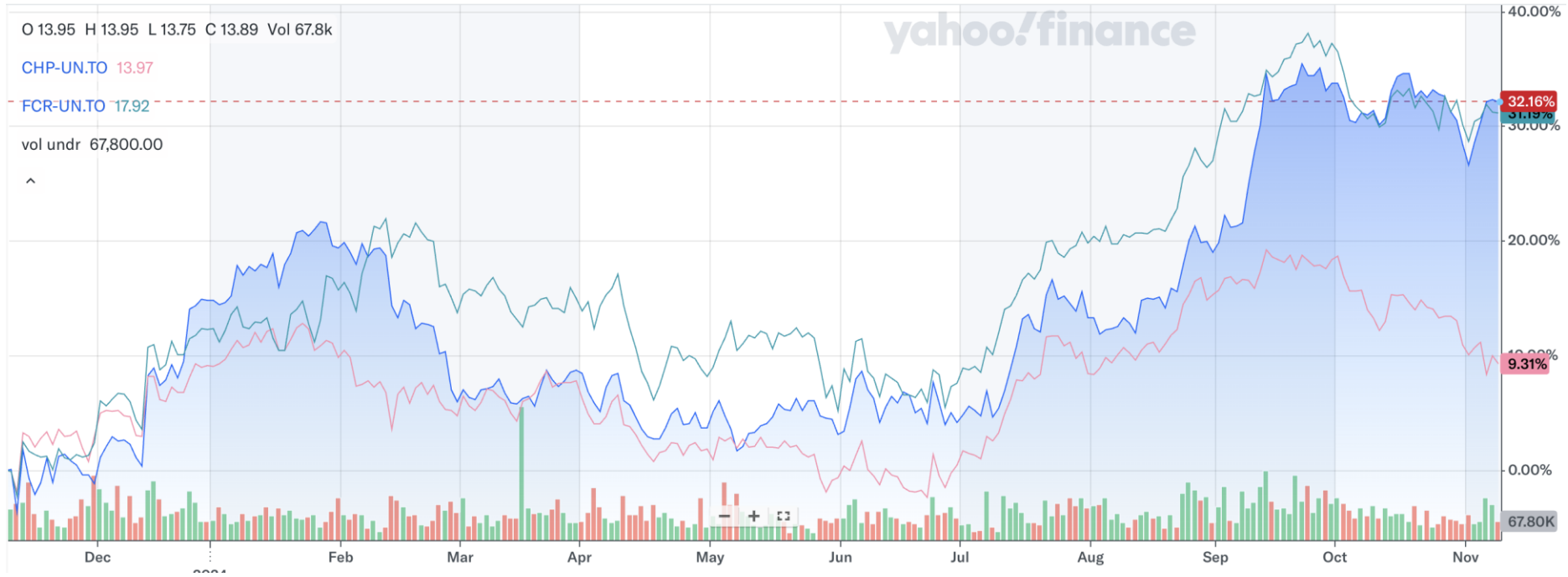
## Cash Flow Statement

Operating Cash Flow (ttm)	66.26M
Levered Free Cash Flow (ttm)	55.21M

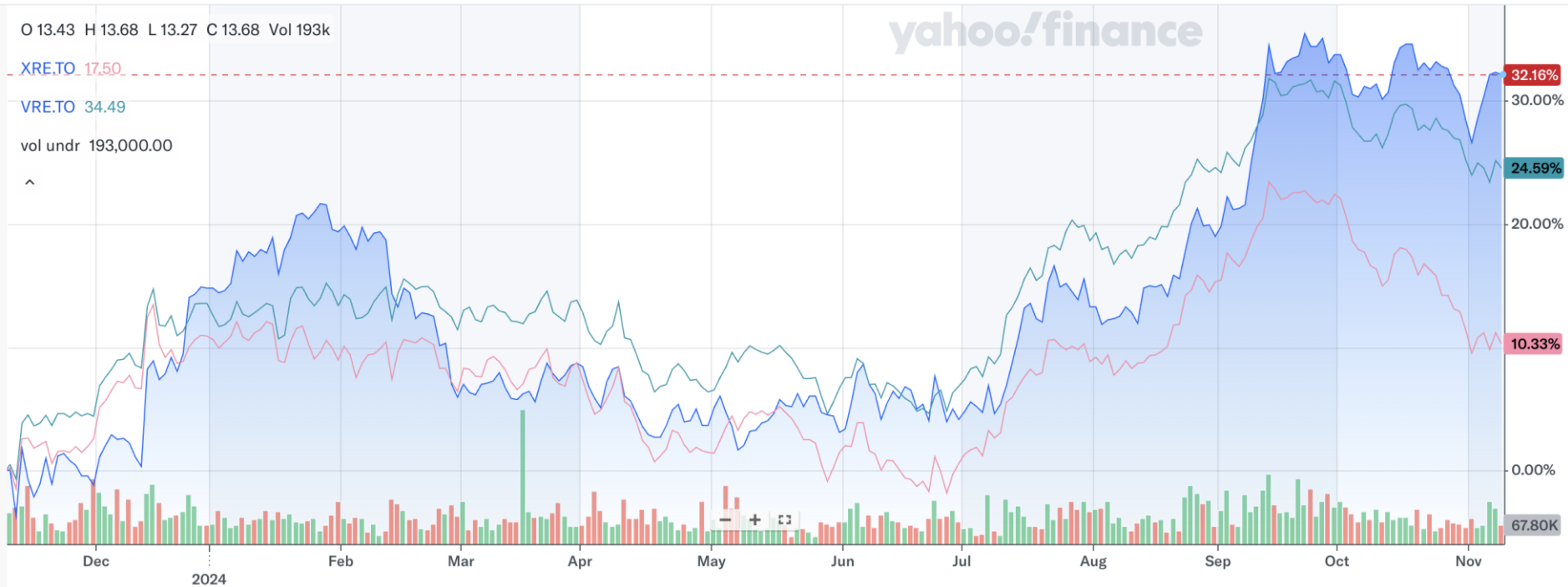
# Performance – 1 Year



# Performance – 1 Year vs. Competitors



# Performance – 1 Year vs. REIT ETFs



- SGR – Trailing Annual Distribution Yield = 6.29%, Forward Distribution Yield = 8.77%
- XRE - S&P/TSX REIT ETF, Trailing Annual Distribution Yield = 4.79%, Distribution Yield = 4.44%
- VRE – Canadian Capped REIT ETF, Trailing Annual Distribution Yield = 2.75%, Forward Distribution Yield = 2.81%



# Performance – 5 Year



# Performance – 5 Year vs. Competitors



# Performance – 5 Year vs. REIT ETFs



- **XRE** - S&P/TSX REIT ETF, **VRE** – Canadian Capped REIT ETF

# Historical Performance



# Historical Performance vs. Competitors



# Historical Performance vs. REIT ETFs



- **XRE** - S&P/TSX REIT ETF, **VRE** – Canadian Capped REIT ETF



- Headquartered in Toronto
- Unincorporated open-ended real estate mutual fund trust
- Owner and operator of **U.S. grocery-anchored real estate**
- The REIT owns and operates approximately **\$2.4 billion of infrastructure** across U.S. metro markets
- Externally managed by Slate Asset Management
- Slate entered grocery sector after the financial crisis
- Opened on the TSX in April of 2014

## Strategy and Outlook

Our strategy is to own the last mile of essential logistics that allows our quality grocery-anchored properties to operate and service consumers for their everyday needs. Located in major markets in the U.S., we believe that our diversified portfolio and quality tenant covenants provide a strong basis to continue to grow unitholder distributions and flexibility to capitalize on opportunities that provide appreciation in value.

Disciplined in  
**acquisition** of  
well-located  
properties

**Proactive  
property and  
asset**  
management that  
results in NOI  
growth

**Prudent and  
disciplined**  
management of  
capital outlays

Robust **balance  
sheet**  
management



## Slate's Internal Growth Strategy

Maintaining  
**strong tenant relationships**  
and ensuring  
tenant retention:  
adapting to  
changing needs  
& proactiveness

Maximizing rental  
income through  
**leasing initiatives**: active  
strategies and  
established  
leasing platform

**Repositioning  
current  
properties**:  
modest and  
target capital  
projects or  
operational  
improvements

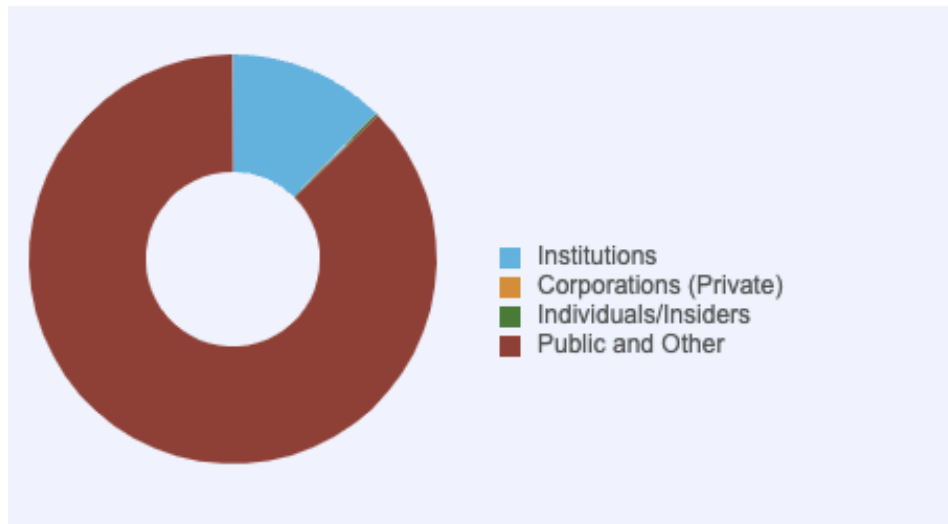
**Driving  
incremental value**:  
monetization of  
REIT's land through  
densification,  
rooftop leasing and  
other elements

## Slate's External Growth Strategy

Opportunity to benefit from its **relationship with Slate Asset Management** to grow asset base

Identify **undervalued properties** within the U.S. grocery stores

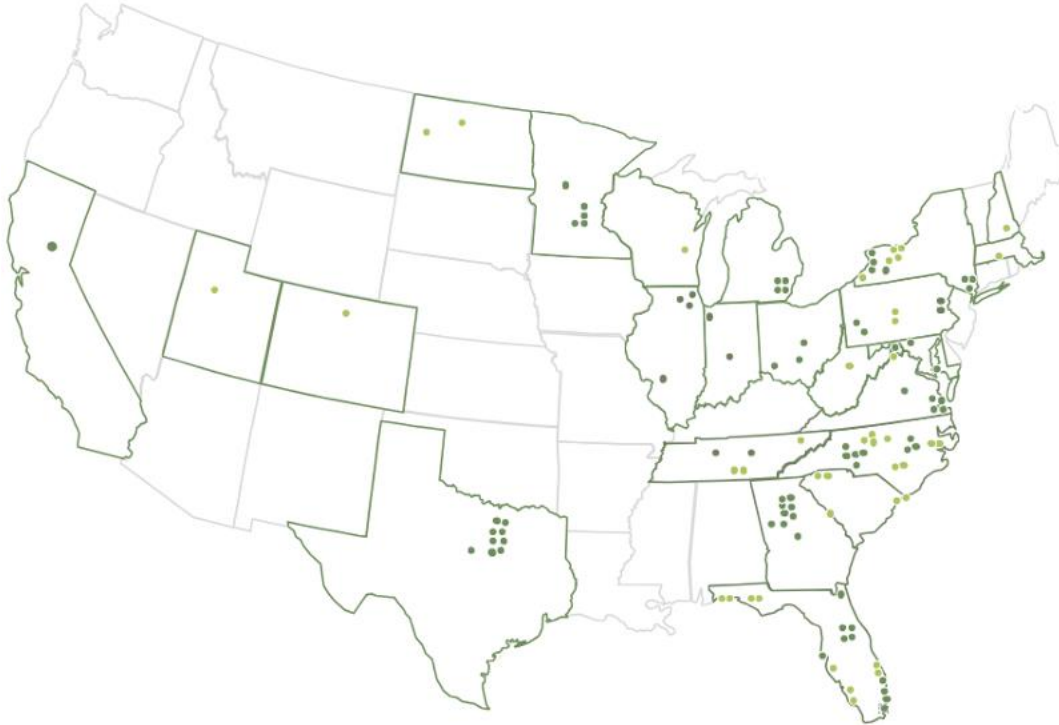
Continue to **optimally refurbish, reposition, and re-tenant** properties



Ownership Summary <sup>1</sup>

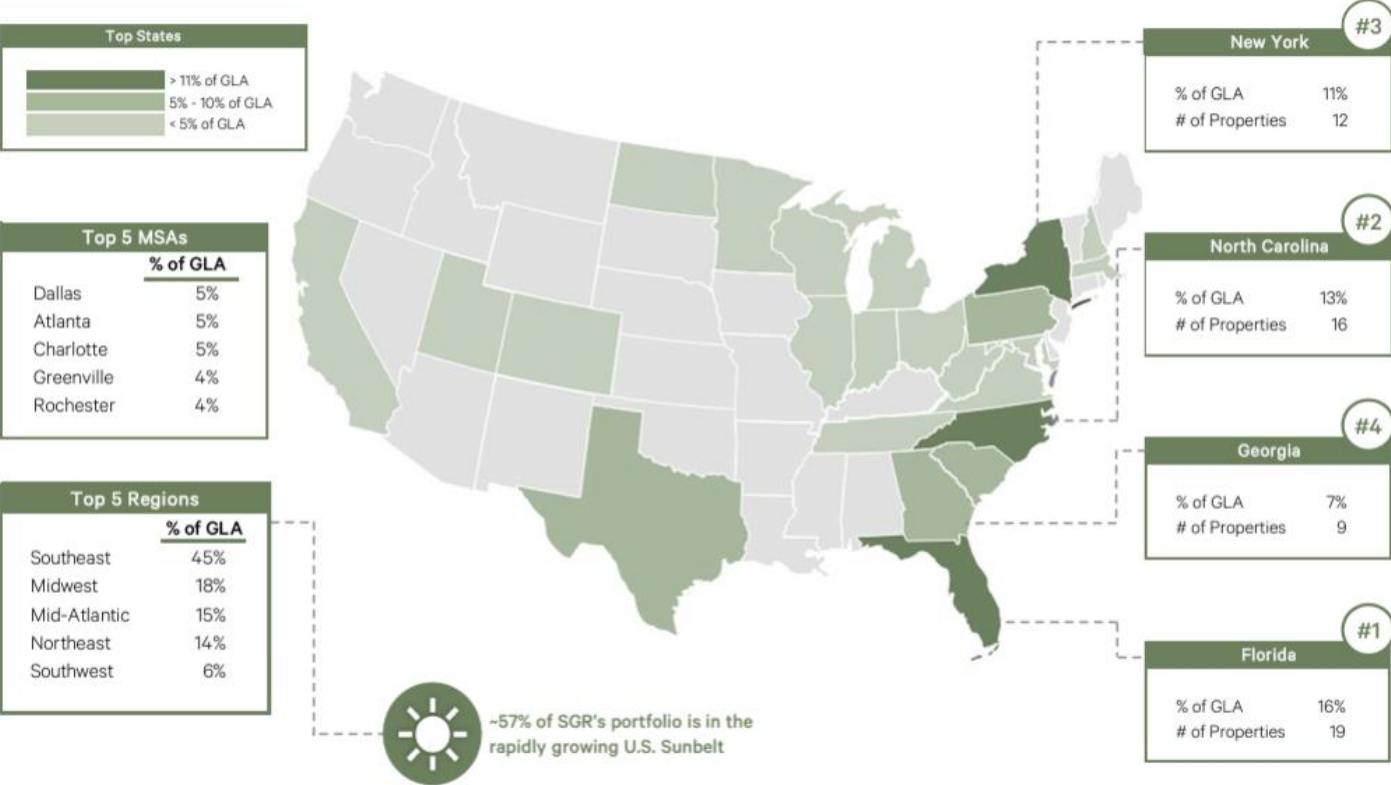
Type	Common Stock Equivalent Held	% of Total Shares Outstanding	Market Value (CAD in mm) <sup>2</sup>
Institutions <sup>5</sup>	7,328,085	12.39	100.6
Corporations (Private)	25,000	0.04	0.3
Individuals/Insiders	90,831	0.15	1.3
Public and Other <sup>3</sup>	51,690,524	87.42	709.7
<b>Total</b>	<b>59,129,440</b>	<b>100.01</b> <sup>6</sup>	<b>811.9</b>

Holder	% Of CSO
Slate Asset Management LP	5.688
BMO Asset Management Corp.	3.59
Purpose Investments Inc.	0.932
Dimensional Fund Advisors LP	0.654
Teachers Insurance and Annuity Association-College Retirement Equities Fund	0.419
The Vanguard Group, Inc.	0.233
Manulife Asset Management	0.098
Asset Management One Co., Ltd.	0.097
DBX Advisors LLC	0.091
TD Asset Management, Inc.	0.084
BlackRock, Inc. (NYSE:BLK)	0.079
State Street Global Advisors, Inc.	0.065
Nomura Asset Management Co., Ltd.	0.05
Queen's Court Properties Ulc	0.042
Northern Trust Global Investments	0.041



- 23 states
- 116 properties
- 15.2M square feet
- 94.8% grocery-anchored properties

# Asset Positioning - Breakdown

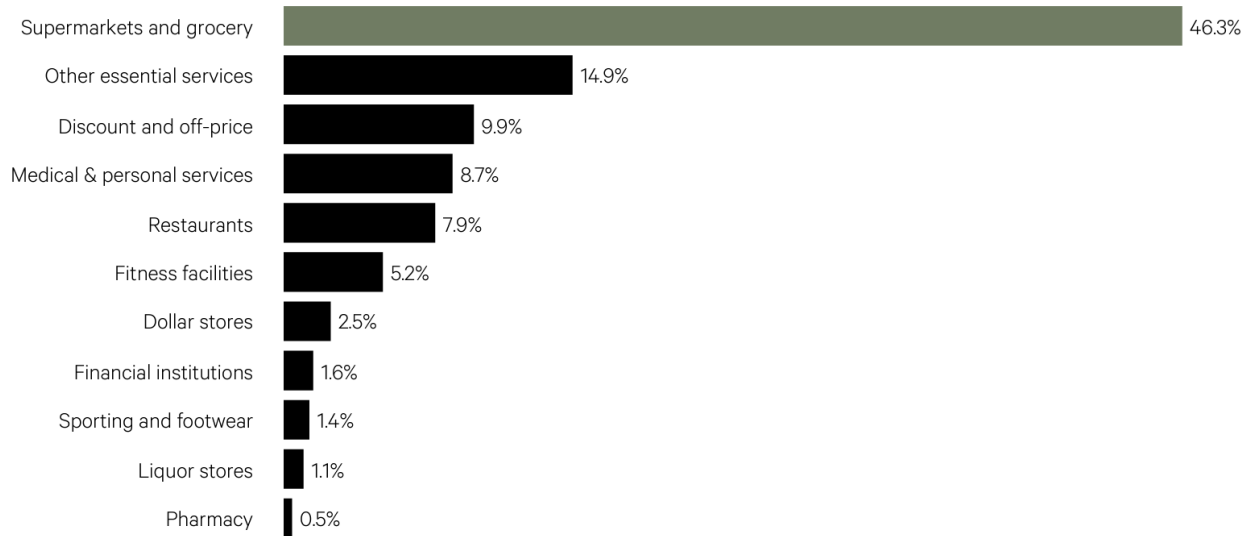


# Asset Positioning - Breakdown

State	Number of assets	Total SF	Occupied SF	Percentage of revenue	Occupancy
Florida	19	2,470,273	2,374,428	18.7%	96.1%
North Carolina	16	1,917,911	1,822,140	12.6%	95.0%
New York	12	1,703,489	1,492,729	11.5%	87.6%
Georgia	9	1,136,031	1,104,279	7.3%	97.2%
Texas	9	832,142	811,423	5.8%	97.5%
Pennsylvania	6	1,024,017	960,847	5.6%	93.8%
South Carolina	5	845,283	828,811	5.2%	98.1%
Virginia	6	719,888	623,882	4.6%	86.7%
Minnesota	5	573,159	551,188	3.5%	96.2%
Michigan	4	510,892	495,709	3.0%	97.0%
Ohio	3	557,001	549,033	2.6%	98.6%
Illinois	4	409,002	372,665	2.5%	91.1%
Massachusetts	1	273,532	268,032	2.5%	98.0%
Tennessee	5	526,641	523,371	2.4%	99.4%
North Dakota	2	261,578	227,122	2.0%	86.8%
West Virginia	2	389,904	388,025	2.0%	99.5%
Colorado	1	151,548	150,060	1.5%	99.0%
Indiana	2	233,951	217,529	1.5%	93.0%
California	1	194,873	185,257	1.4%	95.1%
Maryland	1	112,314	100,984	1.0%	89.9%
New Hampshire	1	151,946	145,189	1.0%	95.6%
Utah	1	127,507	110,801	0.9%	86.9%
Wisconsin	1	123,028	123,028	0.9%	100.0%
<b>Total<sup>1</sup></b>	<b>116</b>	<b>15,245,910</b>	<b>14,426,532</b>	<b>100.0%</b>	<b>94.6%</b>

# Tenant Profile - Categories

## Essential Based Tenancy<sup>1</sup>



- 68.4% essential tenants
- 98.8% anchor occupancy

# Tenant Profile - Anchor Tenants

## Top 5 tenants

Ranked by GLA

1	9.2%	
2	9.0%	
3	3.9%	
4	3.9%	
5	3.6%	

70.3% remaining tenants  
across 1,854 leases

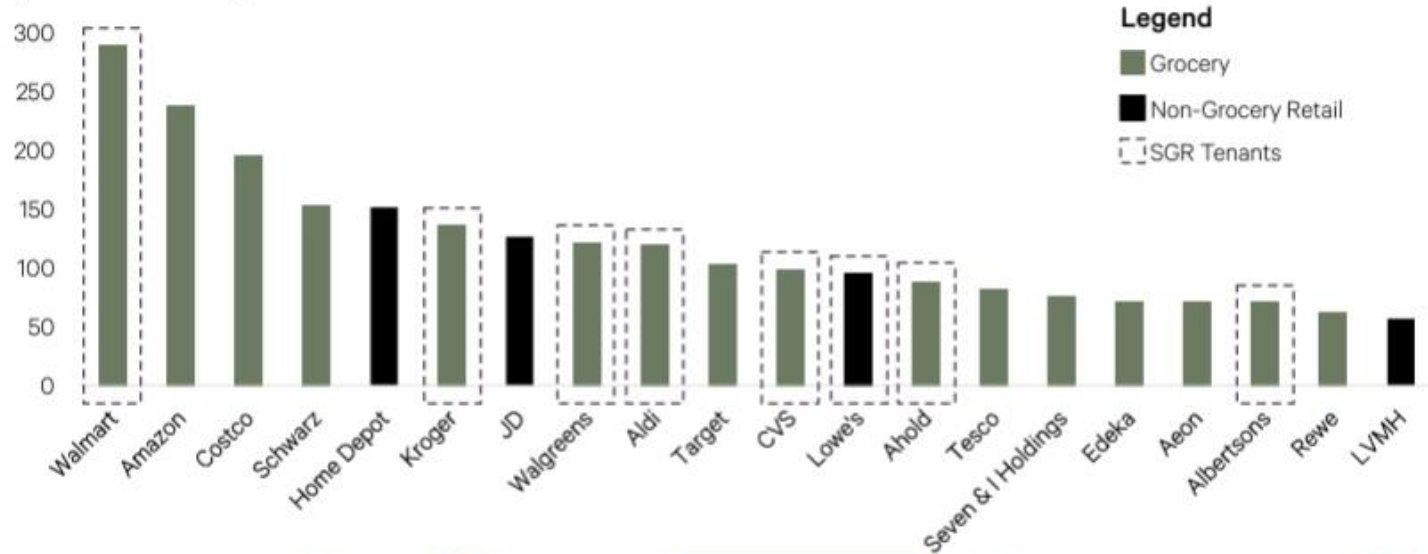
## Largest 15 tenants

Parent company	Store brands	Grocery	Stores	% GLA	Base rent	% Base rent
The Kroger Co.	Kroger, Pick 'n Save, Harris Teeter, Mariano's	Y	24	9.2%	\$ 10,821	5.9 %
Walmart, Inc.	Wal-Mart, Sams Club	Y	10	9.0%	9,234	5.0 %
Ahold Delhaize	Stop & Shop, GIANT, Food Lion, Hannaford	Y	12	3.9%	7,814	4.3 %
Publix Super Markets, Inc.	Publix	Y	13	3.9%	5,307	2.9 %
Albertsons	Jewel Osco, Acme, Tom Thumb, Safeway	Y	9	3.6%	4,681	2.6 %
Tops Friendly Markets	Tops Markets	Y	8	3.0%	4,386	2.4 %
Dollar Tree, Inc.	Dollar Tree, Family Dollar	N	24	1.5%	2,644	1.4 %
Beall's, Inc.	Beall's, Burke's	N	8	1.9%	2,475	1.4 %
Ross Stores, Inc.	Ross Dress for Less, dd's Discounts	N	8	1.5%	2,408	1.3 %
Southeastern Grocers	Winn Dixie	Y	5	1.6%	2,319	1.3 %
Planet Fitness	Planet Fitness	N	10	1.2%	2,205	1.2 %
United Natural Foods, Inc.	Cub Foods, Shop n' Save, County Market	Y	4	1.4%	2,171	1.2 %
TJX Companies	Marshalls, T.J. Maxx, HomeGoods	N	8	1.4%	2,145	1.2 %
Coborn's, Inc.	Cash Wise	Y	2	0.8%	2,098	1.1 %
Alex Lee Inc.	Lowe's Foods	Y	3	0.9%	1,684	0.9 %
<b>Total<sup>1</sup></b>			<b>148</b>	<b>44.8%</b>	<b>\$ 62,392</b>	<b>34.1%</b>

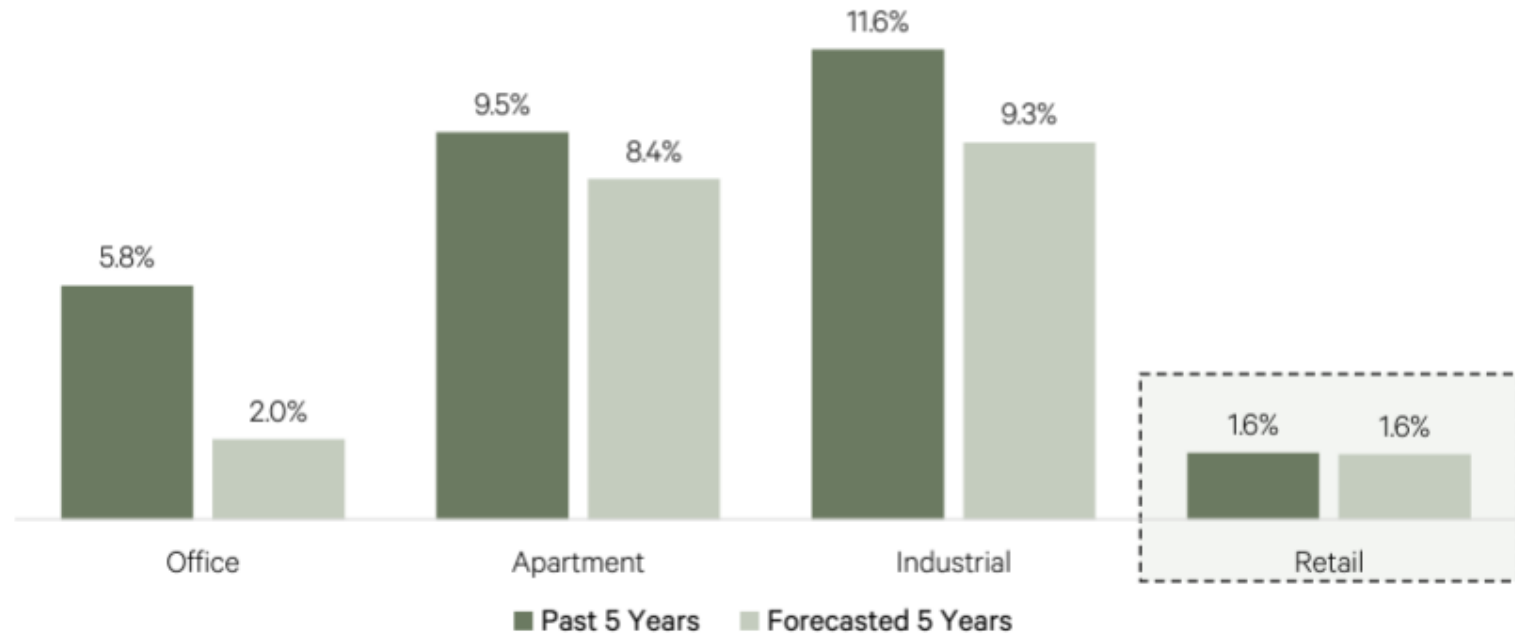


# Tenant Profile – Grocery Industry

Top 20 Retailers Globally (Revenue in US\$B)



Cumulative New Supply – Historical and Forecasted



# Leasing Activity

Square feet	Deal type		Q3 2024	Q2 2024	Q1 2024	Q4 2023
Less than 10,000	Renewal	Leases signed	63	58	52	74
		Total square feet	162,375	123,107	153,664	171,454
		Average base rent	\$ 22.42	\$ 24.96	\$ 21.48	\$ 25.34
		Rental spread	12.7%	10.8%	13.9%	14.4%
Greater than 10,000	Renewal	Leases signed	9	9	11	10
		Total square feet	564,239	499,025	518,922	305,193
		Average base rent	\$ 7.80	\$ 8.97	\$ 8.19	\$ 10.18
		Rental spread	(0.6%)	3.8%	1.5%	6.5%
<b>Total renewals (square feet)</b>			<b>726,614</b>	<b>622,132</b>	<b>672,586</b>	<b>476,647</b>
Less than 10,000	New lease	Leases signed	19	24	29	20
		Total square feet	51,259	62,179	88,198	54,337
		Average base rent	\$ 22.02	\$ 22.64	\$ 19.97	\$ 19.65
		Rental spread	37.9%	26.6%	27.9%	45.7%
Greater than 10,000	New lease	Leases signed	2	2	1	6
		Total square feet	72,582	22,500	10,000	106,455
		Average base rent	\$ 12.86	\$ 14.48	\$ 19.49	\$ 13.66
		Rental spread	12.0%	34.6%	66.4%	21.9%
<b>Total new leases (square feet)</b>			<b>123,841</b>	<b>84,679</b>	<b>98,198</b>	<b>160,792</b>
<b>Total leasing activity (square feet)<sup>1</sup></b>			<b>850,455</b>	<b>706,811</b>	<b>770,784</b>	<b>637,439</b>

# Portfolio Information

	Q3 2024	Q2 2024	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	Q4 2022	Q3 2022
<b>Summary of Portfolio Information</b>									
Number of properties <sup>1</sup>	116	116	117	117	117	117	117	117	121
Gross leasable area ("GLA") <sup>1</sup>	15,245,910	15,246,124	15,329,814	15,316,529	15,316,802	15,312,744	15,284,170	15,284,265	15,632,405
GLA occupied by grocery-anchors <sup>1</sup>	6,586,943	6,586,943	6,645,958	6,712,077	6,712,077	6,712,077	6,679,309	6,679,309	6,725,836
Occupancy <sup>1</sup>	94.6%	94.2%	94.4%	94.7%	94.1%	93.9%	93.7%	93.2%	93.1%
Anchor occupancy <sup>1</sup>	98.8%	97.9%	98.3%	99.2%	99.3%	99.3%	99.2%	99.2%	100.0%
Non-anchor occupancy <sup>1</sup>	91.2%	91.0%	90.8%	90.5%	89.5%	89.1%	88.7%	87.9%	87.8%
Grocery-anchor weighted average lease term (years) <sup>1</sup>	5.7	5.4	5.3	5.1	5.2	5.4	5.1	5.0	5.2
Portfolio weighted average lease term (years) <sup>1</sup>	5.1	4.8	4.8	4.7	4.7	4.7	4.5	4.5	4.7
Square feet ("SF") of new leasing <sup>1</sup>	123,841	84,679	98,198	160,792	103,142	143,462	137,008	118,159	63,068
SF of total leasing <sup>1</sup>	850,455	706,811	770,784	637,439	691,421	1,002,279	589,804	456,724	523,251

# Lease Maturities

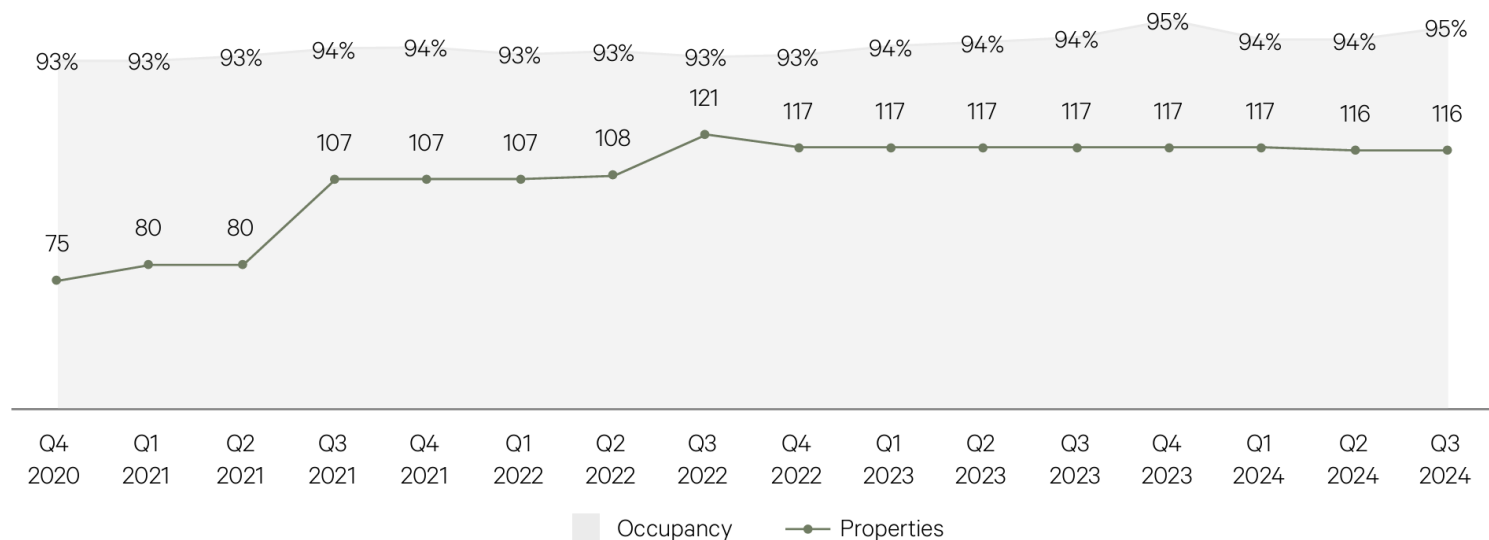
	Weighted average term to maturity	GLA <sup>1</sup>	GLA %
Grocery-anchor	5.7	6,586,943	43.2%
Non-anchor	4.5	7,557,194	49.6%
<b>Total</b>	<b>5.1</b>	<b>14,144,137</b>	<b>92.8%</b>
Month-to-month		282,395	1.8%
Vacant		819,378	5.4%
<b>Total GLA</b>		<b>15,245,910</b>	<b>100.0%</b>

GLA expiration	Grocery-anchor			Non-anchor			Total		
	GLA	Percentage of portfolio	Average in- place rent	GLA	Percentage of portfolio	Average in- place rent	GLA	Percentage of portfolio	Average in- place rent
Month-to-month	—	—%	\$ —	282,395	1.8%	\$ 14.72	282,395	1.8%	\$ 14.72
2024	—	—%	—	220,691	1.4%	17.69	220,691	1.4%	17.69
2025	226,512	1.5%	9.07	854,099	5.6%	16.06	1,080,611	7.1%	14.59
2026	819,843	5.4%	9.92	1,016,178	6.7%	16.26	1,836,021	12.1%	13.43
2027	744,567	4.9%	8.87	1,055,603	6.9%	15.74	1,800,170	11.8%	12.90
2028	1,288,912	8.5%	9.42	1,363,425	9.0%	15.36	2,652,337	17.5%	12.47
2029+	3,507,109	23.0%	8.68	3,047,198	19.9%	15.34	6,554,307	42.9%	11.78
Vacant	66,120	0.5%	N/A	753,258	4.9%	N/A	819,378	5.4%	N/A
<b>Total / weighted average <sup>1</sup></b>	<b>6,653,063</b>	<b>43.8%</b>	<b>\$ 9.01</b>	<b>8,592,847</b>	<b>56.2%</b>	<b>\$ 15.64</b>	<b>15,245,910</b>	<b>100.0%</b>	<b>\$ 12.61</b>

# Retention and Occupancy Rates

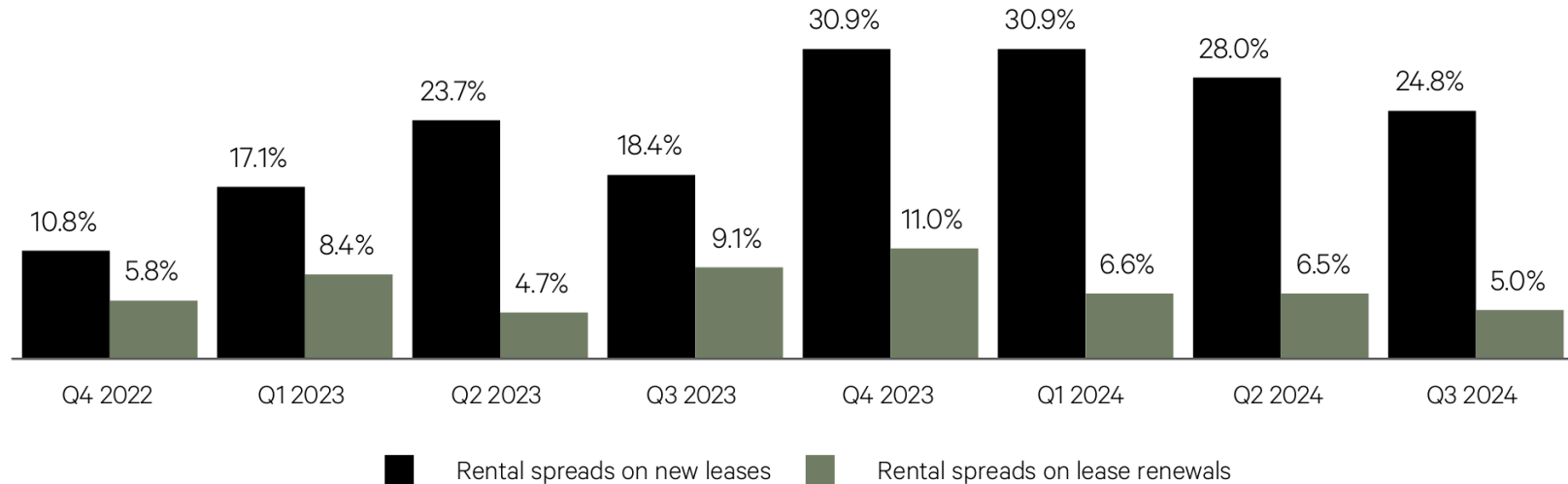
Retention rate <sup>1</sup>	Three months ended September 30, 2024	Nine months ended September 30, 2024	Year ended December 31, 2023
Grocery-anchor	99.0%	98.7%	100.0%
Non-grocery-anchor	91.2%	91.0%	89.5%
<b>Net total / weighted average <sup>2</sup></b>	<b>94.6%</b>	<b>94.4%</b>	<b>94.1%</b>

Historical Occupancy Rates



# Leasing Spreads

Leasing Spreads



*Rental spread = spread between the new/renewed leases and the expired lease on the same property*

# In-Place Rents

The REIT's leasing activity during the nine month period ended September 30, 2024 is as follows:

	GLA	Number of tenants	Weighted average expiring rent	Weighted average new rent
Renewed leases	2,021,332	202	\$ 10.80	\$ 11.45
New leases	306,718	77	N/A	18.75
<b>Total / weighted average</b>	<b>2,328,050</b>	<b>279</b>	<b>\$ 10.80</b>	<b>\$ 12.41</b>
Less, leases not renewed / vacated during term <sup>1</sup>	(307,470)	(73)	15.07	N/A
<b>Net total / weighted average <sup>2</sup></b>	<b>2,020,580</b>	<b>206</b>	<b>N/A</b>	<b>\$ 12.41</b>

	Q3 2024	Q2 2024	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	Q4 2022
Grocery rent	\$ 9.01	\$ 9.01	\$ 9.03	\$ 9.06	\$ 9.05	\$ 9.04	\$ 9.05	\$ 9.04
Shop space rent	15.64	15.57	15.42	15.30	15.26	15.14	15.02	15.03
<b>Total <sup>1</sup></b>	<b>\$ 12.61</b>	<b>\$ 12.56</b>	<b>\$ 12.49</b>	<b>\$ 12.41</b>	<b>\$ 12.37</b>	<b>\$ 12.29</b>	<b>\$ 12.24</b>	<b>\$ 12.22</b>

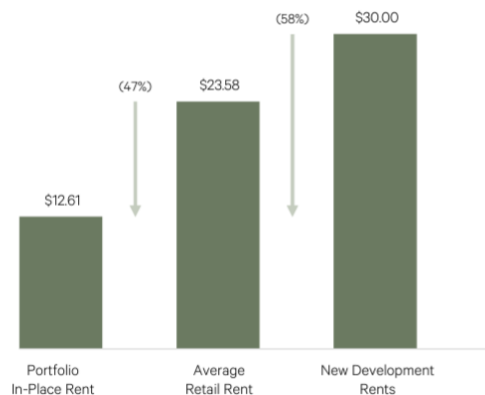




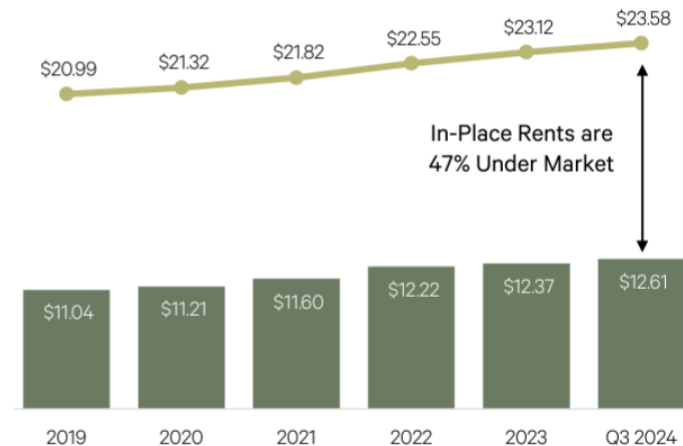
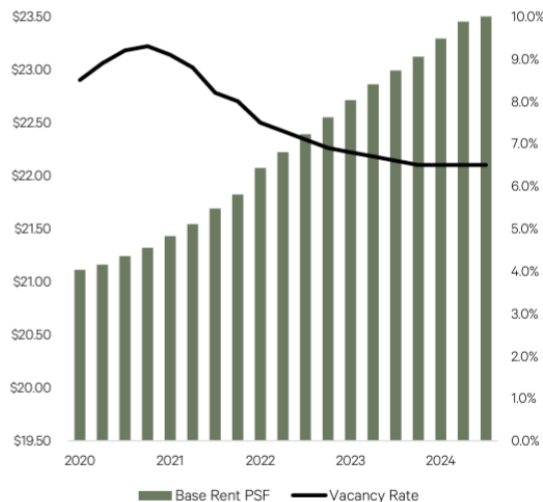
# In-Place Rents – Industry vs. Slate

## Shopping Centers – Rent Comparison<sup>1</sup>

\$PSF per annum



## Shopping Centers – Overall Vacancy & Base Rent<sup>2</sup>



## East Little Creek



- 66,000 square foot single tenant shopping center
- Demolition of existing box and redevelopment of anchor and in-line units
- Located in Norfolk, Virginia
- Previously occupied by Kroger

## Culver Ridge Plaza



- 225,000 square foot shopping center
- Re-dimising unit into three junior anchor spaces with two small in-line units
- Located in Irondequoit, New York
- Occupied by Marshalls, Dollar Tree, and Petco

## Joint Venture with Slate North American Essential Real Estate Income Fund L.P.

- Acquisition completed July 15, 2022
  - Acquired 14 properties comprising 2.5 million square feet at US\$425 million
  - 6.9% capitalization or US\$174 per square foot
  - Formed strategic joint venture with NA Essential Fund making an initial investment of US\$180 million
  - Rest is funded through bank financing and balance sheet liquidity
- 
- Significant concentration of assets in the rapidly growing Sunbelt Region – Significantly increases the REIT's exposure to Florida, North Carolina, and Georgia – leading markets for population growth in the US.
  - Comprised of a wide range of high-performing grocers – Increases the REIT's exposure to leading national grocers, including Publix, Ahold Delhaize, Albertsons, and Walmart.
  - Attractive valuation and defensive basis – Low acquisition basis of US\$174 per square foot ("PSF") with below market rents.
  - Significantly increases the size and scale of the REIT's portfolio – The REIT's pro forma portfolio will comprise 15.7 million square feet and US\$2.4 billion of essential grocery-anchored real estate.

## Acquisition of US\$390M Grocery-Anchored Portfolio

- Acquisition completed September 22, 2021
  - Acquired 25 properties comprising 3.1 million square feet at US\$390 million
  - 7.8% capitalization or US\$127 per square foot
  - Equity purchase price of US\$90 million and assumption of existing debt
  - Funded through assumption of debt and subscription receipts offering of C\$133 million
- 
- Increases the REIT's exposure to certain of America's largest metropolitan statistical areas ("MSA"), with 83% of the Portfolio's income derived from the top-50 MSAs
  - **Materially increases the REIT's presence in New York and Dallas** two of the largest MSAs in America which account for 46% of the Portfolio's income
  - Omnichannel focused assets with 95% of grocers offering e-commerce fulfillment and strategically located in high density neighborhoods in close proximity to transportation routes
  - Essential tenants comprise 74% of the Portfolio's income including 39% from grocers
  - Portfolio is anchored by market leading grocers including **Tops and Market 32 (Price Chopper), Tom Thumb (Albertson's), Kroger, Stop & Shop (Ahold Delhaize), Acme Markets (Albertson's) and Walmart among others**

## Acquisition of US\$8.5M Grocery-Anchored Property

- Acquisition completed July 16, 2021
  - Acquired 1 property comprising 104,679 square feet
  - Secured 15-year long-term lease with Kroger
- 
- Resilient tenancies with 78% of revenue derived from essential tenants and 65% from Kroger, the number one grocer in the Indianapolis metropolitan statistical area.
  - Existing occupancy of 85% provides upside through the lease-up of in-line vacancies.

## Acquisition of US\$90.0 Grocery-Anchored Portfolio

- Acquisition completed June 1, 2020
- Acquired 7 properties comprising 623,766 square feet at US\$90.0M
- US\$144 per square foot
- Funded through existing balance sheet capital
- Properties located in the Southeastern and Mid-Atlantic

*Prior to this acquisition, Slate has not made any acquisitions since 2017*

Property	Metropolitan Statistical Area	Anchor	Square Feet
Alexander Pointe	Charlotte, NC	Harris Teeter	57,710
Bermuda Crossroads	Richmond, VA	Food Lion	122,566
Gainsborough Square	Virginia Beach – Norfolk – Newport News, VA	Food Lion	88,862
Harper Hill Commons	Winston – Salem, NC	Harris Teeter	96,914
Indian Lakes Crossing	Virginia Beach – Norfolk – Newport News, VA	Harris Teeter	64,973
Renaissance Square	Charlotte, NC	Harris Teeter	80,467
Stone House Square	Washington – Baltimore, MD	Weis Markets	112,274
Total			623,766

# Leadership Team Overview



**Blair Welch**  
Chief Executive Officer



**Joe Pleckaitis**  
Chief Financial Officer



**Bozena Jankowska**  
Managing Director, Global Head of ESG



**Connor O'Brien**  
Managing Director



**Ramsey Ali**  
Corporate Secretary and General Counsel



**Lisa Rowe**  
Partner



- Co-founded Slate Asset Management in 2005
- Appointed in 2022
- 25 years of real estate industry experience working in direct investment, investment banking, development and securitization across North America, Europe and Asia
- Fortress Investment Group, Bankers Trust, First National Financial Corporation and Brazos Advisors (now Lone Star)
- Bachelor of Commerce degree from the University of British Columbia
- CEO was previously David Dunn from 2020-2022 and Greg Stevenson prior





- CFO for Slate Grocery REIT since 2023
- Joined Slate in 2017
- Prior to Slate, Joe worked in the real estate audit group at Deloitte LLP
- Bachelor of Commerce degree from Carleton University
- CFO was previously Andrew Agatep



- Joined Slate in 2021
- Managing Director and the Global Head of ESG at Slate Asset Management
- Two decades of experience at the interface of finance and corporate responsibility
- Laing Technology Group and Allianz Global Investors
- Bachelor of Science in Environmental Science from the University of Sussex and Masters of Science in Environment Technology at Imperial College



- Joined Slate in 2012 as an Acquisitions Analyst
- Responsible for the origination and execution of acquisitions and dispositions across North America, as well as the strategic oversight of Slate Grocery REIT and Slate's investment strategy focused on essential real estate in North America
- Held various investment and asset management roles throughout Slate and was responsible for opening the Frankfurt office in 2016 which established Slate's business in Europe
- Bachelor of Business Administration from Western University



- Joined Slate in 2012 as an Acquisitions Analyst
- Involved in the overall business strategy, transaction execution and structuring from legal, business and taxation perspectives for all of Slate's investments
- Practiced law as part of commercial real estate group at Goodmans LLP and General Counsel at Forum Equity Partners
- Bachelor of Commerce from University of Guelph and law degree (JD) from the University of Toronto



- Joined Slate in 2013 as a Senior Vice President
- Responsible for all aspects of tax, structuring, and reporting across all Slate's business vehicles
- Previously at Deloitte LLP in their Mergers and Acquisitions Tax group
- CPA and Bachelor of Business Administration degree from York University

# Board of Trustees Overview



**Andrea Stephen**  
Trustee and Chair of the Board



**Colum Bastable**  
Trustee



**Patrick Flatley**  
Trustee



**Marc Rouleau**  
Trustee



**Mary Vitug**  
Trustee



**Christopher Chee**  
Trustee



**Blair Welch**  
Chief Executive Officer



**Brady Welch**  
Founding Partner

# Board of Trustees Overview

Name	Independent	Audit	Investment	Compensation, Governance and Nominating
Andrea Stephen (Chair)	Yes	Member	Chair	Member
Colum Bastable	Yes	Chair	Member	Member
Patrick Flatley	Yes		Member	
Marc Rouleau	Yes	Member		Chair
Mary Vitug	Yes	Member		Member
Christopher Chee	Yes		Member	
Blair Welch	No		Member	
Brady Welch	No			

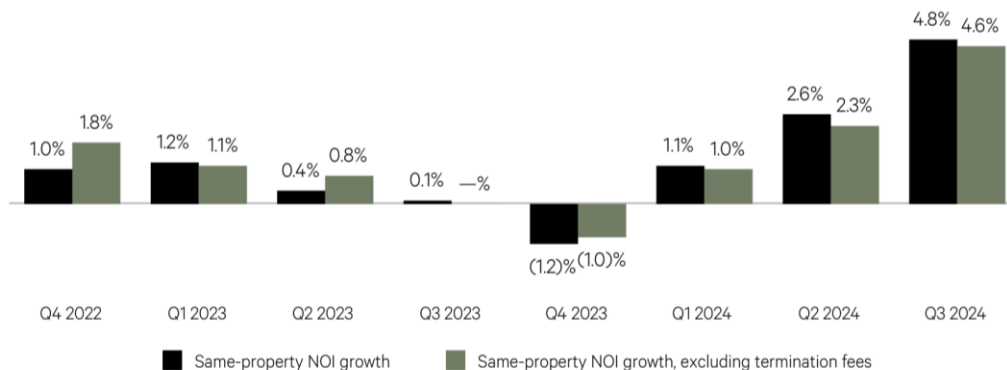
# 2024Q3 Financial Performance - Net Operating Income

Quarter ended	Q3 2024	Q2 2024	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	Q4 2022
Rental revenue	\$ 52,325	\$ 51,818	\$ 51,915	\$ 51,539	\$ 50,629	\$ 50,324	\$ 50,789	\$ 50,655
Property operating expenses <sup>1</sup>	(8,742)	(9,134)	(37,600)	(9,209)	(8,830)	(8,835)	(36,917)	(7,352)
Straight-line rent revenue	(110)	(30)	(114)	(95)	(391)	(156)	(118)	(175)
IFRIC 21 property tax adjustment <sup>1</sup>	(6,778)	(6,696)	21,145	(7,360)	(6,532)	(6,655)	20,547	(7,278)
Adjustments for joint venture investments	5,202	5,484	5,226	5,264	5,306	5,635	5,537	4,749
NOI <sup>2 3</sup>	\$ 41,897	\$ 41,442	\$ 40,572	\$ 40,139	\$ 40,182	\$ 40,313	\$ 39,838	\$ 40,599
Net income (loss) <sup>3</sup>	\$ 7,248	\$ 14,003	\$ 13,612	\$ 5,177	\$ 12,370	\$ 18,948	\$ (14,831)	\$ 18,506
Net income (loss) per WA unit <sup>3</sup>	\$ 0.12	\$ 0.23	\$ 0.23	\$ 0.09	\$ 0.20	\$ 0.31	\$ (0.24)	\$ 0.30



# 2024Q3 Financial Performance – Same-Property NOI

	Number of properties	Trailing twelve months, September 30,			
		2024	2023	Variance	Change (%)
<b>Same-property NOI<sup>1</sup></b>	<b>110</b>	<b>\$ 154,649</b>	<b>\$ 152,294</b>	<b>\$ 2,355</b>	<b>1.5%</b>
NOI attributable to redeveloped properties	4	7,166	4,808	2,358	
NOI attributable to properties under redevelopment	2	1,394	2,247	(853)	
NOI attributable to dispositions, including outparcel sales	5	841	1,583	(742)	
<b>Total NOI<sup>1</sup></b>		<b>\$ 164,050</b>	<b>\$ 160,932</b>	<b>\$ 3,118</b>	<b>1.9%</b>
<b>Occupancy, same-property<sup>1</sup></b>	<b>110</b>	<b>95.2%</b>	<b>94.5%</b>	<b>0.7%</b>	
Occupancy, redeveloped properties	4	92.3%	89.0%	3.3%	
Occupancy, properties under redevelopment	2	58.4%	73.8%	(15.4%)	
Occupancy, dispositions, including outparcel sales	5	—%	93.7%	(93.7%)	
<b>Occupancy, portfolio<sup>1</sup></b>		<b>94.6%</b>	<b>94.1%</b>	<b>0.5%</b>	



# 2024Q3 Financial Performance – AFFO & FFO

Quarter ended	Q3 2024	Q2 2024	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	Q4 2022
FFO <sup>23</sup>	\$ 17,552	\$ 17,472	\$ 16,198	\$ 15,991	\$ 16,329	\$ 16,513	\$ 15,955	\$ 16,799
FFO per WA units <sup>23</sup>	\$ 0.29	\$ 0.29	\$ 0.27	\$ 0.27	\$ 0.27	\$ 0.27	\$ 0.26	\$ 0.27
AFFO <sup>23</sup>	\$ 14,303	\$ 14,095	\$ 13,045	\$ 13,029	\$ 13,061	\$ 13,603	\$ 13,397	\$ 13,789
AFFO per WA units <sup>23</sup>	\$ 0.24	\$ 0.23	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22

Both FFO and AFFO has increased from the previous quarter and are the highest in the last two years.

# 2024Q3 Financial Performance - Distributions

Quarter ended	Q3 2024	Q2 2024	Q1 2024	Q4 2023	Q3 2023	Q2 2023	Q1 2023	Q4 2022
Distributions declared	\$ 12,968	\$ 12,968	\$ 12,968	\$ 12,968	\$ 13,006	\$ 13,095	\$ 13,218	\$ 13,236
Distributions per unit	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22	\$ 0.22

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
FFO	\$ 17,552	\$ 16,329	\$ 51,222	\$ 48,797
Distributions declared	(12,968)	(13,006)	(38,904)	(39,319)
Excess of FFO over distributions declared	\$ 4,584	\$ 3,323	\$ 12,318	\$ 9,478
FFO payout ratio <sup>1</sup>	73.9%	79.6%	76.0%	80.6%

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
AFFO	\$ 14,303	\$ 13,061	\$ 41,443	\$ 40,061
Distributions declared <sup>1</sup>	(12,968)	(13,006)	(38,904)	(39,319)
Excess of AFFO over distributions declared	\$ 1,335	\$ 55	\$ 2,539	\$ 742
AFFO payout ratio	90.7%	99.6%	93.9%	98.1%

Distribution has consistent on a per share basis over the past 2 years.

# 2024Q3 Financial Performance - NAV

	September 30, 2024	December 31, 2023
Properties	\$ 2,052,522	\$ 2,062,599
Other non-current assets	111,552	115,471
Current assets	59,124	57,728
Debt	(1,157,092)	(1,161,756)
Other non-current liabilities	(6,273)	(4,346)
Current liabilities	(50,419)	(47,540)
Non-controlling interest	(178,122)	(179,793)
<b>NAV</b>	<b>\$ 831,292</b>	<b>\$ 842,363</b>
Class U units outstanding	60,357	60,301
<b>NAV per unit</b>	<b>\$ 13.77</b>	<b>\$ 13.97</b>

Current share price = 13.71, trading at a slight discount

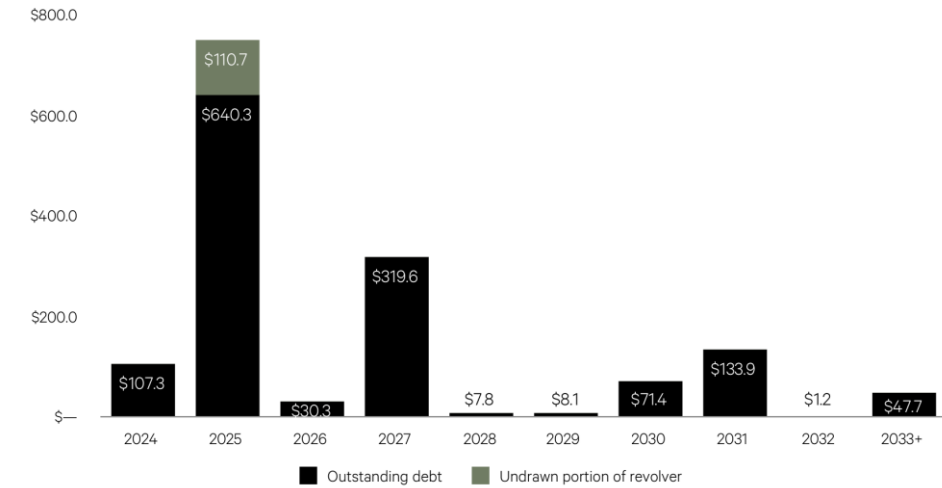
# 2024Q3 Financial Performance – Debt Breakdown

						September 30, 2024	December 31, 2023
	Maturity	Term to maturity (years)	Effective rate	Principal	Mark-to-market adjustments and costs	Carrying amount	Carrying amount
Revolver <sup>1 2 3 4</sup>	March 21, 2025	0.5	7.0 %	\$ 189,280	\$ —	\$ 189,280	\$ 188,108
Term loan <sup>1 2 4</sup>	March 21, 2025	0.5	6.9 %	225,000	(136)	224,864	224,647
Term loan 3 <sup>1 2 4</sup>	July 15, 2027	2.8	6.9 %	275,000	(3,110)	271,890	271,065
Mortgage	December 6, 2024	0.2	4.0 %	103,950	32	103,982	104,115
Mortgage	January 1, 2025	0.3	3.8 %	38,010	(39)	37,971	38,760
Mortgage	July 1, 2025	0.8	4.1 %	31,546	(66)	31,480	33,013
Mortgage	August 1, 2025	0.8	4.4 %	7,700	18	7,718	7,734
Mortgage	March 18, 2030	5.5	3.5 %	75,730	(871)	74,859	76,091
Mortgage	January 1, 2031	6.3	5.5 %	4,847	82	4,929	5,408
Mortgage	May 1, 2031	6.6	3.8 %	157,273	(1,947)	155,326	157,662
Mortgage	February 1, 2033	8.3	5.5 %	55,565	(772)	54,793	55,153
<b>Total / weighted average</b>		<b>2.5</b>	<b>4.6%<sup>5</sup></b>	<b>\$ 1,163,901</b>	<b>\$ (6,809)</b>	<b>\$ 1,157,092</b>	<b>\$ 1,161,756</b>
<b>Share of joint venture investments' debt</b>						<b>204,740</b>	<b>207,297</b>
<b>Total / weighted average, proportionate basis</b>						<b>\$ 1,361,832</b>	<b>\$ 1,369,053</b>

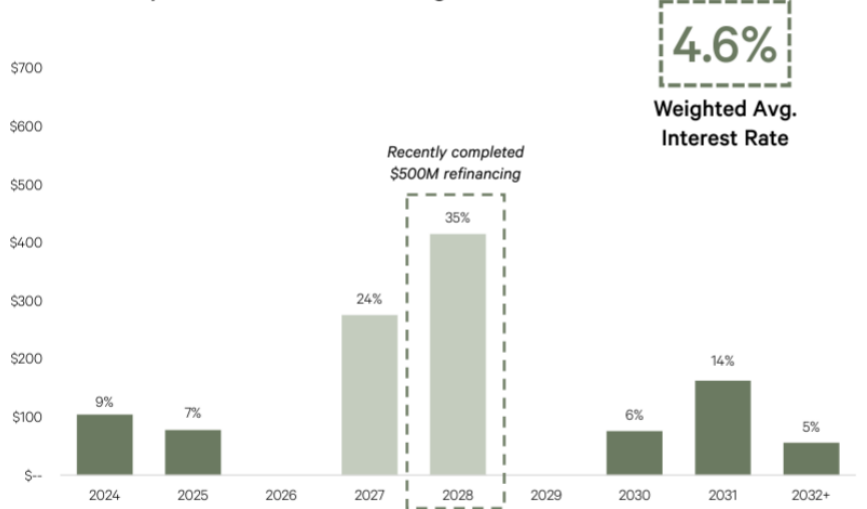
*Figures are prior to \$500M debt refinancing*

# 2024Q3 Financial Performance – Debt Structure

Debt Maturity Profile <sup>1</sup>  
(in \$US millions)



Debt Maturity Profile (Post Refinancing)<sup>1</sup>



# 2024Q3 Financial Performance – Debt Structure

	September 30, 2024	December 31, 2023
GBV	\$ 2,223,198	\$ 2,235,798
Debt	1,157,092	1,161,756
<b>Leverage ratio</b>	<b>52.0%</b>	<b>52.0%</b>

*Leverage ratio is consistent with PY*

	Threshold	September 30, 2024	December 31, 2023
Maximum leverage ratio: consolidated total indebtedness shall not exceed 65% of gross asset value	< 65%	53.2%	54.4%
Minimum fixed charge coverage ratio: adjusted EBITDA to consolidated fixed charges shall not be less than 1.50x <sup>1</sup>	> 1.50x	1.98x	2.22x

*Ratios are within covenants*

	Three months ended September 30,		Nine months ended September 30,	
	2024	2023	2024	2023
NOI	\$ 41,897	\$ 40,182	\$ 123,911	\$ 120,333
General and administrative expenses	(3,988)	(3,935)	(11,882)	(11,567)
<b>Adjusted EBITDA</b>	<b>\$ 37,909</b>	<b>\$ 36,247</b>	<b>\$ 112,029</b>	<b>\$ 108,766</b>
Cash interest paid	(13,573)	(12,458)	(40,740)	(37,170)
<b>Interest coverage ratio</b>	<b>2.79x</b>	<b>2.91x</b>	<b>2.75x</b>	<b>2.93x</b>

*Interest coverage ratio decreased*

# 2024 Q3 Balance Sheet (in thousands of USD)

	Note	September 30, 2024	December 31, 2023
<b>ASSETS</b>			
Non-current assets			
Properties	5	\$ 2,052,522	\$ 2,062,599
Joint venture investments	6	111,191	107,101
Interest rate swaps	8	—	7,652
Other assets		361	718
		<b>\$ 2,164,074</b>	<b>\$ 2,178,070</b>
Current assets			
Cash		19,648	23,587
Accounts receivable	7	22,396	22,172
Other assets		6,342	6,985
Prepays		7,632	4,984
Interest rate swaps	8	3,106	—
		<b>\$ 59,124</b>	<b>\$ 57,728</b>
<b>Total assets</b>		<b>\$ 2,223,198</b>	<b>\$ 2,235,798</b>



# 2024 Q3 Balance Sheet (in thousands of USD)

	Note	September 30, 2024	December 31, 2023
LIABILITIES			
Non-current liabilities			
Debt	9	\$ 554,938	\$ 859,637
Interest rate swaps	8	2,349	—
Deferred income taxes		150,039	146,651
Other liabilities		3,924	4,346
		<b>\$ 711,250</b>	<b>\$ 1,010,634</b>
Current liabilities			
Debt	9	602,154	302,119
Accounts payable and accrued liabilities	11	46,096	43,217
Exchangeable units of subsidiaries	12	9,433	8,269
Distributions payable	13	4,323	4,323
		<b>\$ 662,006</b>	<b>\$ 357,928</b>
<b>Total liabilities</b>		<b>\$ 1,373,256</b>	<b>\$ 1,368,562</b>
EQUITY			
Unitholders' equity		\$ 671,820	\$ 687,443
Non-controlling interest	14	178,122	179,793
<b>Total equity</b>		<b>\$ 849,942</b>	<b>\$ 867,236</b>
<b>Total liabilities and equity</b>		<b>\$ 2,223,198</b>	<b>\$ 2,235,798</b>

# 2023 Balance Sheet (in thousands of USD)

	Note	December 31, 2023	December 31, 2022
<b>ASSETS</b>			
Non-current assets			
Properties	4, 5	\$ 2,062,599	\$ 2,087,432
Joint venture investments	6	107,101	109,456
Interest rate swaps	10	7,652	16,416
Other assets	7	718	1,189
		<b>\$ 2,178,070</b>	<b>\$ 2,214,493</b>
Current assets			
Cash		23,587	20,392
Accounts receivable	8	22,172	23,649
Other assets	7	6,985	5,175
Prepays		4,984	4,376
Interest rate swaps	10	—	2,315
		<b>\$ 57,728</b>	<b>\$ 55,907</b>
<b>Total assets</b>		<b>\$ 2,235,798</b>	<b>\$ 2,270,400</b>

# 2023 Balance Sheet (in thousands of USD)

	Note	December 31, 2023	December 31, 2022
LIABILITIES			
Non-current liabilities			
Debt	9	\$ 859,637	\$ 1,039,621
Deferred income taxes	12	146,651	150,108
Exchangeable units of subsidiaries	11	8,269	10,082
Other liabilities		5,082	4,836
		<b>\$ 1,019,639</b>	<b>\$ 1,204,647</b>
Current liabilities			
Debt	9	302,119	91,866
Accounts payable and accrued liabilities	13	42,481	38,373
Distributions payable	18	4,323	4,412
		<b>\$ 348,923</b>	<b>\$ 134,651</b>
<b>Total liabilities</b>		<b>\$ 1,368,562</b>	<b>\$ 1,339,298</b>
EQUITY			
Unitholders' equity		\$ 687,443	\$ 740,510
Non-controlling interest	14	179,793	190,592
<b>Total equity</b>		<b>\$ 867,236</b>	<b>\$ 931,102</b>
<b>Total liabilities and equity</b>		<b>\$ 2,235,798</b>	<b>\$ 2,270,400</b>

# 2023 Income Statement (in thousands of USD)

	Note	Year ended December 31,	
		2023	2022
Rental revenue	15	\$ 203,281	\$ 177,485
Property operating expenses		(63,791)	(50,071)
General and administrative expenses	16	(15,583)	(14,951)
Interest and finance costs	17	(52,413)	(47,005)
Share of income in joint venture investments	6	3,708	29,270
Transaction costs	4	—	(1,734)
Change in fair value of financial instruments		(3,284)	—
Change in fair value of properties	5	(50,389)	80,719
<b>Net income before income taxes and unit income (expense)</b>		<b>\$ 21,529</b>	<b>\$ 173,713</b>
Deferred income tax recovery (expense)	12	1,332	(33,679)
Current income tax expense	12	(2,625)	(359)
Unit income (expense)	18	1,428	(802)
<b>Net income</b>		<b>\$ 21,664</b>	<b>\$ 138,873</b>
<b>Net income attributable to</b>			
Unitholders		\$ 15,024	\$ 128,002
Non-controlling interest	14	6,640	10,871

# 2024 Q3 Income Statement (in thousands of USD)

	Note	Three months ended September 30,		Nine months ended September 30,	
		2024	2023	2024	2023
Rental revenue	15	\$ 52,325	\$ 50,629	\$ 156,058	\$ 151,742
Property operating expenses		(8,742)	(8,830)	(55,476)	(54,582)
General and administrative expenses	16	(3,988)	(3,935)	(11,882)	(11,567)
Interest and finance costs	17	(13,926)	(12,854)	(41,939)	(38,634)
Share of income (loss) in joint venture investments	6	1,440	(1,358)	6,147	3,891
Disposition costs		(8)	—	(298)	—
Change in fair value of financial instruments		(3,606)	(782)	(1,148)	730
Change in fair value of properties	5	(11,395)	(9,621)	(9,419)	(37,914)
<b>Net income before income taxes and unit (expense) income</b>		<b>\$ 12,100</b>	<b>\$ 13,249</b>	<b>\$ 42,043</b>	<b>\$ 13,666</b>
Deferred income tax (expense) recovery	10	(1,845)	(1,583)	(5,006)	2,544
Current income tax recovery (expense)		70	(981)	(34)	(2,442)
Unit (expense) income	18	(3,077)	1,685	(2,140)	2,719
<b>Net income</b>		<b>\$ 7,248</b>	<b>\$ 12,370</b>	<b>\$ 34,863</b>	<b>\$ 16,487</b>
<b>Net income attributable to</b>					
Unitholders		\$ 4,603	\$ 9,131	\$ 26,237	\$ 11,653
Non-controlling interest	14	2,645	3,239	8,626	4,834

# 2023 Cash Flow Statement (in thousands of USD)

		Year ended December 31,	
	Note	2023	2022
OPERATING ACTIVITIES			
Net income		\$ 21,664	\$ 138,873
Items not affecting cash			
Straight-line rent	5	(760)	(238)
Change in fair value of financial instruments		3,284	—
Change in fair value of properties	5	50,389	(80,719)
IFRIC 21 property tax adjustment	5	—	(2,618)
Deferred income tax (recovery) expense	12	(1,332)	33,679
Unit (income) expense	18	(1,428)	802
Share of income in joint venture investments	6	(3,708)	(29,270)
Interest and finance costs	17	52,413	47,005
Cash interest paid, net	17	(50,446)	(45,047)
Changes in working capital items		6,223	(3,481)
		\$ 76,299	\$ 58,986

# 2023 Cash Flow Statement (in thousands of USD)

		Year ended December 31,	
	Note	2023	2022
INVESTING ACTIVITIES			
Acquisitions	4, 5	(201)	(422,068)
Dispositions	4, 5	—	54,277
Contributions to joint venture investments	6	—	(100)
Distributions from joint venture investments	6	6,063	7,218
Funds held in escrow	7	(1,819)	(124)
Capital expenditures	5	(4,521)	(7,040)
Leasing costs	5	(3,083)	(1,358)
Tenant improvements	5	(3,891)	(2,200)
Development and expansion capital	5	(13,100)	(10,348)
		\$ (20,552)	\$ (381,743)
FINANCING ACTIVITIES			
Revolver advances, net of financing costs	23	69,073	107,355
Term loan advances, net of financing costs	23	—	269,619
Mortgage advances, net of financing costs	23	55,071	—
Revolver, term loan and mortgage repayments	23	(96,475)	(185,318)
Sale of interest in subsidiary	14	—	180,000
Repurchases of REIT units, net	11	(11,932)	—
Equity offering proceeds, net	11	—	18,021
REIT unit distributions	18	(51,592)	(51,722)
Exchangeable units of subsidiaries distributions	18	(784)	(809)
Distributions to non-controlling interest		(15,913)	(8,035)
		\$ (52,552)	\$ 329,111
Increase in cash		3,195	6,354
Cash, beginning of the period		20,392	14,038
Cash, end of the period		\$ 23,587	\$ 20,392

Distributions of  
~52M are  
covered entirely  
by CFO

# 2024 Q3 Cash Flow Statement (in thousands of USD)

		Nine months ended September 30,	
	Note	2024	2023
OPERATING ACTIVITIES			
Net income		\$ 34,863	\$ 16,487
Items not affecting cash			
Straight-line rent	5	(254)	(665)
Change in fair value of financial instruments		1,148	(730)
Change in fair value of properties	5	9,419	37,914
IFRIC 21 property tax adjustment	5	7,671	7,360
Deferred income tax expense (recovery)		5,006	(2,544)
Unit expense (income)	18	2,140	(2,719)
Share of income in joint venture investments	6	(6,147)	(3,891)
Interest and finance costs	17	41,939	38,634
Cash interest paid, net	17	(40,740)	(37,170)
Changes in working capital items		(203)	12,202
		\$ 54,842	\$ 64,878



# 2024 Q3 Cash Flow Statement (in thousands of USD)

		Nine months ended September 30,	
	Note	2024	2023
INVESTING ACTIVITIES			
Acquisitions		—	(201)
Dispositions	4	11,881	—
Contributions to joint venture investments	6	(880)	—
Distributions from joint venture investments	6	2,937	5,435
Funds held in escrow		1,065	(787)
Capital expenditures	5	(3,594)	(4,116)
Leasing costs	5	(2,097)	(2,131)
Tenant improvements	5	(3,678)	(2,301)
Development and expansion capital	5	(9,717)	(7,372)
		\$ (4,083)	\$ (11,473)
FINANCING ACTIVITIES			
Revolver advances, net of financing costs	23	13,445	50,516
Term loan advances, net of financing costs	23	—	55,071
Revolver, term loan and mortgage repayments	23	(20,103)	(94,215)
Repurchases of REIT units, net	13	—	(11,932)
REIT unit distributions	13	(38,316)	(38,820)
Exchangeable units of subsidiaries distributions	18	(588)	(588)
Distributions to non-controlling interest		(9,136)	(12,093)
		\$ (54,698)	\$ (52,061)
(Decrease) increase in cash		(3,939)	1,344
Cash, beginning of the period		23,587	20,392
Cash, end of the period		\$ 19,648	\$ 21,736



- Attractive yield at 8.77%
- Distributions are entirely covered by operating cash flows
- Consistent distributions with room for growth based on leasing and rent spreads
- Strong tenant profile
- Consistently high occupancy rates with WALT of 5.1 = consistent income
- Ability to restructure debt demonstrated by \$500M refinancing in 2024 Q3



FIRST  
CAPITAL

# Company Snapshot (Nov 6, 2024)

Toronto - Delayed Quote • CAD

## First Capital Real Estate Investment Trust (FCR-UN.TO)

☆ Follow

↔ Compare

**17.82** +0.08 (+0.45%)

At close: 4:00 p.m. EST

1D 5D 1M 3M YTD 1Y 5Y All

Key Events

Mountain

Advanced Chart



Previous Close	17.74	Day's Range	17.69 - 17.92	Market Cap (intraday)	3.784B	Earnings ...	Feb 4, 2025 - Feb 10, 2025
Open	17.72	52 Week Range	13.50 - 18.98	Beta (5Y Monthly)	1.28	Forward Dividend & Yield	0.86 (4.87%)
Bid	17.83 x --	Volume	244,842	PE Ratio (TTM)	10.93	Ex-Dividend Date	Oct 31, 2024
Ask	17.85 x --	Avg. Volume	331,241	EPS (TTM)	1.63	1y Target Est	20.30

## Valuation Measures

	Current	2024-09-30	2024-06-30	2024-03-31	2023-12-31	2023-09-30
Market Cap	3.77B	3.98B	3.12B	3.33B	3.25B	2.82B
Enterprise Value	7.78B	7.95B	7.11B	7.39B	7.31B	6.92B
Trailing P/E	10.90	--	--	--	--	--
Forward P/E	14.62	15.08	12.06	13.64	13.24	11.25
PEG Ratio (5yr expected)	--	--	--	--	--	--
Price/Sales	5.35	5.69	4.49	4.85	4.70	4.06
Price/Book	0.95	1.01	0.79	0.85	0.85	0.67
Enterprise Value/Revenue	11.05	11.38	10.23	10.74	10.54	9.95
Enterprise Value/EBITDA	14.62	96.39	151.25	392.22	28.03	3.21k

# Key Statistics - Stock

## Stock Price History

Beta (5Y Monthly)	1.28
52 Week Range <sup>3</sup>	26.71%
S&P 500 52-Week Change <sup>3</sup>	33.49%
52 Week High <sup>3</sup>	18.98
52 Week Low <sup>3</sup>	13.50
50-Day Moving Average <sup>3</sup>	18.12
200-Day Moving Average <sup>3</sup>	16.25

## Profitability

Profit Margin	46.44%
Operating Margin (ttm)	54.61%

## Management Effectiveness

Return on Assets (ttm)	2.88%
Return on Equity (ttm)	8.75%

## Dividends & Splits

Forward Annual Dividend Rate <sup>4</sup>	0.86
Forward Annual Dividend Yield <sup>4</sup>	4.87%
Trailing Annual Dividend Rate <sup>3</sup>	0.86
Trailing Annual Dividend Yield <sup>3</sup>	4.87%
5 Year Average Dividend Yield <sup>4</sup>	4.52
Payout Ratio <sup>4</sup>	53.06%
Dividend Date <sup>3</sup>	2024-11-15
Ex-Dividend Date <sup>4</sup>	2024-10-31
Last Split Factor <sup>2</sup>	32:20
Last Split Date <sup>3</sup>	2010-05-25

# Key Statistics - Financials

## Income Statement

Revenue (ttm)	746.42M
Revenue Per Share (ttm)	3.49
Quarterly Revenue Growth (yoy)	8.70%
Gross Profit (ttm)	--
EBITDA	424.5M
Net Income Avi to Common (ttm)	346.65M
Diluted EPS (ttm)	1.63
Quarterly Earnings Growth (yoy)	--

## Balance Sheet

Total Cash (mrq)	67.14M
Total Cash Per Share (mrq)	0.32
Total Debt (mrq)	4.18B
Total Debt/Equity (mrq)	103.79%
Current Ratio (mrq)	0.86
Book Value Per Share (mrq)	18.64

## Cash Flow Statement

Operating Cash Flow (ttm)	244.04M
Levered Free Cash Flow (ttm)	23.76M

# Performance – 1 Year





# Performance – 1 Year vs. Competitors

O 13.68 H 13.92 L 13.63 C 13.92 Vol 515k

CHP-UN.TO 13.24

SGR-UN.TO 10.64

PLZ-UN.TO 3.50

CRR-UN.TO 13.19

SRU-UN.TO 23.01

REI-UN.TO 17.55

vol undr 514,900.00

^

yahoo!finance

+30.55%

+20.00%

+9.78%

+8.90%

+5.18%

0.00%

244,84K

Dec 2024 Feb Mar Apr May Jun Jul Aug Sep Oct Nov

# Performance – 1 Year vs. REIT ETFs

O 15.16 H 15.19 L 14.79 C 14.84 Vol 218k

XRE.TO 14.88

VRE.TO 28.93

vol undr 217,800.00

yahoo!finance



# Performance – 5 Year



# Performance – 5 Year vs. Competitors

O 13.41 H 15.10 L 13.40 C 14.71 Vol 5.59m



# Performance – 5 Year vs. REIT ETFs



# Historical Performance

O 16.10 H 16.77 L 15.43 C 16.24 Vol 1.59m

vol undr 1,590,560.00

^

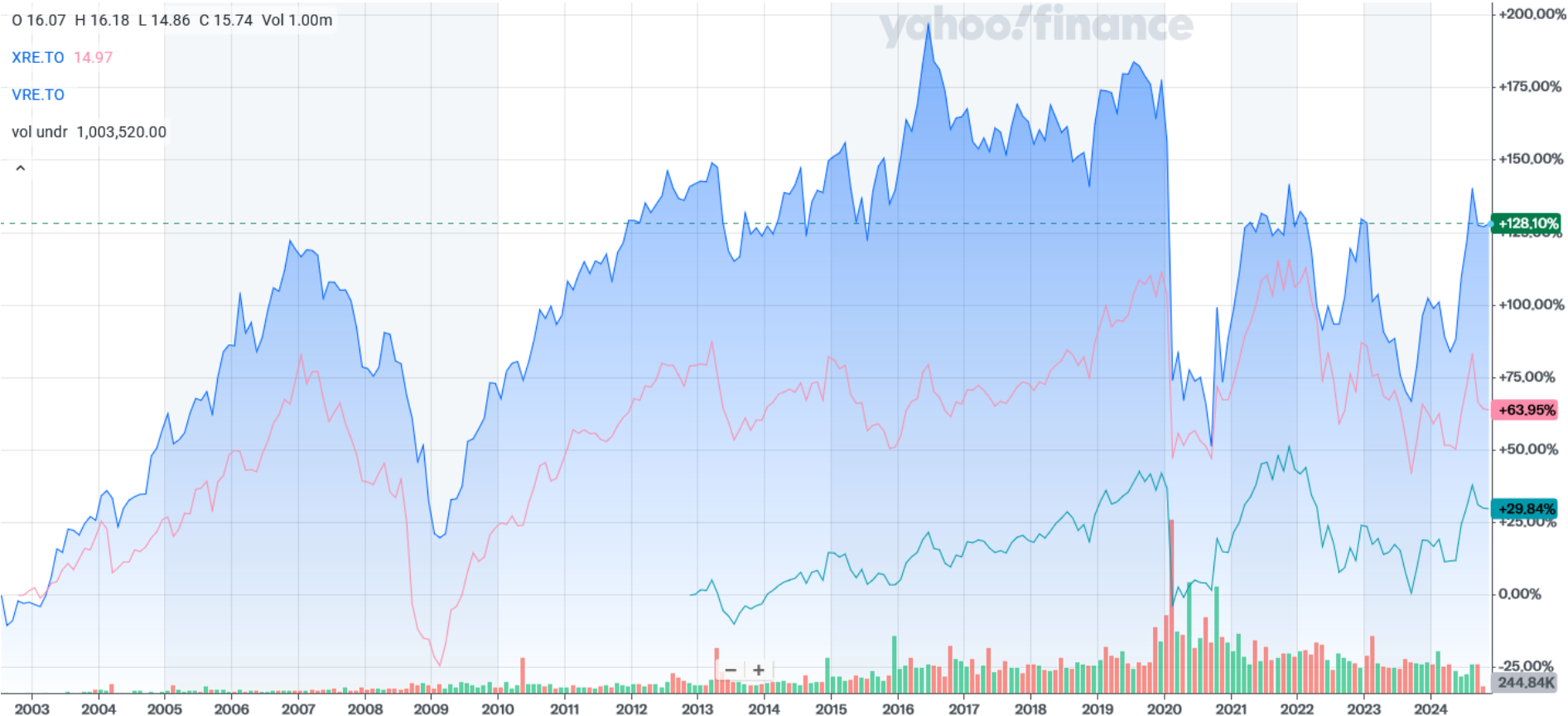
yahoo!finance



# Historical Performance vs. Competitors



# Historical Performance vs. REIT ETFs







- Headquartered in Toronto
- Unincorporated open-end real estate mutual fund trust
- Holds a rich portfolio **concentrated in dense population Canadian urban retail centers**
- Predominantly concentrated in **Toronto, Montreal, and Calgary**
- Focused on open-air retail centers
- Holds \$9.2bn in assets in 138 neighborhoods
- Established 2019 pursuant to declaration of trust

## Strategy and Outlook

### ***Three-year Strategic Roadmap: Discipline|Stability|Growth***

In February 2024, the Trust announced its three-year Strategic Roadmap centered around financial growth and leverage reduction objectives. The Roadmap is focused on the key objectives of stability and growth in FFO, Net Asset Value and distributions per unit, coupled with a continued strengthening of key credit metrics.

First Capital's operating activities are focused upon managing its Core Portfolio of multi-tenant grocery-anchored centres to their maximum potential as it relates to growth in same-property net operating income and long-term value appreciation.

First Capital's investment activities are focused on retail development and redevelopment of core grocery-anchored shopping centres, select tuck-in and multi-tenant grocery-anchored shopping centre acquisitions, its entitlements program, and the development of strategic mixed-use properties where the REIT will typically have an ownership interest within the 25% to 50% range.

Asset divestitures will continue to be focused on FCR's density and development properties and other non-grocery-anchored properties. Collectively, these assets are classified as 'Other properties' and 'Residential development inventory' in FCR's MD&A. This pool of assets currently comprises approximately 18% of FCR's total real estate investments and has a value of approximately \$1.6 billion.

FFO Per  
Unit Growth

NAV Per  
Unit Growth

Distribution  
Per Unit  
Growth

## First Capital's Internal Growth Strategy

Achieving strong lease performance, including lease renewal spreads of 13.2% on a volume of 720,000 square feet, indicating effective management of existing assets

Maintaining high portfolio occupancy, which increased to 96.3% as of June 30, 2024, reflecting effective tenant retention and attraction strategies

Enhance operational efficiency, contributing to improved financial metrics such as an Operating FFO per unit of \$0.32, representing year-over-year growth of 8.4%

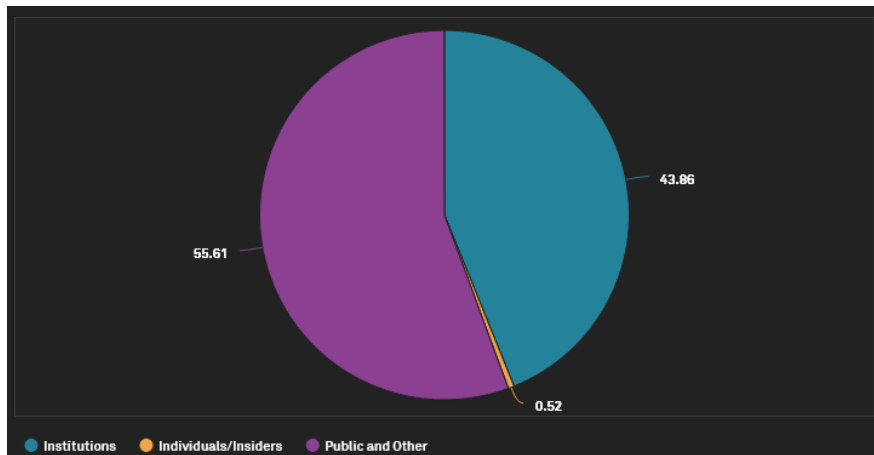
## First Capital's External Growth Strategy

Executing over \$400 million of dispositions with an average expected yield of less than 3%, focusing on a mix of development sites and select low-yielding income properties

Allocating approximately \$125 million to \$150 million towards development expense, emphasizing retail development and redevelopment of core grocery-anchored shopping centres

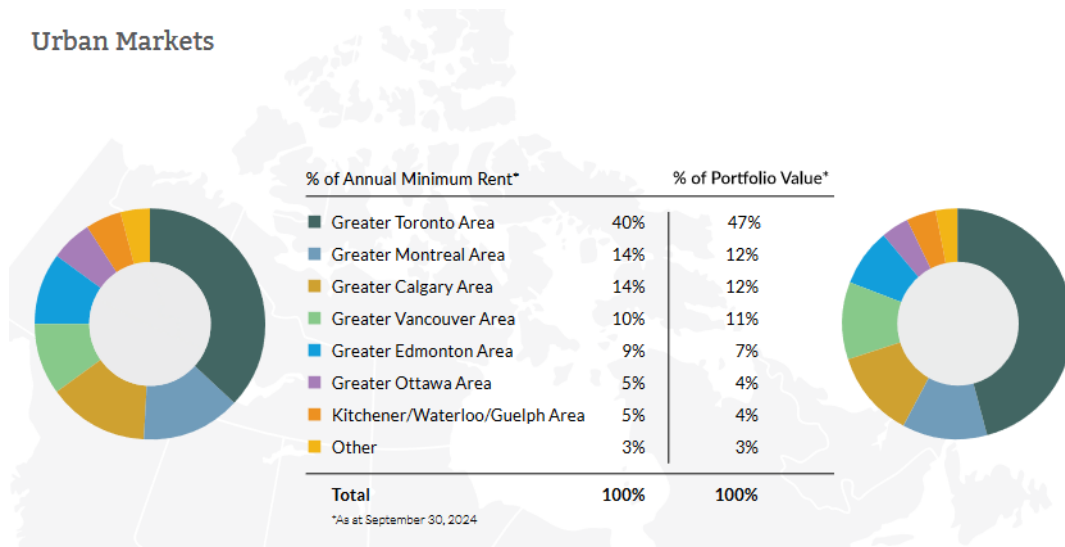
Strengthening the balance sheet by improving the Net Debt to Adjusted EBITDA ratio to the low-9x range by the end of the year, enhancing financial flexibility for future growth initiatives

TYPE	COMMON STOCK EQUIVALENT HELD	PERCENT OF COMMON SHARES OUTSTANDING (%)	MARKET VALUE (C\$M)
Institutions	93,129,513	43.86	1,649.3
Corporations (Private)	10,000	0.00	0.2
Individuals/Insiders	1,102,429	0.52	19.5
Public and Other	118,080,646	55.61	2,091.2
<b>Total</b>	<b>212,322,588</b>	<b>99.99</b>	<b>3,760.2</b>



Holder	Shares	Date Reported	% Out
Vanguard International Stock Index-Total Intl Stock Indx	2.92M	Jul 31, 2024	1.37%
Vanguard Tax Managed Fund-Vanguard Developed Markets Index Fund	1.78M	Jun 30, 2024	0.84%
Cohen & Steers Global Realty Shares, Inc.	854.91k	Jun 30, 2024	0.40%
DFA Investment Dimensions-DFA Int'l Real Estate Securities	807.07k	Jul 31, 2024	0.38%
Vanguard Intl Equity Index Fds-FTSE All World ex U.S.Small Cap Index	715k	Jul 31, 2024	0.34%
Cohen & Steers International Realty Fund	586.62k	Jun 30, 2024	0.28%
iShares Global REIT ETF	506.31k	Sep 30, 2024	0.24%
Vanguard Global ex U.S. Real Estate Index Fund	432.52k	Jul 31, 2024	0.20%
Schwab Strategic Tr-Schwab International Small Cap Equity ETF	399.82k	Aug 31, 2024	0.19%
iShares Developed Real Estate Index Fund	356.5k	Jul 31, 2024	0.17%

## Urban Markets



- Four Provinces
- 138 Neighborhoods
- 22.2M square feet
- Grocery-anchored but diversified tenant base

# Asset Positioning - Breakdown

## Western Canada

GLA **6.2M**

Fair Value % **30%**

## Central Canada

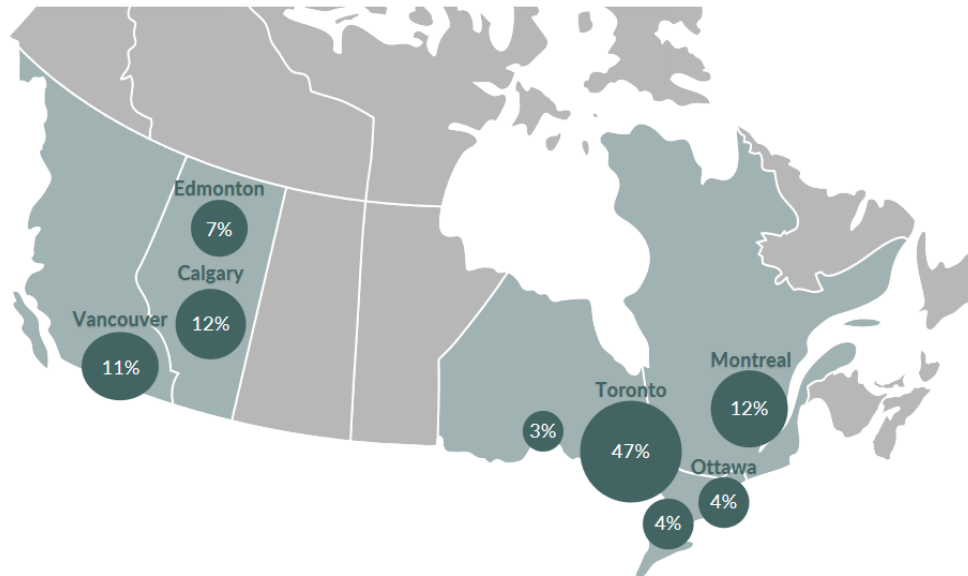
GLA **8.6M**

Fair Value % **54%**

## Eastern Canada

GLA **4.6M**

Fair Value % **16%**



# Asset Positioning - Breakdown

	% of Rent	# of locations	
Grocery Stores	17.0	122	Loblaws Sobeys metro save on foods WINNERS Longo's
Medical, Professional & Personal Services	15.0	1,261	Alberta Health Services UPS Allstate. H&B BLOCK Eick's
QSR, Chains and Cafes	13.1	922	McDonald's KFC PIZZA PIZZA RECIPE Tim Hortons Starbucks
Other Necessity-Based Retailers	12.5	379	Staples MEC PETSMART
Pharmacies	9.0	115	SHOPPERS DRUG MART Rexall LONDON DRUGS Jean Coutu Brunet
Other Tenants	8.2	455	west elm SleepCountry EQ3 CHANEL KITH Nike
Banks & Credit Unions	8.5	186	TD RBC CIBC BMO Desjardins NATIONAL BANK
Value-Based Retailers	5.6	89	Walmart DOLLARAMA WINNERS BulkBarn
Fitness Facilities	4.5	84	GoodLife FITNESS LAIFITNESS Cjancetheory ANYTIME FITNESS WORLD GYM
Liquor Stores	3.0	86	LCBO BEER STORE BC LIQUORSTORE SAO ALCANNA. WESTERN CELLARS
Other Restaurants	1.9	75	NODO Ladelle's Loondocks Grandoner Palace TEMPLE KITCHEN
Daycare & Learning Centres	1.7	102	KUMON brightpath OXFORD kids & company Willowbrae ROTHWOOD



# Tenant Profile – Anchor Tenants

Rank	Tenant <sup>(4) (2)</sup>	Number of Stores	Square Feet (thousands)	Percent of Total Gross Leasable Area	Percent of Total Annualized Minimum Rent	DBRS Credit Rating	S&P Credit Rating	Moody's Credit Rating
1.	Loblaw Companies Limited ("Loblaw")	93	1,919	10.3%	10.4%	BBB (high)	BBB+	
2.	Sobeys	49	1,383	7.4%	5.4%	BBB	BBB-	
3.	Metro	34	875	4.7%	3.2%	BBB (high)	BBB	
4.	Canadian Tire	19	693	3.7%	3.1%	BBB	BBB	
5.	Walmart	10	1,018	5.5%	2.1%	AA	AA	Aa2
6.	TD Canada Trust	43	196	1.1%	2.0%	AA (high)	A+	Aa1
7.	Dollarama	52	468	2.5%	1.9%	BBB	BBB	Baa2
8.	Save-On-Foods	8	316	1.7%	1.8%			
9.	RBC Royal Bank	36	196	1.0%	1.7%	AA (high)	AA-	Aa1
10.	GoodLife Fitness	25	466	2.5%	1.7%			B2
Top 10 Tenants Total		369	7,530	40.4%	33.3%			

- 55.4% of rental income came from top 40 tenants
- 96.5% total occupancy rate

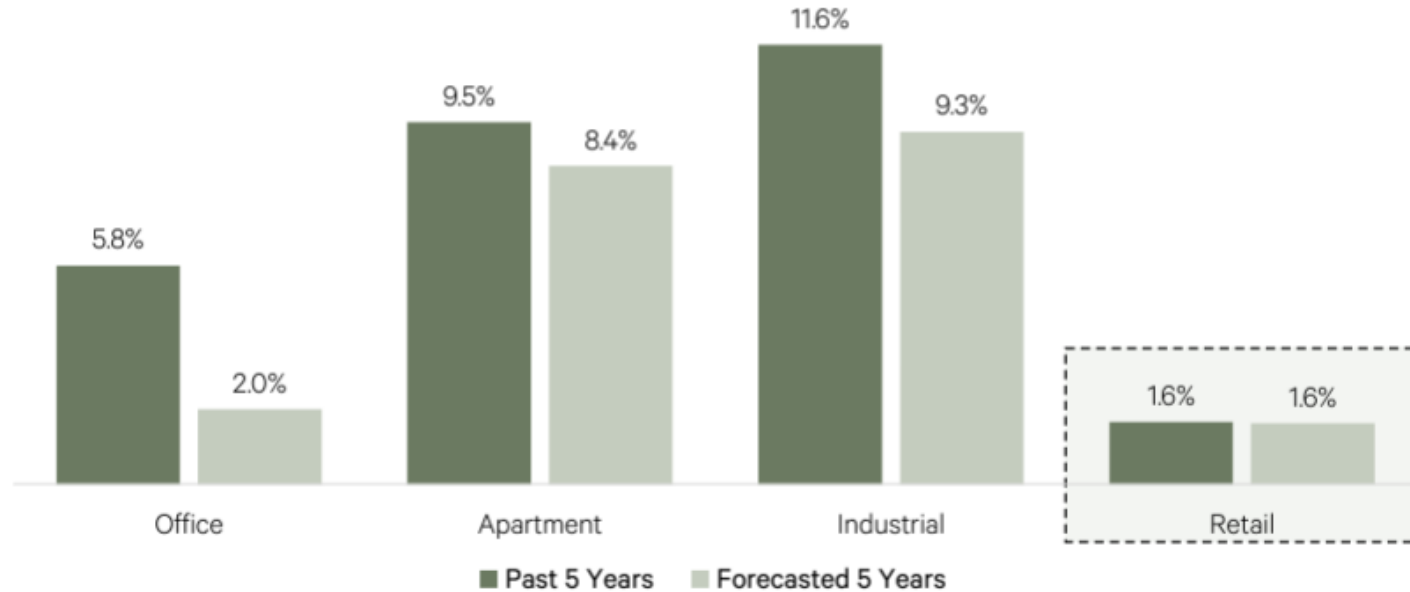
# Tenant Profile – Grocery Industry

The Trust's Core Portfolio of grocery-anchored shopping centres had a value of approximately \$7.2 billion as at September 30, 2024 compared to \$7.1 billion as at December 31, 2023.

As at and for the three and nine months ended (millions of dollars)						September 30, 2024		
Portfolio	Income-Producing Properties		Properties Under Construction	Density and Development Land		Proportionate Interest <sup>(1)</sup>	Net Operating Income <sup>(1)</sup>	
Core Portfolio	\$	7,128	\$ 6	\$	56	\$ 7,190	\$ 101	\$ 300
Other properties		917			320	1,351	11	40
Total Portfolio	\$	8,045	\$ 120	\$	376	\$ 8,541	\$ 112	\$ 340
Residential development inventory						253		
Total real estate investments					\$	8,794		

<sup>(1)</sup> At First Capital's proportionate interest. Refer to the "Non-IFRS Financial Measures" section of this MD&A.

Cumulative New Supply – Historical and Forecasted



# Leasing Activity

Three months ended September 30, 2024	Total Same Property			Major redevelopment, ground-up, acquisitions, dispositions, density & development land			Vacancy				Total Portfolio <sup>(1)</sup>		
	Occupied Square Feet (thousands)	%	Weighted Average Rate per Occupied Square Foot	Occupied Square Feet (thousands)	%	Weighted Average Rate per Occupied Square Foot	Under Redevelop- ment Square Feet (thousands)	%	Vacant Square Feet (thousands)	%	Total Square Feet (thousands)	Occupied Square Feet %	Weighted Average Rate per Occupied Square Foot
<b>June 30, 2024 <sup>(2)</sup></b>	<b>17,598</b>	<b>96.4%</b>	<b>\$ 23.80</b>	<b>1,064</b>	<b>95.0%</b>	<b>\$ 22.59</b>	—	—%	<b>717</b>	<b>3.7%</b>	<b>19,379</b>	<b>96.3%</b>	<b>\$ 23.73</b>
Tenant possession	139		24.08	15		14.07	—		(154)		—		23.09
Tenant closures	(88)		(21.45)	(12)		(25.91)	—		100		—		(21.99)
Tenant closures for redevelopment	(4)		(25.07)	(2)		(8.00)	6		—		—		(19.29)
Developments – tenants coming online <sup>(3)</sup>	—		—	17		53.66	—		6		23		53.66
Redevelopments – tenant possession	—		—	—		—	—		—		—		—
Demolitions	—		—	—		—	(4)		—		(4)		—
Reclassification	1		—	—		—	—		8		9		—
Total portfolio before Q3 2024 acquisitions and dispositions	17,646	96.7%	\$ 23.90	1,082	93.8%	\$ 23.06	2	—%	677	3.5%	19,407	96.5%	\$ 23.85
Acquisitions (at date of acquisition)	—	—%	—	—	—%	—	—	—%	—		—	—%	—
Dispositions (at date of disposition)	—	—%	—	—	—%	—	—	—%	—		—	—%	—
<b>September 30, 2024</b>	<b>17,646</b>	<b>96.7%</b>	<b>\$ 23.90</b>	<b>1,082</b>	<b>93.8%</b>	<b>\$ 23.06</b>	<b>2</b>	<b>—%</b>	<b>677</b>	<b>3.5%</b>	<b>19,407</b>	<b>96.5%</b>	<b>\$ 23.85</b>
Renewals	429		\$ 29.83	8		\$ 37.60					437		\$ 29.98
Renewals – expired	(429)		\$ (26.55)	(8)		\$ (32.85)					(437)		\$ (26.67)
Net change per square foot from renewals			\$ 3.28			\$ 4.75							\$ 3.31
% Increase on renewal of expiring rents (first year of renewal term)			12.4%			14.5%							12.4%
% increase on renewal of expiring rents (average rate in renewal term)													16.9%

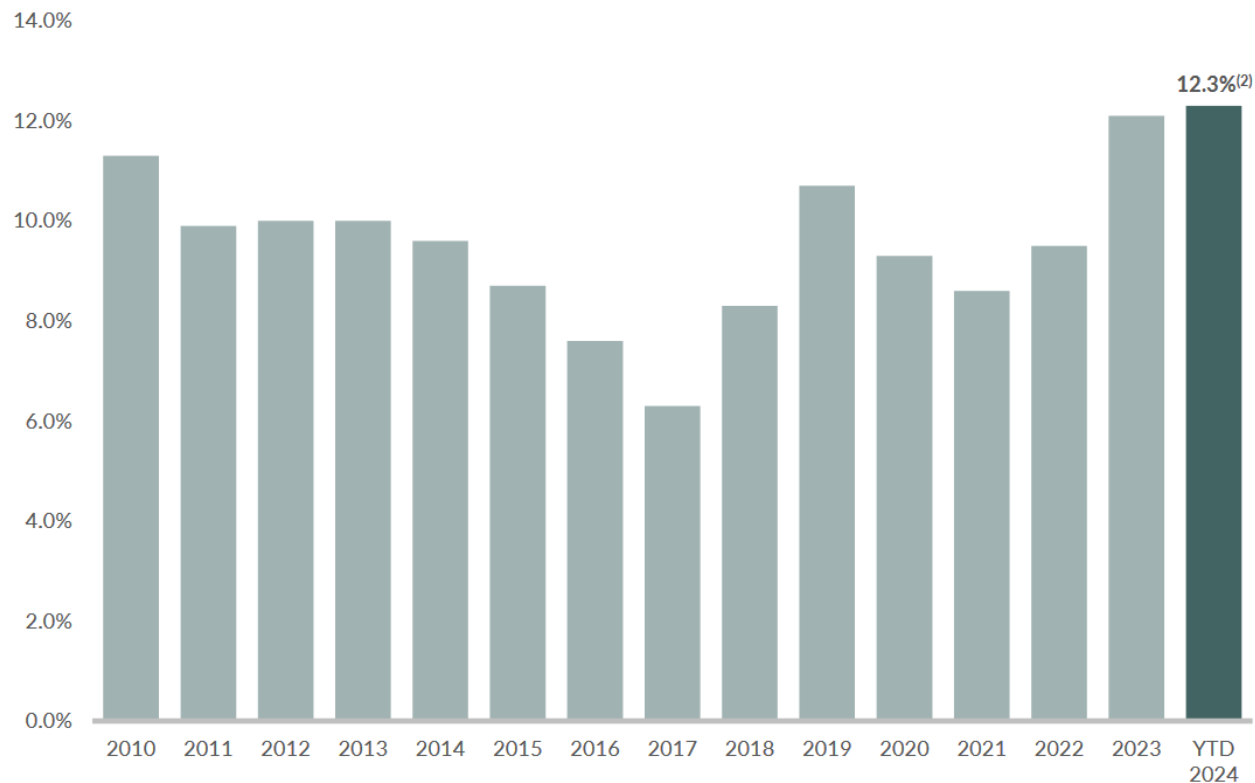
# Leasing Spreads

**+9.4%<sup>(1)</sup>**

LTA

**+6-12%**

LOW/HIGH RANGE



<sup>(1)</sup> Since 2010 based on annual data. Lease renewal spread is on a total portfolio basis and includes all renewals and contractual fixed rate renewals

<sup>(2)</sup> 16.7% when comparing the average rental rates over the renewal term to the rental rate in the last year of expiring term

# Lease Maturities

Maturity Date	Number of Locations	Occupied Square Feet (thousands)	Percent of Total Square Feet	Annualized Minimum Rent at Expiration (thousands)	Percent of Total Annualized Minimum Rent	Average Annual Minimum Rent per Square Foot at Expiration
Month-to-month tenants <sup>(1)</sup>	141	276	1.4%	\$ 5,882	1.2%	\$ 21.32
2024	74	331	1.7%	6,072	1.3%	18.33
2025	473	1,903	9.8%	45,288	9.2%	23.79
2026	533	1,830	9.4%	49,080	10.0%	26.82
2027	596	2,705	13.9%	67,784	13.8%	25.06
2028	575	3,061	15.8%	73,647	15.0%	24.06
2029	560	2,548	13.1%	63,276	12.9%	24.84
2030	259	1,172	6.0%	33,040	6.7%	28.18
2031	147	872	4.6%	23,308	4.8%	26.72
2032	145	877	4.5%	22,246	4.5%	25.36
2033	141	739	3.8%	21,309	4.4%	28.84
2034	156	755	3.9%	26,857	5.5%	35.56
Thereafter	105	1,659	8.6%	52,614	10.7%	31.74
Total or Weighted Average	3,905	18,728	96.5%	\$ 490,403	100.0%	\$ 26.19

<sup>(1)</sup> Includes tenants on over hold including renewals and extensions under negotiation, month-to-month tenants and tenants in space at properties with future redevelopment.

The weighted average remaining lease term for the portfolio was 5.1 years as at September 30, 2024, excluding contractual renewal options, but including month-to-month and other short-term leases.

# Occupancy Rates

As at	September 30, 2024			December 31, 2023		
<i>(square feet in thousands)</i>	Total Occupied Square Feet	% Occupied	Weighted Average Rate per Occupied Square Foot	Total Occupied Square Feet	% Occupied	Weighted Average Rate per Occupied Square Foot
Same Property – stable	17,134	96.6%	\$ 24.08	17,057	96.1%	\$ 23.59
Same Property with redevelopment	512	98.1%	17.93	455	98.7%	18.02
Total Same Property	17,646	96.7%	23.90	17,512	96.2%	23.45
Major redevelopment	481	90.7%	23.47	471	97.8%	22.30
Assets classified as held for sale	341	97.0%	16.00	328	94.4%	16.92
Total portfolio before acquisitions and dispositions	18,468	96.5%	23.75	18,311	96.2%	23.30
Acquisitions <sup>(1)</sup>	180	96.1%	34.37	120	97.0%	30.35
Dispositions <sup>(2)</sup>	—	—%	—	109	88.8%	22.08
Density and Development land	80	95.2%	25.13	86	95.3%	23.89
Total <sup>(3)</sup>	18,728	96.5%	\$ 23.85	18,626	96.2%	\$ 23.34

# Portfolio Investments

Category	IFRS Value (\$B)	% of Value	Yield (%)
Core	7.2	82%	5.6%
Other <sup>(1)</sup>	1.6	18%	~2.8%
<b>Total Real Estate Assets</b>	<b>8.8</b>	<b>100%</b>	<b>5.1%</b>

	2019 – Q3 2024 \$ Amount	5km Average Population	5km Average Household Income
Acquisitions	\$667M	519,000	\$140,000
Development Spend	\$735M	423,000	\$132,000
<b>Investment Total</b>	<b>\$1,402M</b>	<b>468,000</b>	<b>\$135,000</b>
Dispositions	\$2,263M <sup>(1)</sup>	243,000	\$111,000



## Humbertown Shopping Centre

Toronto



**148,000+ SF**  
GLA



**\$140,000**  
HOUSEHOLD INCOME - 5KM



**352,000**  
POPULATION - 5KM

**Loblaws**

**Scotiabank**

**LCBO**

**SHOPPERS**  
DRUG MART



**GLOBAL PET FOODS**  
eat.play.love.

## Humbertown

**~\$49M**  
INVESTMENT

**>7%**  
DEVELOPMENT YIELD

Phase 1 (Completed Q3 2024)

Phase 2 (To commence in Q1 2025)



## Core Asset Leaside Village

Toronto



**198,000 SF**  
GLA



**100%**  
OCCUPANCY



**512,000**  
POPULATION - 5KM



**13 ACRES**  
LAND SIZE





Core Asset

## McKenzie Towne Centre

Calgary



**234,000 SF**  
GLA



**99.5%**  
OCCUPANCY



**140,000**  
POPULATION - 5KM



**19 ACRES**  
LAND SIZE



## Investment in Joint Ventures

As at September 30, 2024, First Capital had interests in seven joint ventures that it accounts for using the equity method. First Capital's joint ventures are as follows:

Name of Entity	Name of Property/Business Activity	Location	Effective Ownership	
			September 30, 2024	December 31, 2023
Aukland and Main Developments LP	Station Place	Toronto, ON	35.4%	35.4%
College Square General Partnership	College Square	Ottawa, ON	50.0%	50.0%
Edenbridge Kingsway (Humbertown)	Humbertown Condos (Phase 1)	Toronto, ON	50.0%	50.0%
Fashion Media Group GP Ltd.	Toronto Fashion Week events	Toronto, ON	78.0%	78.0%
FC Urban Properties, LP	199 Avenue Rd.	Toronto, ON	20.0%	20.0%
Green Capital Limited Partnership <sup>(1)</sup>	Royal Orchard	Markham, ON	—%	50.0%
Lakeshore Development LP	2150 Lake Shore Blvd. W.	Toronto, ON	50.0%	50.0%
Stackt Properties LP	Shipping Container marketplace	Toronto, ON	94.0%	94.0%

<sup>(1)</sup> During the first quarter of 2024, Green Capital Limited Partnership was dissolved and the net assets distributed to its limited partners.

First Capital has determined that these investments are joint ventures as all decisions regarding their activities are made unanimously between First Capital and its partners.

Count	Property Name	City/Province	Quarter Sold	Interest Sold	GLA (sq. ft.)	Acreage	Gross Sales Price (in millions)
1.	1071 King St. W. (land)	Toronto, ON	Q1	41.7%	—	0.2	
2.	71 King St. W. (Medical Arts Building)	Mississauga, ON	Q1	100%	43,788	1.0	
3.	Royal Orchard	Markham, ON	Q1	50%	20,845	2.1	
4.	Yonge-Davis Centre	Newmarket, ON	Q1	100%	50,747	4.6	
5.	Broadmoor Residences	Richmond, BC	Q1	100%	55,253	—	
6.	Yorkville Condo	Toronto, ON	Q2	100%	1,391	—	
7.	1092 Kingston Rd. (retail at base of condo)	Scarborough, ON	Q2	42.5%	7,493	—	
Total					179,517	7.9	\$ 152.0

# Leadership Team Overview



**Adam Paul**  
President & CEO



**Alison Harnick**  
SVP, Corporate Secretary & General Counsel



**Neil Downey**  
EVP, Enterprise Strategies & CFO



**Jordan Robins**  
EVP, COO



**Michele Walkau**  
SVP, Brand & Culture



**Carmine Francella**  
SVP, Real Estate Services



**Jennifer Arezes**  
Head of Construction & Development



**Melissa Ferrato**  
VP, ESG & Sustainability



**Simon Streeter**  
Chief Information Officer



**Marcel Parsons**  
Head of Asset Strategy



**Eric Sherman**  
Head of National Operations



**Charlotte Menzies**  
Director, R.E.S. Data & Process



**Noah Parker**  
Director, Marketing & Communications



- Joined FCR in 2015
- Served as Senior Vice President at Canadian Real Estate Investment Trust (CREIT) where he was responsible for acquisitions, dispositions, and capital market activities
- PWC, CREIT, REALPAC Board Member
- Bachelors of Administrative Studies from York



- CFO for First Capital REIT since 2021
- Over 25 years of capital markets experience
- Honours Bachelor of Business Administration from Wilfrid Laurier





- Joined FCR in 2017
- In current role since 2019
- Her legal expertise and experience in corporate law have been vital in navigating complex transactions and regulatory environments
- Torys LLP, Dream REIT
- Juris Doctor (JD) of Law from Western University



- Joined FCR in 2015
- Carmine Francella leads the operations and leasing teams, focusing on optimizing property performance and tenant relationships
- His extensive experience in real estate services has been crucial in maintaining high occupancy rates and tenant satisfaction
- Scotiabank, Infrastructure Ontario, Wal-Mart
- Harvard Business School PLD/ALD

# Chief Accounting Officer – Elle Agourias



- Joined FCR in 2015
- Over 20 years experience in accounting and audit
- Responsible for overseeing the accounting functions, ensuring accurate financial reporting and compliance with accounting standards
- Her role is critical in maintaining the integrity of financial information and supporting strategic financial planning
- Bachelor of Commerce from University of Toronto



- Joined FCR in 2016
- In his role as COO, he manages the company's operations, including property management, leasing, and development activities
- His prior experience includes leadership positions in development and asset management, contributing to First Capital's growth and operational efficiency
- Masters of Science in Facilities Management from the Pratt Institute

## Independent Board of Trustees



**Paul Douglas**  
Chair of the Board



**Ian Clarke**



**Annalisa King**



**Leonard Abramsky**



**Dayna Gibbs**



**Al Mawani**



**Sheila Botting**



**Ira Gluskin**



**Richard Nesbitt**

# 2024Q3 Financial Performance - Income

	Three months ended September 30		Nine months ended September 30	
	2024	2023	2024	2023
<b>Revenues, Income and Cash Flows <sup>(1)</sup></b>				
Revenues and other income	\$ 192,907	\$ 177,971	\$ 574,182	\$ 535,254
NOI <sup>(2)</sup>	\$ 109,818	\$ 106,938	\$ 334,372	\$ 316,501
Increase (decrease) in value of investment properties, net	\$ 17,488	\$ (434,057)	\$ (11,964)	\$ (546,982)
Increase (decrease) in value of hotel property	\$ —	\$ —	\$ —	\$ 3,646
Net income (loss) attributable to Unitholders	\$ 81,107	\$ (327,546)	\$ 172,852	\$ (307,857)
Net income (loss) per unit attributable to Unitholders (diluted)	\$ 0.38	\$ (1.53)	\$ 0.81	\$ (1.44)
Weighted average number of units - diluted (in thousands)	214,342	213,952	214,193	214,407
Cash provided by operating activities	\$ 51,870	\$ 41,910	\$ 153,953	\$ 137,651
<b>Distributions</b>				
Distributions declared	\$ 45,856	\$ 45,841	\$ 137,536	\$ 137,738
Distributions declared per unit	\$ 0.216	\$ 0.216	\$ 0.648	\$ 0.648



## FINANCIAL PERFORMANCE

**\$0.36 OFFO per unit<sup>(1)</sup>**

**3.7%<sup>(2)</sup> SP NOI Growth**



## LEASING & OCCUPANCY

### **Strong Leasing Activity**

437,000 sf of renewal leasing at an average lift of 12.4% plus 196,000 sf of new leasing

### **\$23.85 Net Rent PSF**

+3.3% (+\$0.77) YoY primarily due to renewal lifts, and rent escalations

### **96.5% Occupancy**

+0.3% from Q4 2023, and +0.6% from Q3 2023

# 2024Q3 Financial Performance – AFFO & FFO

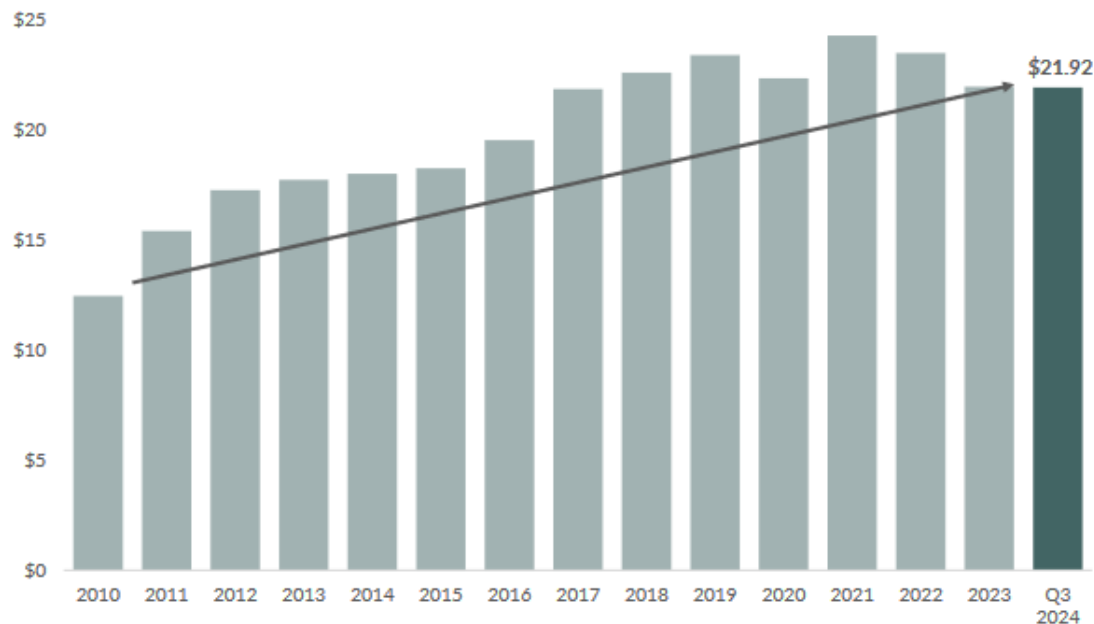
	Three months ended September 30		Nine months ended September 30	
	2024	2023	2024	2023
<b>Funds from Operations <sup>(2) (4)</sup></b>				
OFFO	\$ 76,861	\$ 68,832	\$ 223,300	\$ 185,587
OFFO per diluted unit	\$ 0.36	\$ 0.32	\$ 1.04	\$ 0.87
OFFO payout ratio	60.2%	67.1%	62.2%	74.9%
FFO	\$ 72,340	\$ 68,615	\$ 222,217	\$ 185,934
FFO per diluted unit	\$ 0.34	\$ 0.32	\$ 1.04	\$ 0.87
FFO payout ratio	64.0%	67.4%	62.5%	74.7%
Weighted average number of units - diluted (in thousands)	214,342	213,952	214,193	214,407
<b>Adjusted Funds from Operations <sup>(2) (4)</sup></b>				
AFFO	\$ 58,875	\$ 58,961	\$ 187,267	\$ 158,776
AFFO per diluted unit	\$ 0.27	\$ 0.28	\$ 0.87	\$ 0.74
AFFO payout ratio	78.6%	78.4%	74.1%	87.5%
Weighted average number of units - diluted (in thousands)	214,342	213,952	214,193	214,407
<b>Adjusted Cash Flow from Operations <sup>(2) (4)</sup></b>				
ACFO	\$ 67,649	\$ 55,458	\$ 176,984	\$ 167,017
ACFO payout ratio on a rolling four quarter basis			75.3%	81.3%

FFO increased from the previous quarter whereas AFFO decreased



# 2024Q3 Financial Performance - NAV

**4.2%**<sup>(1)</sup>  
CAGR



# 2024Q3 Financial Performance – Debt Structure

**4.3%**

WAIR

**3.7 Years**

Term to Maturity

**100%**

Term Debt is Fixed Rate



# 2024Q3 Financial Performance – Debt Breakdown

As at September 30, 2024	Borrowing Capacity	Amounts Drawn	Bank Indebtedness and Outstanding Letters of Credit	Available to be Drawn	Interest Rates	Maturity Date
<b>Unsecured Operating Facilities</b>						
Revolving unsecured operating facility	\$ 100,000	\$ —	\$ —	\$ 100,000	CORRA + 1.55% or Prime + 0.25% or SOFR + 1.35%	September 13, 2026
Revolving unsecured operating facility	150,000	—	—	150,000	CORRA + 1.55% or Prime + 0.25% or SOFR + 1.35%	August 31, 2027
Revolving unsecured operating facility	450,000	—	(1,947)	448,053	CORRA + 1.75% or Prime + 0.45% or SOFR + 1.55%	June 30, 2029
Fixed rate unsecured term loan <sup>(1)(2)</sup>	100,000	(100,000)	—	—	5.00%	January 9, 2025
Fixed rate unsecured term loans <sup>(2)(3)</sup>	250,000	(250,000)	—	—	3.39%	April 14, 2025 -April 14, 2026
Fixed rate unsecured term loan <sup>(2)</sup>	100,000	(100,000)	—	—	5.28%	April 15, 2026
Fixed rate unsecured term loan <sup>(2)(4)(6)</sup>	150,000	(148,686)	—	1,314	5.985%	October 20, 2026
Fixed rate unsecured term loan <sup>(2)</sup>	200,000	(200,000)	—	—	5.80%	January 31, 2029

# 2024Q3 Financial Performance – Debt Structure

Secured Construction Facilities						
Secured construction facility	19,321	(19,321)	—	—	Prime - 0.25%	December 12, 2024
Secured construction facility	62,665	(50,926)	(537)	11,202	CORRA + 2.80% or Prime + 1.00%	October 1, 2025
Secured construction facility <sup>(2)</sup>	136,676	(50,298)	(295)	86,083	CORRA + 2.60%	February 1, 2027
Secured Facilities						
Secured facility	4,313	(4,313)	—	—	CORRA + 1.75% or Prime + 0.45%	October 31, 2024
Secured facility	6,755	(6,755)	—	—	CORRA + 1.75% or Prime + 0.45%	December 19, 2024
Sub-Total	\$ 1,729,730	\$ (930,299)	\$ (2,779)	\$ 796,652		
Proportionate Adjustments - Secured Construction Facilities						
Secured construction facility <sup>(7)</sup>	71,450	(26,574)	—	44,876	CORRA + 2.95% or Prime + 1.00%	November 28, 2025
Secured construction facility applicable to NCI	(39,801)	14,647	86	(25,068)		
Total	\$ 1,761,379	\$ (942,226)	\$ (2,693)	\$ 816,460		

*Ratios are within covenants*

*Interest coverage ratio maintained at 2.4x*

# 2024 Q3 Balance Sheet (in thousands of CAD)

As at (thousands of dollars)	Note	September 30, 2024 (unaudited)	December 31, 2023 (audited)
<b>ASSETS</b>			
<b>Non-current Assets</b>			
<b>Real Estate Investments</b>			
Investment properties	3	\$ 8,020,363	\$ 8,070,985
Investment in joint ventures	4	311,809	404,504
Loans, mortgages and other assets	6	112,679	110,846
Total non-current real estate investments		8,444,851	8,586,335
Other non-current assets	8	30,455	31,711
Total non-current assets		8,475,306	8,618,046
<b>Current Assets</b>			
Cash and cash equivalents	24(d)	62,132	87,421
Loans, mortgages and other assets	6	109,660	76,519
Residential development inventory		216,563	192,125
Amounts receivable	7	34,327	20,393
Other assets	8	34,191	22,671
		456,873	399,129
Assets classified as held for sale	3(d)	235,550	168,275
Total current assets		692,423	567,404
Total assets		\$ 9,167,729	\$ 9,185,450

# 2024 Q3 Balance Sheet (in thousands of CAD)

## LIABILITIES

### Non-current Liabilities

Mortgages	10	\$	1,160,199	\$	1,185,872
Credit facilities	10		724,910		1,125,856
Senior unsecured debentures	11		1,595,668		1,298,810
Other liabilities	12		134,650		127,376
Deferred tax liabilities	20		719,732		753,020
Total non-current liabilities			4,335,159		4,490,934

### Current Liabilities

Mortgages	10		88,922		143,171
Credit facilities	10		205,389		28,051
Senior unsecured debentures	11		300,195		300,131
Accounts payable and other liabilities	12		214,428		218,008
			808,934		689,361
Mortgages classified as held for sale	3(d), 10		—		8,998
Total current liabilities			808,934		698,359

Total liabilities			5,144,093		5,189,293
-------------------	--	--	-----------	--	-----------

## EQUITY

Unitholders' equity	13		3,958,090		3,933,377
Non-controlling interest	23		65,546		62,780
Total equity			4,023,636		3,996,157
Total liabilities and equity		\$	9,167,729	\$	9,185,450

# 2023 Balance Sheet (in thousands of CAD)

As at (thousands of dollars)	Note	December 31, 2023	December 31, 2022
<b>ASSETS</b>			
<b>Non-current Assets</b>			
<b>Real Estate Investments</b>			
Investment properties	3	\$ 8,070,985	\$ 8,485,361
Investment in joint ventures	4	404,504	357,122
Hotel property	5	—	45,300
Loans, mortgages and other assets	6	110,846	168,650
Total real estate investments		8,586,335	9,056,433
Other non-current assets	8	31,711	52,132
Total non-current assets		8,618,046	9,108,565
<b>Current Assets</b>			
Cash and cash equivalents	27(d)	87,421	32,694
Loans, mortgages and other assets	6	76,519	43,481
Residential development inventory		192,125	157,883
Amounts receivable	7	20,393	25,970
Other assets	8	22,671	25,618
		399,129	285,646
Assets classified as held for sale	3(d)	168,275	187,727
Total current assets		567,404	473,373
Total assets		\$ 9,185,450	\$ 9,581,938

# 2023 Balance Sheet (in thousands of CAD)

<b>LIABILITIES</b>				
<b>Non-current Liabilities</b>				
Mortgages	10	\$	1,185,872	\$ 1,095,724
Credit facilities	10		1,125,856	880,213
Senior unsecured debentures	11		1,298,810	1,598,989
Other liabilities	12		127,376	104,798
Deferred tax liabilities	21		753,020	769,388
Total non-current liabilities			4,490,934	4,449,112
<b>Current Liabilities</b>				
Bank indebtedness	10		—	1,594
Mortgages	10		143,171	31,637
Credit facilities	10		28,051	224,401
Senior unsecured debentures	11		300,131	299,835
Exchangeable Units	13		—	1,009
Accounts payable and other liabilities	12		218,008	225,926
			689,361	784,402
Mortgages classified as held for sale	3(d), 10		8,998	13,129
Total current liabilities			698,359	797,531
Total liabilities			5,189,293	5,246,643
<b>EQUITY</b>				
Unitholders' equity	14		3,933,377	4,279,373
Non-controlling interest	24		62,780	55,922
Total equity			3,996,157	4,335,295
Total liabilities and equity		\$	9,185,450	\$ 9,581,938



# 2023 Income Statement (in thousands of CAD)

(thousands of dollars)	Note	Year ended December 31	
		2023	2022
Property rental revenue	\$	687,981	\$ 693,096
Property operating costs		262,724	267,597
<b>Net operating income</b>	16	<b>425,257</b>	<b>425,499</b>
<b>Other income and expenses</b>			
Interest and other income	17	24,875	19,870
Interest expense	18	(154,096)	(150,042)
Corporate expenses	19	(53,902)	(45,235)
Abandoned transaction (costs) recovery		(24)	2,770
Amortization expense		(3,897)	(5,673)
Share of profit (loss) from joint ventures	4	48,501	(199)
Other gains (losses) and (expenses)	20	(12,247)	(2,317)
(Increase) decrease in value of unit-based compensation	15	6,237	5,250
(Increase) decrease in value of Exchangeable Units	13	88	321
Increase (decrease) in value of hotel property	5	3,646	6,908
Increase (decrease) in value of investment properties, net	3	(423,598)	(409,716)
		(564,417)	(578,063)
<b>Income (loss) before income taxes</b>		<b>(139,160)</b>	<b>(152,564)</b>
Deferred income tax expense (recovery)	21	(4,796)	7,197
<b>Net income (loss)</b>	\$	<b>(134,364)</b>	<b>\$ (159,761)</b>
Net income (loss) attributable to:			
Unitholders	14	\$ (134,056)	\$ (159,997)
Non-controlling interest	24	(308)	236
	\$	<b>(134,364)</b>	<b>\$ (159,761)</b>

# 2024 Q3 Income Statement (in thousands of CAD)

<i>(unaudited)</i>		Three months ended September 30		Nine months ended September 30	
<i>(thousands of dollars)</i>	Note	2024	2023	2024	2023
Property rental revenue		\$ 174,016	\$ 168,883	\$ 533,152	\$ 516,797
Property operating costs		64,198	61,945	198,780	200,296
<b>Net operating income</b>	15	<b>109,818</b>	106,938	<b>334,372</b>	316,501
<b>Other income and expenses</b>					
Interest and other income	16	18,891	9,088	41,030	18,457
Interest expense	17	(43,318)	(39,203)	(123,763)	(115,097)
Corporate expenses	18	(12,444)	(11,714)	(38,531)	(42,948)
Abandoned transaction (costs) recovery		—	(12)	(36)	(18)
Amortization expense		(652)	(730)	(1,890)	(3,310)
Share of profit (loss) from joint ventures	4	3,408	955	(40,084)	3,095
Other gains (losses) and (expenses)	19	(4,678)	(1,063)	(3,787)	(1,949)
(Increase) decrease in value of unit-based compensation	14	(10,182)	2,247	(9,307)	8,157
(Increase) decrease in value of Exchangeable Units		—	80	—	211
Increase (decrease) in value of hotel property	5	—	—	—	3,646
Increase (decrease) in value of investment properties, net	3	17,488	(434,057)	(11,964)	(546,982)
		<b>(31,487)</b>	(474,409)	<b>(188,332)</b>	(676,738)
<b>Income (loss) before income taxes</b>		<b>78,331</b>	(367,471)	<b>146,040</b>	(360,237)
Deferred income tax expense (recovery)	20	(3,180)	(38,281)	(24,981)	(51,124)
<b>Net income (loss)</b>		<b>\$ 81,511</b>	\$ (329,190)	<b>\$ 171,021</b>	\$ (309,113)
Net income (loss) attributable to:					
Unitholders	13	\$ 81,107	\$ (327,546)	\$ 172,852	\$ (307,857)
Non-controlling interest	23	404	(1,644)	(1,831)	(1,256)
		<b>\$ 81,511</b>	\$ (329,190)	<b>\$ 171,021</b>	\$ (309,113)

# 2023 Cash Flow Statement (in thousands of CAD)

		Year ended December 31	
<i>(thousands of dollars)</i>	Note	2023	2022
<b>OPERATING ACTIVITIES</b>			
Net income (loss)		\$ (134,364)	\$ (159,761)
Adjustments for:			
(Increase) decrease in value of investment properties, net	3	423,598	409,716
(Increase) decrease in value of hotel property	5	(3,646)	(6,908)
Interest expense	18	154,096	150,042
Amortization expense		3,897	5,673
Share of (profit) loss from joint ventures	4	(48,501)	199
Cash interest paid associated with operating activities	18	(150,112)	(149,241)
Items not affecting cash and other items	27(a)	11,087	11,679
Net changes in other working capital items	27(b)	(28,321)	(10,178)
Cash provided by (used in) operating activities		227,734	251,221

# 2023 Cash Flow Statement (in thousands of CAD)

		Year ended December 31	
<i>(thousands of dollars)</i>	Note	2023	2022
<b>FINANCING ACTIVITIES</b>			
Mortgage borrowings, net of financing costs	10	232,542	90,766
Mortgage principal instalment payments	10	(35,739)	(30,946)
Mortgage repayments	10	—	(13,338)
Credit facilities, net advances (repayments)	10	53,671	206,373
Repayment of senior unsecured debentures	11	(300,000)	(450,000)
Settlement of hedges		(4,990)	13,451
Repurchase of Trust Units	14(a)	(25,693)	(94,456)
Issuance of Trust Units, net of issue costs		—	116
Payment of distributions		(183,657)	(116,721)
Net contributions from (distributions to) non-controlling interest	24	7,166	7,546
Cash provided by (used in) financing activities		(256,700)	(387,209)
<b>INVESTING ACTIVITIES</b>			
Acquisition of investment properties	3(c)	(76,490)	(63,798)
Disposition of Hotel property, net of selling costs	5	102,775	—
Net proceeds from property dispositions	3(d)	176,113	187,963
Net proceeds from sale of joint ventures	4	4,081	—
Distributions from joint ventures	4	4,599	4,658
Contributions to joint ventures	4	(6,554)	(12,491)
Capital expenditures on investment properties	3(a)	(143,023)	(125,008)
Changes in investing-related prepaid expenses and other liabilities		(31,598)	60,618
Changes in loans, mortgages and other assets	27(c)	53,790	82,041
Cash provided by (used in) investing activities		83,693	133,983
Net increase (decrease) in cash and cash equivalents		54,727	(2,005)
Cash and cash equivalents, beginning of year		32,694	34,699
Cash and cash equivalents, end of year	27(d) \$	\$ 87,421	\$ 32,694

# 2024 Q3 Cash Flow Statement (in thousands of CAD)

<i>(unaudited)</i>		Three months ended September 30		Nine months ended September 30	
<i>(thousands of dollars)</i>	Note	2024	2023	2024	2023
<b>OPERATING ACTIVITIES</b>					
Net income (loss)		\$ 81,511	\$ (329,190)	\$ 171,021	\$ (309,113)
Adjustments for:					
(Increase) decrease in value of investment properties, net	3	(17,488)	434,057	11,964	546,982
(Increase) decrease in value of hotel property	5	—	—	—	(3,646)
Interest expense	17	43,318	39,203	123,763	115,097
Amortization expense		652	730	1,890	3,310
Share of (profit) loss from joint ventures	4	(3,408)	(955)	40,084	(3,095)
Cash interest paid associated with operating activities	17	(51,586)	(45,463)	(123,533)	(117,763)
Items not affecting cash and other items	24(a)	13,095	(37,483)	(8,849)	(50,017)
Net changes in other working capital items	24(b)	(14,224)	(18,989)	(62,387)	(44,104)
Cash provided by (used in) operating activities		51,870	41,910	153,953	137,651

# 2024 Q3 Cash Flow Statement (in thousands of CAD)

<i>(unaudited)</i>		Three months ended September 30		Nine months ended September 30	
<i>(thousands of dollars)</i>	Note	2024	2023	2024	2023
<b>FINANCING ACTIVITIES</b>					
Mortgage borrowings, net of financing costs	10	—	—	7,690	232,595
Mortgage principal instalment payments	10	(8,642)	(9,045)	(26,794)	(26,612)
Mortgage repayments	10	(61,270)	—	(70,342)	—
Credit facilities, net advances (repayments)	10	5,661	5,687	(231,220)	(102,877)
Issuance of senior unsecured debentures, net of issue costs	11	(111)	—	596,779	—
Repurchase of senior unsecured debentures	11	—	—	(18,944)	—
Repayment of senior unsecured debentures	11	(281,000)	—	(281,000)	—
Settlement of hedges		(179)	—	1,049	(4,990)
Repurchase of Trust Units	13(a)	—	(2,013)	—	(25,693)
Payment of distributions	13(b)	(45,850)	(45,845)	(137,526)	(137,838)
Net contributions from (distributions to) non-controlling interest	23	1,628	165	4,597	4,780
Cash provided by (used in) financing activities		(389,763)	(51,051)	(155,711)	(60,635)
<b>INVESTING ACTIVITIES</b>					
Acquisition of investment properties	3(c)	—	(370)	(33,453)	(71,253)
Disposition of Hotel property, net of selling costs	5	—	—	—	102,775
Net proceeds (costs) from property dispositions	3(d)	(184)	105,333	132,038	119,060
Net proceeds from sale of joint ventures	4	—	—	—	4,081
Distributions from joint ventures	4	1,505	1,214	4,044	3,380
Contributions to joint ventures	4	(7,809)	(4,126)	(11,461)	(5,678)
Capital expenditures on investment properties	3(a)	(31,260)	(34,409)	(83,662)	(102,996)
Changes in investing-related prepaid expenses and other liabilities		(3,669)	(942)	(13,728)	(19,581)
Changes in loans, mortgages and other assets	24(c)	(13,478)	(2,767)	(17,309)	53,990
Cash provided by (used in) investing activities		(54,895)	63,933	(23,531)	83,778
Net increase (decrease) in cash and cash equivalents		(392,788)	54,792	(25,289)	160,794
Cash and cash equivalents, beginning of year		454,920	138,696	87,421	32,694
Cash and cash equivalents, end of period	24(d)	\$ 62,132	\$ 193,488	\$ 62,132	\$ 193,488



- Attractive yield at 4.85%
- Strong renewal rent spreads
- Strategic asset positioning
- Favorable lease terms with WALT of approximately 5.2yrs, shorter than industry average of ~7yrs
- Robust urban portfolio spanning dense population centers in Canada
- Deep capital base to invest in redevelopments or developments

**Choice**  
**Properties**



# Company Snapshot (Nov 13, 2024)

Toronto - Delayed Quote - CAD

## Choice Properties Real Estate Investment Trust (CHP-UN.TO)

☆ Follow

↔ Compare

**13.82** **-0.09 (-0.65%)**

At close: 4:00 p.m. EST



## Valuation Measures

	Current	2024-09-30	2024-06-30	2024-03-31	2023-12-31	2023-09-30
Market Cap	4.53B	4.96B	4.21B	4.52B	4.57B	4.16B
Enterprise Value	11.10B	11.49B	10.69B	10.96B	11.24B	10.78B
Trailing P/E	17.01	16.96	13.91	12.52	15.22	7.81
Forward P/E	13.28	14.68	12.87	13.81	13.55	12.80
PEG Ratio (5yr expected)	--	--	--	--	--	--
Price/Sales	3.29	8.02	6.84	7.47	7.80	7.18
Price/Book	1.09	1.01	0.95	1.03	0.94	0.92
Enterprise Value/Revenue	8.05	8.42	8.43	8.21	8.69	8.43
Enterprise Value/EBITDA	87.55	9.43	9.44	8.06	9.21	6.24

## Stock Price History

Beta (5Y Monthly)	0.66
52 Week Range <sup>3</sup>	6.67%
S&P 500 52-Week Change <sup>3</sup>	32.77%
52 Week High <sup>3</sup>	15.33
52 Week Low <sup>3</sup>	12.42
50-Day Moving Average <sup>3</sup>	14.69
200-Day Moving Average <sup>3</sup>	13.77

## Profitability

Profit Margin	-31.35%
Operating Margin (ttm)	68.76%

## Management Effectiveness

Return on Assets (ttm)	3.61%
Return on Equity (ttm)	-10.01%

## Dividends & Splits

Forward Annual Dividend Rate <sup>4</sup>	0.76
Forward Annual Dividend Yield <sup>4</sup>	5.46%
Trailing Annual Dividend Rate <sup>3</sup>	0.76
Trailing Annual Dividend Yield <sup>3</sup>	5.43%
5 Year Average Dividend Yield <sup>4</sup>	5.41
Payout Ratio <sup>4</sup>	84.42%

Dividend Date <sup>3</sup>	2024-11-15
Ex-Dividend Date <sup>4</sup>	2024-10-31
Last Split Factor <sup>2</sup>	993:1000
Last Split Date <sup>3</sup>	2020-12-30

## Income Statement

Revenue (ttm)	<b>1.45B</b>
Revenue Per Share (ttm)	<b>4.41</b>
Quarterly Revenue Growth (yoy)	<b>6.60%</b>
Gross Profit (ttm)	--
EBITDA	<b>1B</b>
Net Income Avi to Common (ttm)	<b>-453.16M</b>
Diluted EPS (ttm)	<b>-2.69</b>
Quarterly Earnings Growth (yoy)	--

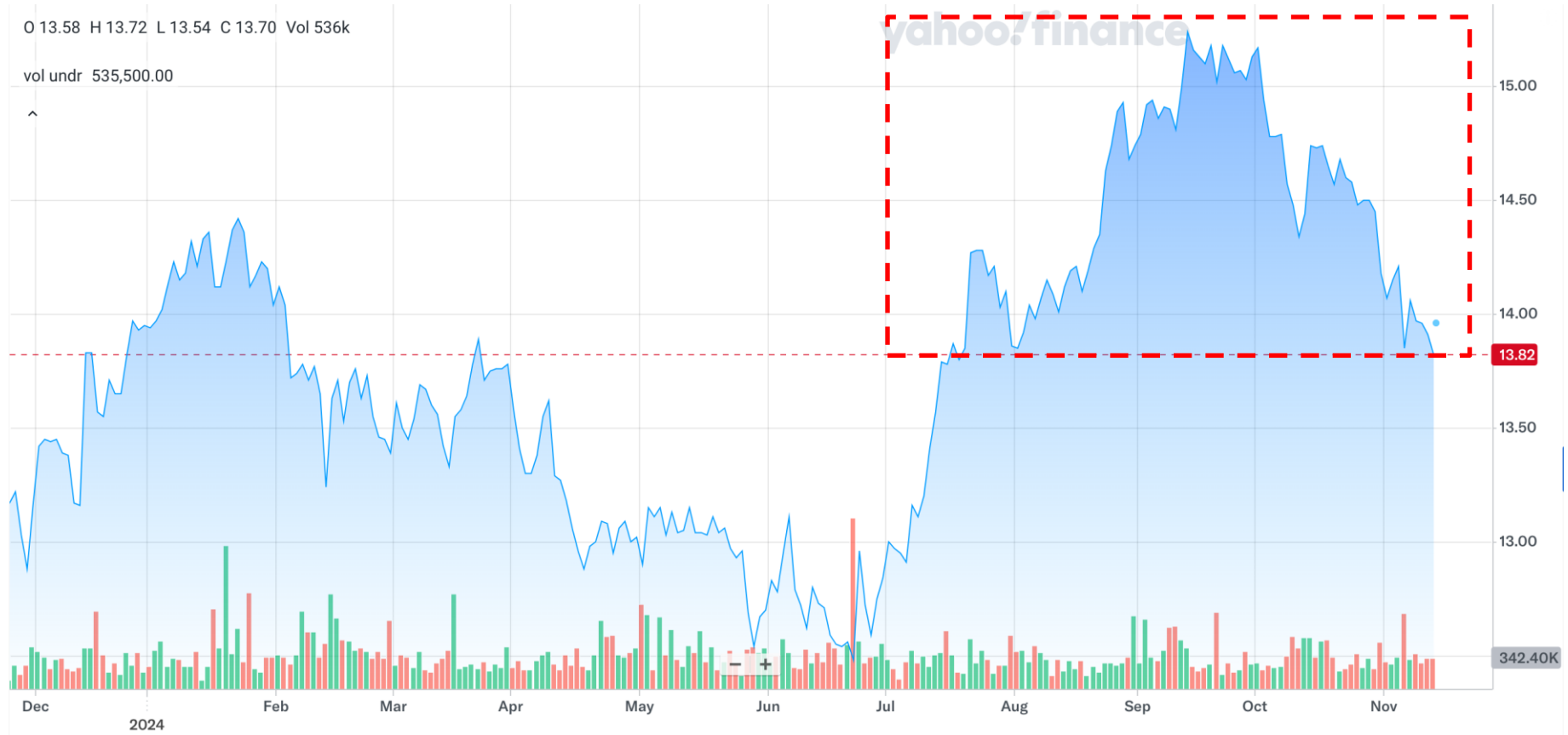
## Balance Sheet

Total Cash (mrq)	<b>79.64M</b>
Total Cash Per Share (mrq)	<b>0.24</b>
Total Debt (mrq)	<b>12.63B</b>
Total Debt/Equity (mrq)	<b>303.00%</b>
Current Ratio (mrq)	<b>0.56</b>
Book Value Per Share (mrq)	<b>12.72</b>

## Cash Flow Statement

Operating Cash Flow (ttm)	<b>689.96M</b>
Levered Free Cash Flow (ttm)	<b>314.93M</b>

# Performance – 1 Year



# Performance – 1 Year vs. Competitors

O 12.77 H 13.02 L 12.77 C 13.00 Vol 322k

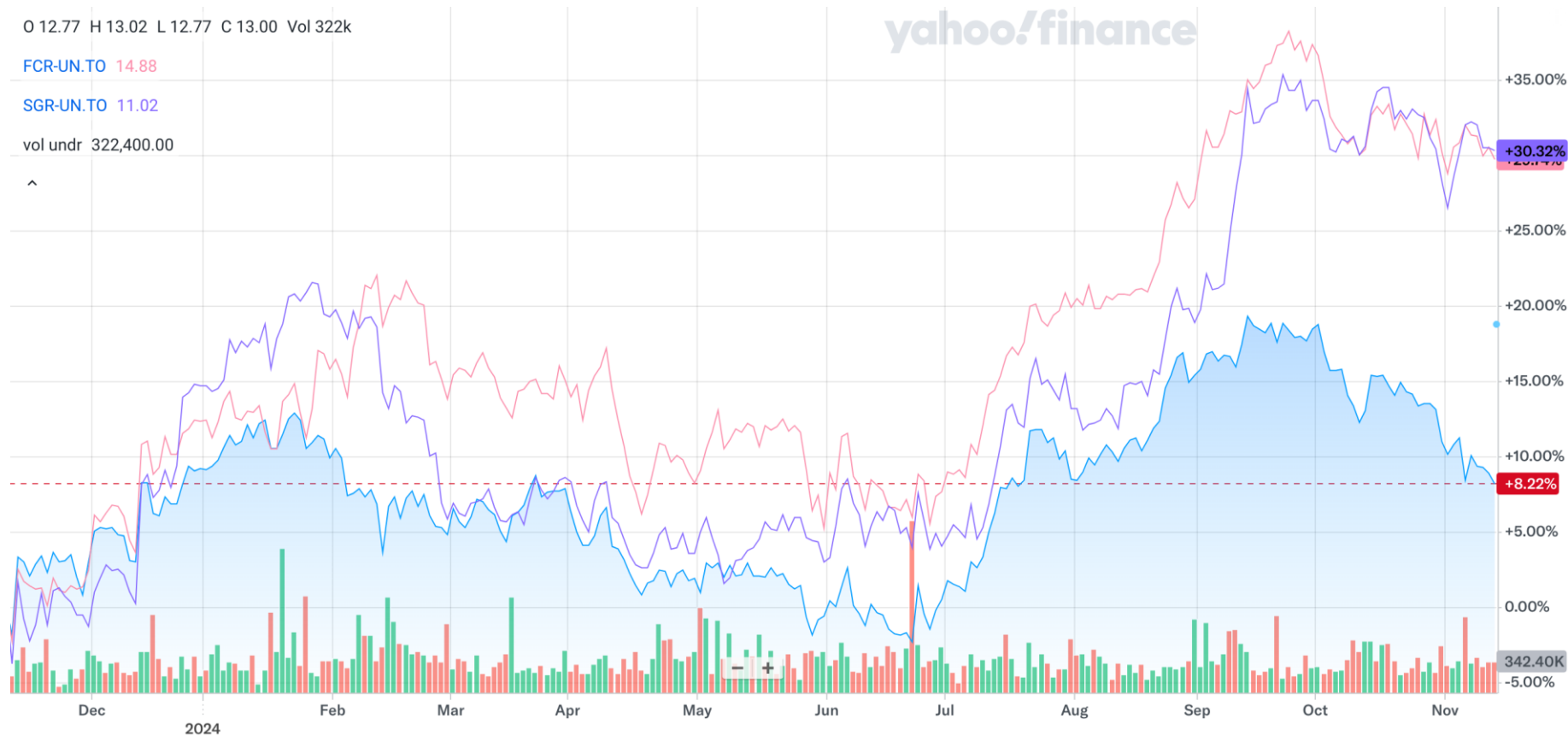
FCR-UN.TO 14.88

SGR-UN.TO 11.02

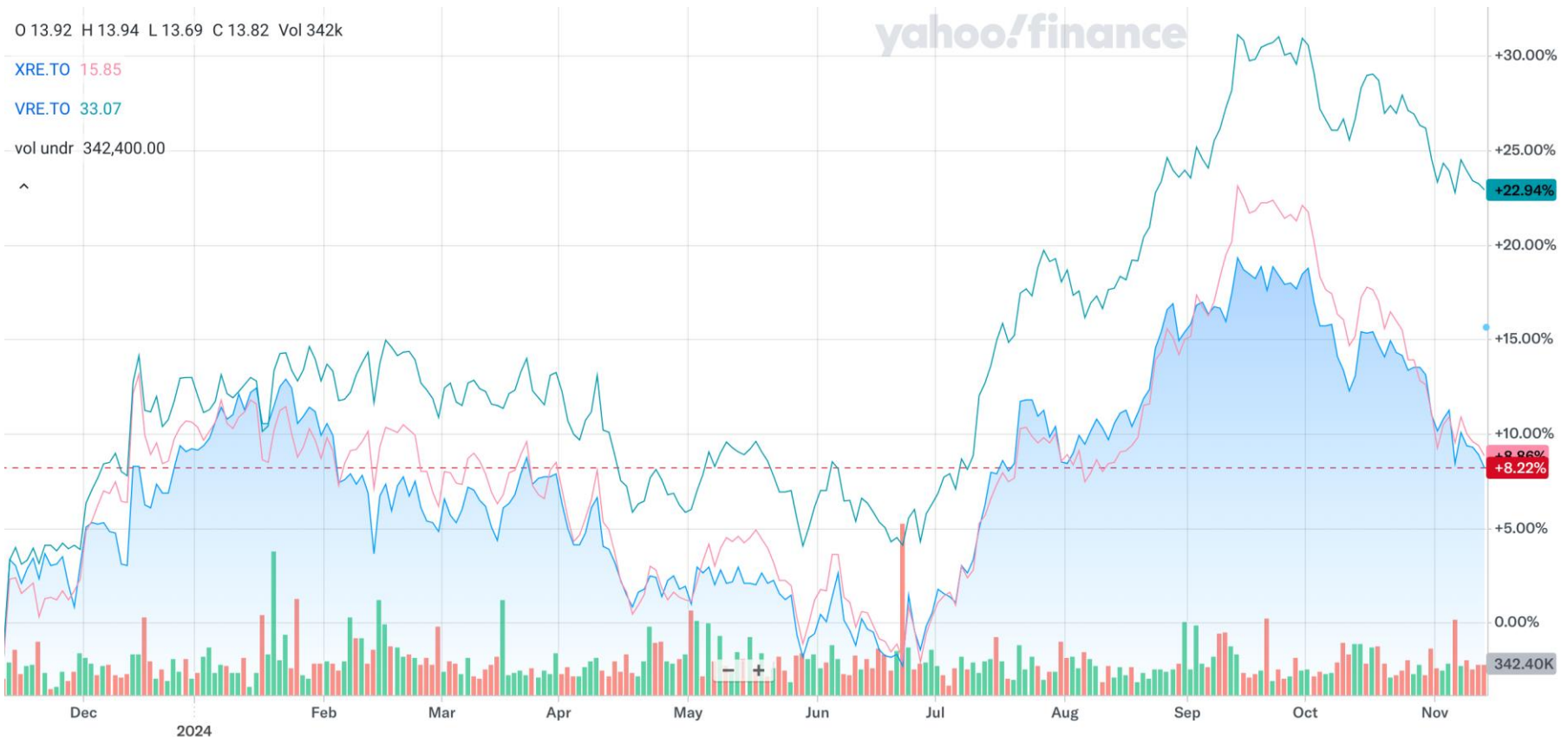
vol undr 322,400.00

^

yahoo!finance



# Performance – 1 Year vs. REIT ETFs



# Performance – 5 Year





# Performance – 5 Year vs. Competitors



# Performance – 5 Year vs. REIT ETFs



# Historical Performance

O 10.79 H 10.99 L 10.59 C 10.67 Vol 1.76m

vol undr 1,755,428.00

^

yahoo!finance



# Historical Performance vs. Competitors



# Historical Performance vs. REIT ETFs





- Headquartered in Toronto
- Largest Retail REIT in Canada
- Mainly owns Canadian Retail properties anchored by majority tenant and unit holder, Loblaws Companies (56.9% of GLA)
- Majority owned by George Weston Ltd. (TSX: WN) (61.7% ownership), resulting from a Loblaw effective interest spin-out
- The REIT owns and operates over **\$16B** worth of real estate assets with over 750 properties



## Strategy and Outlook

*“We are in the business of owning, operating, and developing real estate. Our financial goals are centered on capital preservation, generating stable and growing cash flows, and delivering appreciation in Net Asset Value and distributions over time. We have a proven strategy and an unmatched foundation.”*

Maintaining national footprint, underpinned by a strategic partnership with Loblaw

Diversifying asset base through acquisitions of industrial assets, transit oriented mixed use, and residential rental

Continued achievement of ESG Goals and metrics to reduce carbon footprint and improve property energy efficiency

Prudent debt management and financial discipline to maintain an industry leading balance sheet

## Choice Properties Internal Growth Strategy

### **Occupancy Rate Stability:**

Maintaining a high occupancy rate across portfolio (97.7% as of Q3 2024), supporting consistent rental income and stability

### **NOI Growth:**

Prioritizing NOI growth, with most recent quarter reporting 3.0% increase through the portfolio with a 11.7% increase in industrial NOI, showing proficiency in asset diversification

### **Operating Economics:**

Enhancing cash flow generation from existing properties through growth in AFFO per unit (21.2% YY) and efficient AFFO payout, while stabilizing CFFO through high-quality tenant mix

### **Investment in Development:**

Development Turnover - Recently transferred \$21.6 million of projects under development to income-producing status, adding 41,000 sqft of new commercial GLA



## Choice Properties External Growth Strategy

### **Strategic Partnerships:**

Utilizing Loblaw partnership to continue acquisitions of flagship retail locations and expand portfolio in high-demand retail locations

### **Targeted Geographic Expansion:**

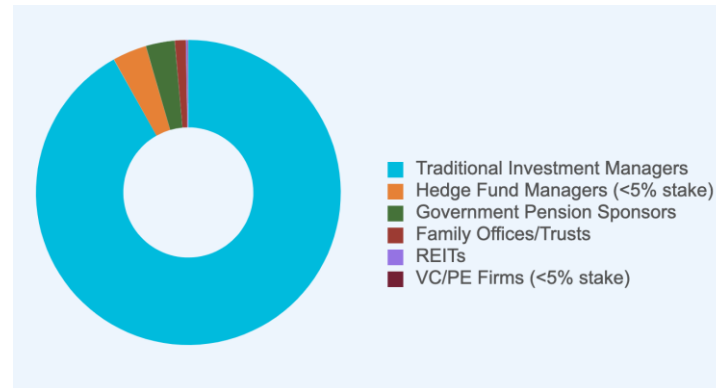
Strengthen geographic presence by clustering assets around anchor tenants

### **Opportunistic Dispositions:**

Reallocation of capital from lower-growth assets into high-potential locations to optimize portfolio composition

## Ownership Summary <sup>1</sup>

Type	Common Stock Equivalent Held	% of Total Shares Outstanding	Market Value (USD in mm) <sup>2</sup>
Institutions <sup>5</sup>	93,818,553	28.61	928.1
Corporations (Private)	50,661,415	15.45	501.2
Individuals/Insiders	1,566,847	0.48	15.5
Public and Other <sup>3</sup>	181,877,157	55.46	1,799.2
<b>Total</b>	<b>327,923,972</b>	<b>100.00 <sup>6</sup></b>	<b>3,243.9</b>

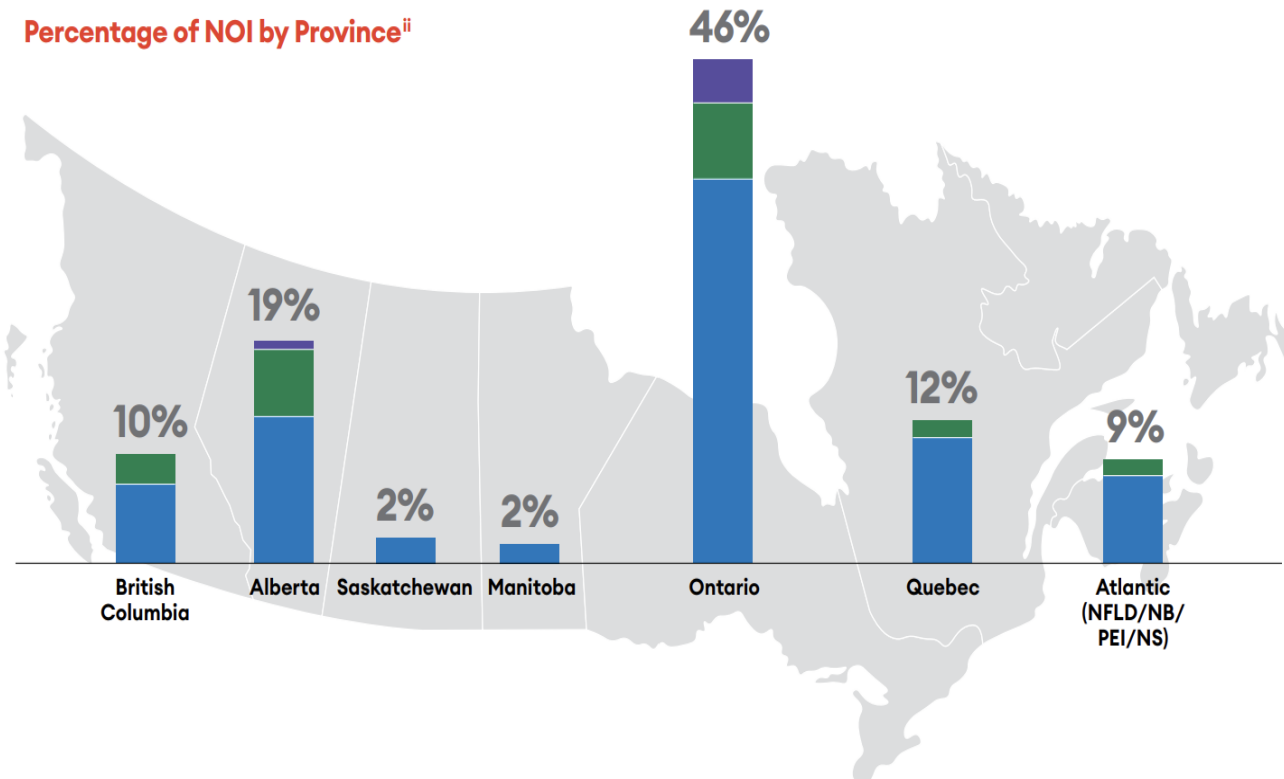


327,859,972 Trust Units Publicly Traded | 395,786,525 Special Voting Units – Fully Owned by GWG

## Top Holders [View All](#) <sup>1</sup>

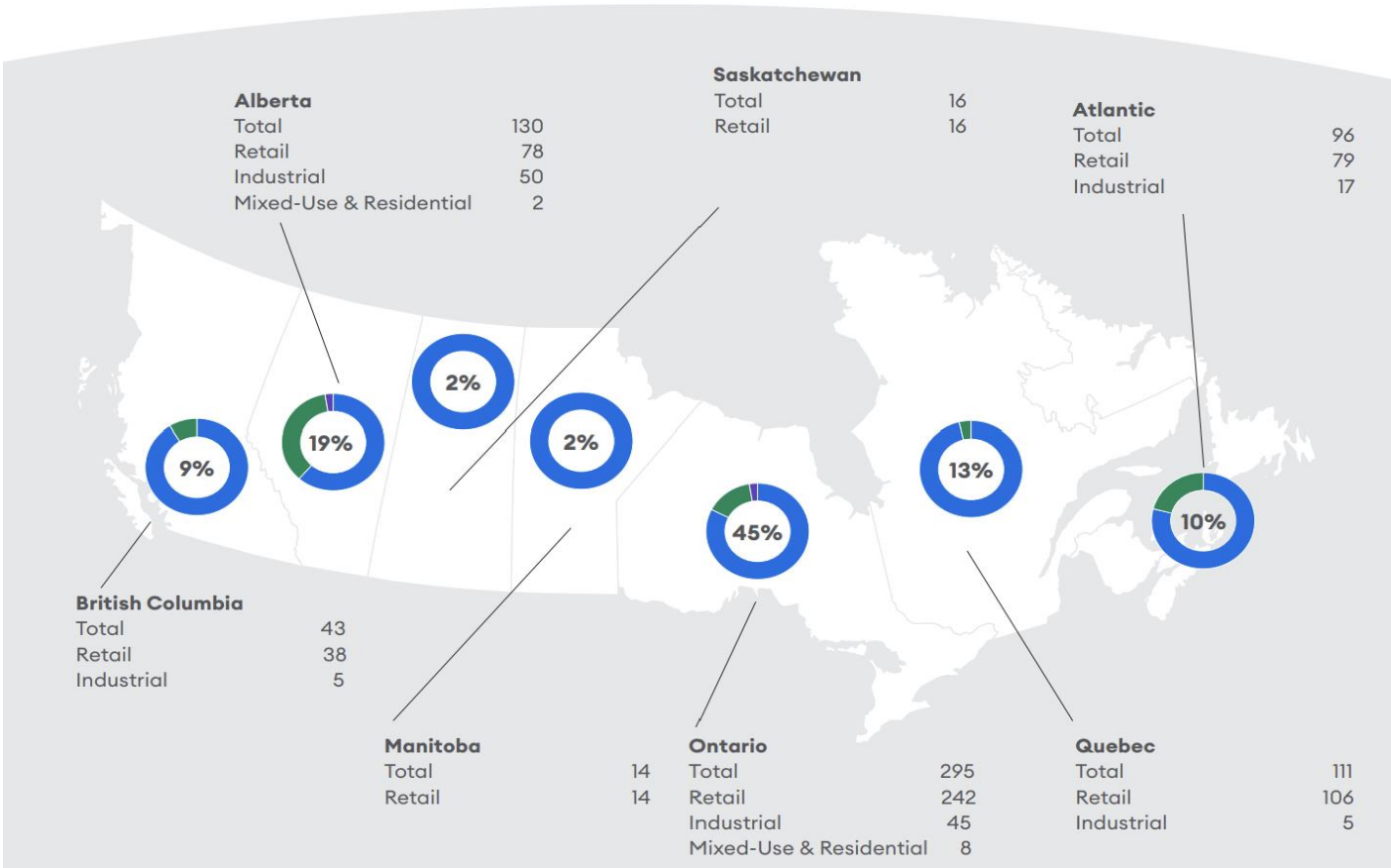
Holder	Common Stock Equivalent Held	% of Total Shares Outstanding
Wittington Investments, Limited	50,661,415	15.45
RBC Global Asset Management Inc.	22,365,985	6.82
BlackRock, Inc.	12,962,956	3.95
The Vanguard Group, Inc.	12,554,644	3.83
BMO Asset Management Corp.	8,726,242	2.66

Percentage of NOI by Province<sup>ii</sup>



- 10 Canadian Provinces
- 705 Income Producing Properties
- 66.2M Square Feet
- 81.1% Retail-Anchored Properties
- 56.9% Revenue Generated by Loblaw Leases

# Asset Positioning - Breakdown



# Asset Positioning - Breakdown

<b>Jurisdiction</b>	<b>Retail</b>	<b>Industrial</b>	<b>Mixed-Use, Residential &amp; Other</b>	<b>Total</b>
British Columbia	38	5	0	43
Alberta	78	50	2	130
Saskatchewan	16	0	0	16
Manitoba	14	0	0	14
Ontario	242	45	8	295
Quebec	106	5	0	111
Newfoundland	8	1	0	9
New Brunswick	25	4	0	29
Prince Edward Island	4	0	0	4
Nova Scotia	42	12	0	54
<b>Grand Total</b>	<b>573</b>	<b>122</b>	<b>10</b>	<b>705</b>

# Asset Positioning - Breakdown

**705** Income Producing Properties

**66.2M** Square Feet

**\$16.9B** Fair Value<sup>i</sup>

## Retail

Predominately  
necessity-based  
grocery anchored  
retail portfolio

**572**  
Properties

**44.5M**  
Square Feet

**\$11.2B**  
Fair Value<sup>i</sup>

## Industrial

Flexible well-located  
industrial portfolio

**122**  
Properties

**19.9M**  
Square Feet

**\$3.9B**  
Fair Value<sup>i</sup>

## Mixed-Use & Residential

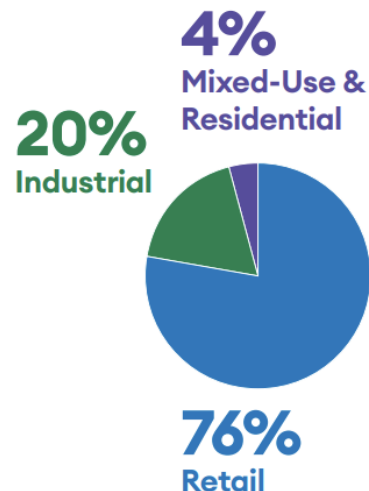
Transit oriented  
mixed-use and  
residential portfolio

**11**  
Properties

**1.8M**  
Square Feet<sup>iii</sup>

**\$0.9B**  
Fair Value<sup>i</sup>

## Portfolio Mix by Asset Class<sup>ii</sup>



## Properties Under Development

**47**  
Projects

**19.2M**  
Square Feet

**\$0.9B**  
Fair Value<sup>i</sup>

# Tenant Profile – Anchor Tenants

## Strong Necessity-Based Retail Anchor Tenants

Reliable and stable cash flow

**+64%**

of revenue from Loblaw banners



**+68%**

of revenue is from grocery and pharmacy



**+83%**

of revenue from necessity-based retail



Calculated as a % of the retail segment's gross rental revenue as at December 31, 2023 (Section 6)

# Tenant Profile – Retail Industry

<b>Retail Tenants</b>	<b>% of Retail Annualized Gross Rental Revenue</b>	<b>GLA (000's square feet)</b>
1. Loblaws	64.5 %	31,106
2. Canadian Tire	1.8 %	904
3. TJX Companies	1.5 %	643
4. Dollarama	1.4 %	562
5. Goodlife	0.9 %	362
6. Liquor Control Board of Ontario (LCBO)	0.7 %	198
7. TD Canada Trust	0.7 %	125
8. Staples	0.6 %	296
9. Walmart	0.6 %	544
10. Sobeys	0.6 %	269
<b>Total</b>	<b>73.3 %</b>	<b>35,009</b>

<b>Retail Category</b>	<b>% of Retail Annualized Gross Rental Revenue</b>	<b>GLA (000's square feet)</b>
Grocery & Pharmacy	68.2 %	32,946
Essential Services	14.2 %	4,264
Specialty & Value	5.4 %	2,127
Fitness & Other Personal Services	4.8 %	1,648
Full-Service Restaurants	3.0 %	696
Furniture & Home	2.6 %	1,173
Other	1.8 %	569
<b>Total</b>	<b>100.0 %</b>	<b>43,423</b>

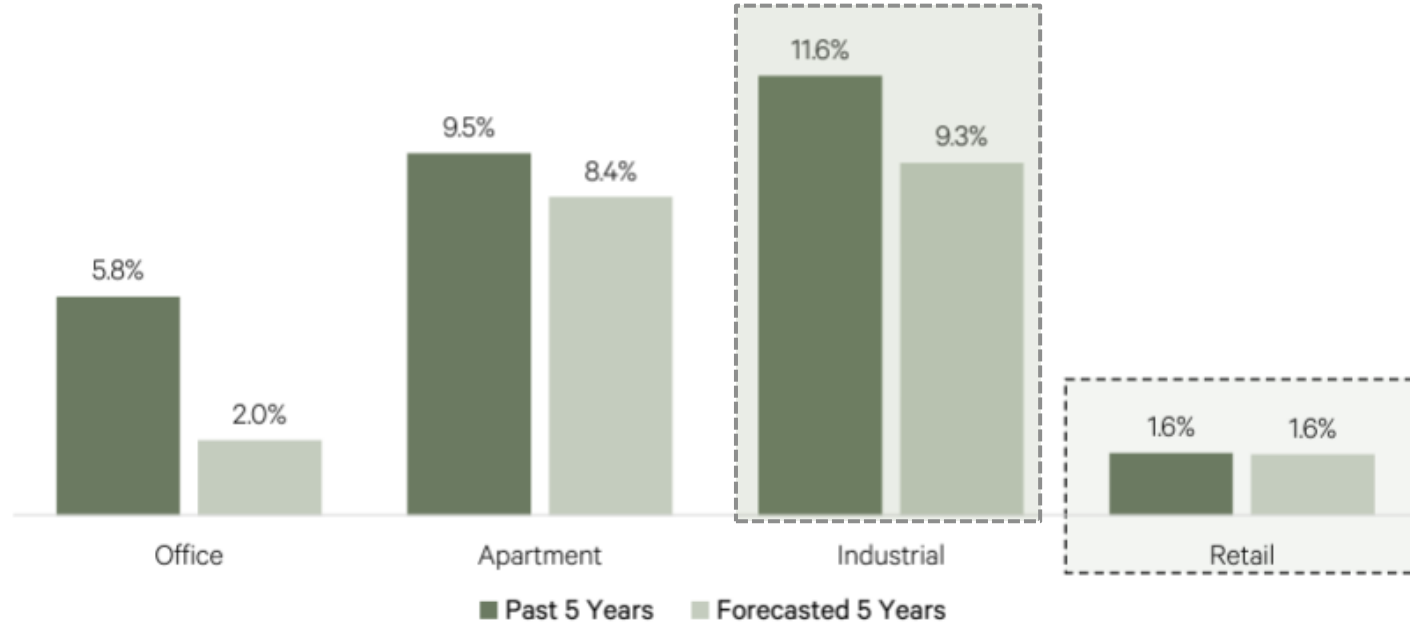


# Tenant Profile – Industrial

Industrial Tenants		% of Industrial Annualized Gross Rental Revenue	GLA (000's square feet)
1.	Loblaw	30.0 %	6,449
2.	Amazon	4.9 %	1,020
3.	Canada Cartage	4.5 %	672
4.	Wonderbrands Inc.	3.7 %	1,050
5.	Pet Valu	3.5 %	353
6.	NFI IPD	2.7 %	354
7.	Uline Canada Corporation	2.3 %	635
8.	Canadian Tire	2.0 %	486
9.	Kimberly-Clark	2.0 %	514
10.	Alberta Gaming, Liquor and Cannabis	2.0 %	424
<b>Total</b>		<b>57.6 %</b>	<b>11,957</b>

Building Type / Tenant Use	% of Industrial Annualized Gross Rental Revenue	GLA (000's square feet)	Occupied GLA (000's square feet)	Occupancy
Distribution	54.9 %	10,777	10,612	98.5 %
Large Bay-Loblaw Distribution	30.0 %	6,449	6,449	100.0 %
Warehouse <sup>(i)</sup>	15.1 %	2,672	2,454	91.8 %
<b>Total</b>	<b>100.0 %</b>	<b>19,898</b>	<b>19,515</b>	<b>98.1 %</b>

Cumulative New Supply – Historical and Forecasted



The following table details the changes for in-place occupancy by segment for the nine months ended September 30, 2024:

(in thousands of square feet except where otherwise indicated)	December 31, 2023									Nine Months September 30, 2024		
	Leasable	Occupied	Occupied %	Expiries	New	Renewals	Subtotal: Absorption	Portfolio changes <sup>(iv)</sup>	Acquired (Disposed) vacancy	Leasable	Occupied	Occupied %
Retail <sup>(i)</sup>	44,691	43,667	97.7 %	(3,978)	132	3,786	(60)	(184)	(28)	44,479	43,423	97.6 %
Industrial <sup>(ii)</sup>	19,655	19,458	99.0 %	(1,523)	152	1,184	(187)	244	(1)	19,898	19,515	98.1 %
Mixed-Use & Residential <sup>(iii)</sup>	1,134	1,068	94.2 %	(31)	13	31	13	15	8	1,157	1,096	94.7 %
<b>Total</b>	<b>65,480</b>	<b>64,193</b>	<b>98.0 %</b>	<b>(5,532)</b>	<b>297</b>	<b>5,001</b>	<b>(234)</b>	<b>75</b>	<b>(21)</b>	<b>65,534</b>	<b>64,034</b>	<b>97.7 %</b>

- (i) Includes 674,000 sq. ft. that represents the building area on properties where the Trust has leased the underlying sites to the tenants through ground leases December 31, 2023 - 657,000 sq. ft.).
- (ii) Includes 1,191,000 sq. ft. that represents the building area on properties where the Trust has leased the underlying sites to the tenants through ground leases (December 31, 2023 - 1,191,000 sq. ft.).
- (iii) Occupancy represents retail and office portion of mixed-use properties, residential units are excluded.
- (iv) Represents changes in occupied square footage arising from acquisitions, dispositions, intensifications, expansions, and transfers from properties under development.

# Lease Maturities

The lease maturity profile for Choice Properties' portfolio as at September 30, 2024 was as follows:

(in thousands of square feet except where otherwise indicated)	Third-party GLA	Loblaw GLA	Total GLA	Expiring GLA as a % of total GLA	Expiring annualized base rent (\$ 000's)	Average expiring base rent (per square foot)
Month-to-month	469	—	469	0.7 %	\$ 8,193	\$ 17.56
Remainder of 2024	283	25	308	0.5 %	4,937	16.06
2025	2,690	199	2,889	4.4 %	34,477	11.94
2026	3,493	2,667	6,160	9.4 %	92,802	15.13
2027	3,069	3,949	7,018	10.7 %	113,338	16.15
2028	3,350	4,941	8,291	12.7 %	132,453	15.98
2029	2,569	7,053	9,622	14.7 %	149,882	15.58
2030 & Thereafter	8,882	18,530	27,412	41.8 %	456,482	16.67
Occupied GLA	24,805	37,364	62,169	94.9 %	992,564	15.97
Ground lease GLA <sup>(i)</sup>	934	931	1,865	2.8 %	20,746	11.12
Vacant GLA	1,500	—	1,500	2.3 %	—	—
<b>Total</b>	<b>27,239</b>	<b>38,295</b>	<b>65,534</b>	<b>100.0 %</b>	<b>\$ 1,013,310</b>	<b>\$ 15.82</b>

(i) Represents the building area on properties where the Trust has leased the underlying sites to tenants through ground leases.

(in millions of square feet except where otherwise indicated)	As at September 30, 2024				As at December 31, 2023			
	Portfolio GLA	Occupied GLA	Occupancy (%)	WALT <sup>(i)</sup> (years)	Portfolio GLA	Occupied GLA	Occupancy (%)	WALT <sup>(i)</sup> (years)
Loblaws banners <sup>(ii)</sup>	38.3	38.3	100.0%	6.2	37.8	37.8	100.0%	6.5
Third-party tenants <sup>(iii)</sup>	27.2	25.7	94.5%	5.4	27.7	26.4	95.4%	5.4
<b>Total commercial GLA</b>	<b>65.5</b>	<b>64.0</b>	<b>97.7%</b>	<b>5.9</b>	<b>65.5</b>	<b>64.2</b>	<b>98.0%</b>	<b>6.0</b>

(i) Weighted average lease term-to-maturity.

(ii) Included in Loblaws banners GLA is 0.9 million sq. ft. related to ground leases (December 31, 2023 - 0.9 million sq. ft.).

(iii) Included in third-party tenants GLA is 0.9 million sq. ft. related to ground leases (December 31, 2023 - 0.9 million sq. ft.).

**Overall Occupancy:** 97.7% (down from 98.0% as of December 31, 2023)

• **Retail Segment:**

- **Decrease in Occupancy:** -0.3% due to negative absorption of 60,000 sq. ft. and net negative portfolio changes.

• **Industrial Segment:**

- **Decrease in Occupancy:** -0.9% due to negative absorption of 187,000 sq. ft. from vacancies in Ontario and Alberta.

• **Mixed-Use & Residential Segment:**

- **Increase in Occupancy:** +0.1% due to positive absorption of 13,000 sq. ft. from new leasing activity in Ontario.

## ***Golden Mile***



- Mixed-Use Master Plan Community based in Toronto
- 3.2M Sqft of total gross floor Area
- 3,600 Residential Units

## ***Grenville & Grosvenor***



- Two residential towers in Toronto
- 0.7M total gross floor area
- 34,000 sqft of commercial GLA and 770 Residential units

# Submitted Development Opportunities – Prioritizing Residential

Project / Location	Description
<b>Broadview Avenue, Toronto, ON</b>	The approximately 3 acre site is located at the southwest corner of Danforth Avenue and Broadview Avenue in Toronto's east end and is situated less than 150 metres from the Broadview TTC subway station. The current development proposal includes one residential tower, a new grocery store and a public park. The submitted application proposes 0.4 million square feet of total ground floor area, and approximately 500 residential units. The Trust continues to refine the vision for a mixed-use, transit-oriented development that will transform an underutilized site while highlighting the natural heritage and green connections of the existing community. The Official Plan, Zoning By-law Amendment and Draft Plan of Subdivision Applications have been submitted to the City of Toronto.
<b>Carlaw Avenue, Toronto, ON</b>	During the second quarter Choice Properties entered into an agreement with the Province of Ontario to facilitate the construction of a transit station at its Carlaw Avenue property. In partnership with the Province of Ontario, Choice Properties has developed a concept for the future transit-oriented community at this site, located at the northeast corner of Gerrard Street East and Carlaw Avenue. The approximately 5.6 acre commercial centre, currently occupied by several tenants, will become the anchor of the Gerrard TTC subway station on the future Ontario Line. The concept proposes three towers with approximately 1,000 residential units, retail offerings including a new food store, privately owned public space over the transit corridor, a new public street and a public park. Construction for the transit project is anticipated to commence in 2024 until 2030 and beyond <sup>(2)</sup> at which point, Choice Properties will begin construction on the residential towers. This project will transform the community and provide access to open space, retail and transit, creating the ultimate complete community. The Trust has submitted a Zoning Application by way of the Transit Oriented Communities Program.
<b>Warden Avenue, Toronto, ON</b>	The approximately 6.5 acre site is located south of the intersection of St. Clair Avenue and Warden Avenue in Toronto and 500 meters from the Warden TTC subway station. The current development plan includes approximately 2,100 residential units, over 1.3 million square feet of gross floor area and a proposal for a public park. The Trust has reached a settlement with the City of Toronto and is working to clear conditions prior to the issuance of an Official Plan Amendment and Zoning By-law Amendment.
<b>Woodbine Avenue, Toronto, ON</b>	The approximately 1.7 acre site is located at the northeast intersection of Woodbine Avenue and Danforth Avenue in the Danforth neighbourhood of Toronto. The site is directly adjacent to the Woodbine TTC subway station. The current redevelopment plan includes at-grade grocery retail, upgraded TTC access and two mixed-use residential buildings, with a potential density of approximately 622 residential units. The design of this project will incorporate the urban design significance of the Danforth neighbourhood and sustainable architecture. The current plan includes a large privately owned public space located off Woodbine Avenue, which provides a seamless transition from the existing neighbourhood to the new retail offering proposed at grade. A revised rezoning application that is more aligned with the evolving planning policies in the Danforth corridor was submitted during the fourth quarter of 2023 to the City of Toronto.

- 6 Additional Projects Submitted for Zoning Approval
- Large push towards residential development, particularly near public transit
- The Trust has identified a further 500 Acres for potential residential development opportunities, with over 90% in the GTA, GVA, or GMA



# Development Pipeline (The Well)

(\$ thousands except where otherwise indicated)		GLA <sup>(i)(ii)</sup> (square feet)		Investment <sup>(i)(iii)</sup>		
Project type	Section	Number of projects	Estimated upon completion <sup>(2)</sup>	To-date	Estimated cost to completion <sup>(2)(iv)</sup>	Estimated total
<b>Projects under active development</b>						
Retail	3.5	20	307,000	\$ 9,282	\$ 102,572	\$ 111,854
Industrial	3.5	2	1,750,000	142,994	217,050	360,044
Residential <sup>(v)</sup>		1	—	2,095	—	2,095
<b>Subtotal projects under active development</b>		<b>23</b>	<b>2,057,000</b>	<b>154,371</b>	<b>319,622</b>	<b>473,993</b>
<b>Developments in planning</b>						
Retail	3.6	9	252,000	29,959		
Industrial	3.6	2	4,230,000	222,439		
Mixed-Use & Residential	3.6	13	12,601,000	159,317		
<b>Subtotal developments in planning</b>		<b>24</b>	<b>17,083,000</b>	<b>411,715</b>		
<b>Total development - cost</b>		<b>47</b>	<b>19,140,000</b>	<b>\$ 566,086</b>		
<b>Total development - fair value<sup>(vi)</sup></b>				<b>\$ 884,000</b>		



# Acquisitions and Joint Ventures

(\$ thousands except where otherwise indicated)

(\$ thousands except where otherwise indicated)

Property / Location	Date of Acquisition	Segment	Ownership Interest Acquired	GLA (square feet)	Purchase Price incl. Related Costs	Consideration	
						Debt Assumed from Seller	Cash
Investment properties							
Acquisitions from related parties							
396 St. Clair Ave. W, Toronto, ON	Mar 19	Retail	100%	74,322	\$38,433	\$—	\$38,433
6941 Kennedy Rd., Mississauga, ON <sup>(i)</sup>	Sep 05	Industrial	50%	355,356	90,845	—	90,845
1385 Sargent Ave., Winnipeg, MB <sup>(i)</sup>	Sep 05	Retail	50%	75,250	16,070	—	16,070
Acquisitions from related parties				504,928	145,348	—	145,348
Acquisitions from third-parties							
755 Mount Pleasant Rd., Toronto, ON	Jun 20	Retail	100%	13,280	11,966	—	11,966
Cornerstone Shopping Centre, Fort Saskatchewan, AB	Jun 21	Retail	50%	101,577	21,125	12,153	8,972
402 and 406 Main St., Wolfville, NS	Aug 22	Retail	100%	6,500	1,323	—	1,323
Acquisitions from third-parties				121,357	34,414	12,153	22,261
Equity accounted joint ventures							
60 Carlton St., Toronto, ON <sup>(i)(ii)</sup>	Sep 05	Retail	50%	47,537	21,779	—	21,779
Acquisitions in equity accounted joint ventures				47,537	21,779	—	21,779
Total acquisitions of investment properties				673,822	\$201,541	\$12,153	\$189,388

## Dispositions of Investment Properties

The following table summarizes the investment properties sold in the nine months ended September 30, 2024:

(\$ thousands except where otherwise indicated)					Consideration			
Property / Location	Date of Disposition	Segment	Ownership Interest Disposed	GLA (square feet)	Sale Price excl. Selling Costs	Debt Assumed by Purchaser	Mortgage Receivable Advanced	Cash
<b>Investment properties</b>								
Crossroads Shopping Centre, Edmonton, AB	Feb 14	Retail	50%	13,520	\$6,700	\$—	\$—	\$6,700
379 Orenda Rd., Brampton, ON	Mar 14	Industrial	100%	114,000	16,625	—	—	16,625
Cornerstone Shopping Centre, Olds, AB	May 13	Retail	50%	58,221	15,685	7,586	2,510	5,589
2955 Hazelton Place, Mississauga, ON	Aug 01	Retail	100%	9,461	8,150	—	—	8,150
<b>Dispositions of investment properties</b>				<b>195,202</b>	<b>47,160</b>	<b>7,586</b>	<b>2,510</b>	<b>37,064</b>
<b>Equity accounted joint ventures</b>								
Cornerstone Shopping Centre, Okotoks, AB	May 13	Retail	50%	78,370	23,500	7,705	4,300	11,495
Cornerstone Shopping Centre, Prince Albert, SK <sup>(i)</sup>	Jun 19	Retail	44%	195,901	41,244	—	4,260	36,984
<b>Dispositions in equity accounted joint ventures</b>				<b>274,271</b>	<b>64,744</b>	<b>7,705</b>	<b>8,560</b>	<b>48,479</b>
<b>Assets held for sale</b>								
Mega Centre Lebourgneuf, Quebec City, QC	Sep 13	Retail	50%	170,666	33,901	—	9,151	24,750
<b>Dispositions of assets held for sale</b>				<b>170,666</b>	<b>33,901</b>	<b>—</b>	<b>9,151</b>	<b>24,750</b>
<b>Total dispositions of investment properties</b>				<b>640,139</b>	<b>\$145,805</b>	<b>\$15,291</b>	<b>\$20,221</b>	<b>\$110,293</b>

(i) Comprised of two retail assets located in Prince Albert, SK.

# Development to Income Producing Status

(\$ thousands except where otherwise indicated)

Project / Location	Completion date	Ownership %	Transferred GLA (square feet)	Transferred residential units <sup>(i)</sup>	Cost of assets transferred	Expected stabilized yield <sup>(2)</sup> (ii)
<b>Commercial</b>						
<b>Retail</b>						
Guelph St., Georgetown, ON	Q1 2024	100 %	26,000	—	\$ 7,900	8.8 %
Harvest Hills Market, Edmonton, AB <sup>(vi)</sup>	Q2 2024	50 %	1,000	—	516	12.6 % (ii)
Carlton Spur, Prince Albert, SK	Q2 2024	25 %	2,000	—	666	9.5 % (iv)
43rd Ave., Innisfail, AB	Q2 2024	100 %	17,000	—	6,055	6.8 % (iv)
Highway 88, Bradford, ON <sup>(vi)</sup>	Q2 2024	100 %	24,000	—	732	25.3 %
137 Ave., Edmonton, AB	Q3 2024	100 %	7,000	—	4,383	7.0 % (iv)
Sunwapta West, Building 6-8, Edmonton, AB <sup>(vi)</sup>	Q3 2024	50 %	5,000	—	4,188	5.6 % (iv)
Country Village Rd. NE, Calgary, AB	Q3 2024	100 %	29,000	—	12,777	6.3 %
<b>Subtotal retail development</b>			<b>111,000</b>	<b>—</b>	<b>37,217</b>	<b>7.4 %</b>
<b>Mixed-Use &amp; Residential</b>						
Mount Pleasant Village, Brampton, ON	Q1 2024	50 %	101,000	151	66,685	4.7 % (ii)
<b>Subtotal mixed-use &amp; residential development</b>			<b>101,000</b>	<b>151</b>	<b>66,685</b>	<b>4.7 %</b>
<b>Total transferred properties at cost</b>			<b>212,000</b>	<b>151</b>	<b>\$ 103,902</b>	<b>5.7 %</b>
<b>Total transferred properties at fair value</b>					<b>\$ 104,442</b>	

# Leadership Team Overview



**Rael L. Diamond**

President and Chief Executive Officer



**Mario Barrafato**

Chief Financial Officer



**Niall Collins**

Chief Operating Officer and Executive Vice  
President, Development and Construction



**Erin Johnston**

Senior Vice President, Finance



**Julie Robinson**

Senior Vice President, Construction



**Simone Cole**

Vice President, General Counsel and  
Secretary



- President of Choice since 2018, CEO since 2019, succeeding Stephen Johnson, one of the founding fathers of Canadian REITS
- Prev. at CREIT as President & COO for 10 Years and CFO for 2 Years
- Began Career at Brookfield Asset Management, rising to SVP in under 10 years
- Over 30 years of Infrastructure and Real Estate Experience
- York Graduate with CPA Letters
- Fun fact: Avid Golfer



- CFO at Choice Properties since 2015
- Prev. EVP and CFO at CREIT for 3 years
- Served as CFO of several public real estate entities managed by Dream Asset Management Corp.
- Earned CPA letters while at KPMG
- McMaster Grad
- Fun Fact: Vocally anti-Trudeau



- COO since beginning of 2024, EVP of Construction and Development since 2023
- Prev. President and COO of Great Gulf, a residential focused real estate developer
- Spent time at Cadillac Fairview and Toronto, and previously held successive roles in cost consulting and infrastructure development in Ireland
- Masters of Science in Real Estate from the Technological University of Dublin
- Fun Fact: He's a photographer



- Responsible for FP&A, Investor Relations, Capital Management, and Corporate Accounting
- Previously held roles across George Weston Companies, Loblaw Companies Ltd.
- Began career at KPMG in Accounting, earning CPA letters
- Bcom. in Accounting from McGill
- Fun Fact: Enjoys hikes





- Responsible for Construction of all asset classes including retail, industrial, mixed-use, and residential
- Prev. Hines Canada, holding successive roles in Civil Engineering, Project & Construction Management
- Fun Fact: Attended school in the Caribbean



- Has spent over a decade within the George Weston Group of Companies in successive legal roles
- Prev. Corporate Lawyer at Torys on Bay Street
- LLB from UNB, Additional Degrees from STU
- Fun Fact: Originally wanted to be a teacher

# Board of Trustees Overview

**Gordon Currie**  
Chairman



**Jay Cross**  
Trustee



**Rael Diamond**  
Trustee



**Diane Kazarian**  
Trustee



**Karen Kinsley**  
Trustee



**Michael Lattimer**  
Trustee



**Nancy Lockhart**  
Trustee



**Dale Ponder**  
Trustee



**Qi Tang**  
Trustee



**Cornell Wright**  
Trustee



# Board of Trustees Overview

## Trustees

Name, Province and Country of Residence	Position	Trustee Since	Committees	Principal Occupation <sup>(4)</sup>
Gordon A.M. Currie <sup>(1)</sup> Ontario, Canada	Chair of the Board	2021	-	Corporate Director
L. Jay Cross New York, USA	Trustee	2020	Audit	President, The Howard Hughes Corporation
Rael L. Diamond <sup>(2)</sup>	Trustee	2023	-	President and Chief Executive Officer of Choice Properties
Graeme M. Eadie Ontario, Canada	Lead Independent Trustee	2013	Governance, Compensation and Nominating (Chair)	Consultant
Diane A. Kazarian Ontario, Canada	Trustee	2022	Audit	Corporate Director
Karen A. Kinsley Ontario, Canada	Trustee	2018	Audit (Chair), Governance, Compensation and Nominating	Corporate Director
R. Michael Latimer Ontario, Canada	Trustee	2018	Governance, Compensation and Nominating	Corporate Director
Nancy H.O Lockhart Ontario, Canada	Trustee	2019	Governance, Compensation and Nominating	Corporate Director
Dale R. Ponder Ontario, Canada	Trustee	2019	Audit	Corporate Director
Qi Tang Ontario, Canada	Trustee	2023	Audit	Chief Financial Officer, Skyservice Investments, Inc.
Cornell Wright <sup>(3)</sup> Ontario, Canada	Trustee	2022	-	President, Wittington Investments, Limited

- Mr. Currie, Mr. Diamond, and Mr. Wright are non-independent trustees as their principal occupation is involved with GWG or Loblaw in some capacity

# 2024Q3 – KPI Summary

As at or for the three months ended September 30, 2024  
(\$ thousands except where otherwise indicated)

	2024	2023
Number of income producing properties <sup>(i)</sup>	705	706
GLA (in millions of square feet) <sup>(ii)</sup>	66.2	65.2
Occupancy <sup>*(ii)</sup>	97.7 %	97.7 %
Total assets (GAAP)	\$ 17,404,880	\$ 17,259,515
Total liabilities (GAAP)	\$ 13,235,011	\$ 12,374,143
Rental revenue (GAAP)	\$ 339,898	\$ 325,077
Net (loss) income	\$ (662,989)	\$ 435,903
Net (loss) income per unit diluted	\$ (0.916)	\$ 0.602
FFO <sup>(1)</sup> per unit diluted*	\$ 0.258	\$ 0.250
FFO <sup>(1)</sup> payout ratio*	73.7 %	75.0 %
AFFO <sup>(1)</sup> per unit diluted*	\$ 0.229	\$ 0.189
AFFO <sup>(1)</sup> payout ratio*	82.9 %	99.4 %
Distribution declared per unit	\$ 0.190	\$ 0.188
Weighted average number of units outstanding – diluted <sup>(iii)</sup>	723,683,222	723,664,818
Adjusted debt to total assets <sup>(1)(iv)*</sup>	40.0 %	40.6 %
Debt service coverage <sup>(iv)*</sup>	2.9x	3.0x
Adjusted debt to EBITDAFV <sup>(1)(iv)(v)*</sup>	7.0x	7.4x
Indebtedness <sup>(vi)</sup> – weighted average term to maturity*	6.2 years	6.0 years
Indebtedness <sup>(vi)</sup> – weighted average interest rate*	4.17 %	4.03 %

# 2024Q3 Financial Performance - Income

(\$ thousands)	Retail	Industrial	Mixed-Use & Residential	Proportionate Share Basis <sup>(1)</sup>	Adjustment to GAAP <sup>(1)</sup>	GAAP Basis
Rental revenue, excluding straight-line rental revenue and lease surrender revenue	\$ 269,955	\$ 68,069	\$ 18,437	\$ 356,461	\$ (21,090)	\$ 335,371
Property operating costs	(75,306)	(18,178)	(7,025)	(100,509)	7,616	(92,893)
<b>Net Operating Income, Cash Basis<sup>(1)</sup></b>	<b>194,649</b>	<b>49,891</b>	<b>11,412</b>	<b>255,952</b>	<b>(13,474)</b>	<b>242,478</b>
Straight-line rental revenue	(1,476)	1,442	308	274	(620)	(346)
Lease surrender revenue	4,871	—	2	4,873	—	4,873
<b>Net Operating Income, Accounting Basis</b>	<b>198,044</b>	<b>51,333</b>	<b>11,722</b>	<b>261,099</b>	<b>(14,094)</b>	<b>247,005</b>
<b>Other Income and Expenses</b>						
Interest income				13,251	4,061	17,312
Investment income				5,315	—	5,315
Fee income				1,351	—	1,351
Net interest expense and other financing charges				(155,833)	5,423	(150,410)
General and administrative expenses				(19,008)	—	(19,008)
Share of income from equity accounted joint ventures				—	5,230	5,230
Amortization of intangible assets				(250)	—	(250)
Adjustment to fair value of unit-based compensation				(3,339)	—	(3,339)
Adjustment to fair value of Exchangeable Units				(906,351)	—	(906,351)
Adjustment to fair value of investment properties				82,793	(620)	82,173
Adjustment to fair value of investment in real estate securities				57,983	—	57,983
<b>Net Loss</b>				<b>\$ (662,989)</b>	<b>\$ —</b>	<b>\$ (662,989)</b>

# 2024Q3 Fin. Performance – FFO, AFFO, Distributions **Choice Properties**

(\$ thousands except where otherwise indicated)	Third Quarter 2024	Second Quarter 2024	First Quarter 2024	Fourth Quarter 2023	Third Quarter 2023	Second Quarter 2023	First Quarter 2023	Fourth Quarter 2022	Third Quarter 2022
Funds from Operations	\$ 186,647	\$ 184,714	\$ 187,189	\$ 184,640	\$ 181,013	\$ 183,590	\$ 176,891	\$ 174,183	\$ 173,119
FFO per unit - diluted	\$ 0.258	\$ 0.255	\$ 0.259	\$ 0.255	\$ 0.250	\$ 0.254	\$ 0.244	\$ 0.241	\$ 0.239
FFO payout ratio - diluted <sup>(i)</sup>	73.7%	74.4%	72.8%	73.5%	75.0%	73.9%	76.0%	76.8%	77.3%
Distribution declared per unit	\$ 0.190	\$ 0.190	\$ 0.188	\$ 0.188	\$ 0.188	\$ 0.188	\$ 0.186	\$ 0.185	\$ 0.185
Adjusted Funds from Operations	\$ 165,876	\$ 176,600	\$ 173,146	\$ 127,095	\$ 136,558	\$ 170,400	\$ 164,379	\$ 126,935	\$ 130,360
AFFO per unit - diluted	\$ 0.229	\$ 0.244	\$ 0.239	\$ 0.176	\$ 0.189	\$ 0.235	\$ 0.227	\$ 0.175	\$ 0.180
Cash distributions declared	137,499	137,492	136,287	135,683	135,684	135,684	134,478	133,858	133,856
AFFO payout ratio - diluted <sup>(i)</sup>	82.9%	77.9%	78.7%	106.8%	99.4%	79.6%	81.8%	105.5%	102.7%

# 2024 Q3 Financial Performance – Debt Structure

## Debt Metrics Q3 2024

Adjusted Debt<sup>(1)</sup> **\$7.2B**

Adjusted Debt to EBITDAFV<sup>(1)</sup> **7.0x**

Weighted Avg. Term to Maturity<sup>i</sup> **6.2 years**

Weighted Avg. Interest Rate<sup>i</sup> **4.17%**

Unencumbered Assets **\$12.9B**

Adjusted Debt to Total Assets<sup>(1)</sup> **40.0%**

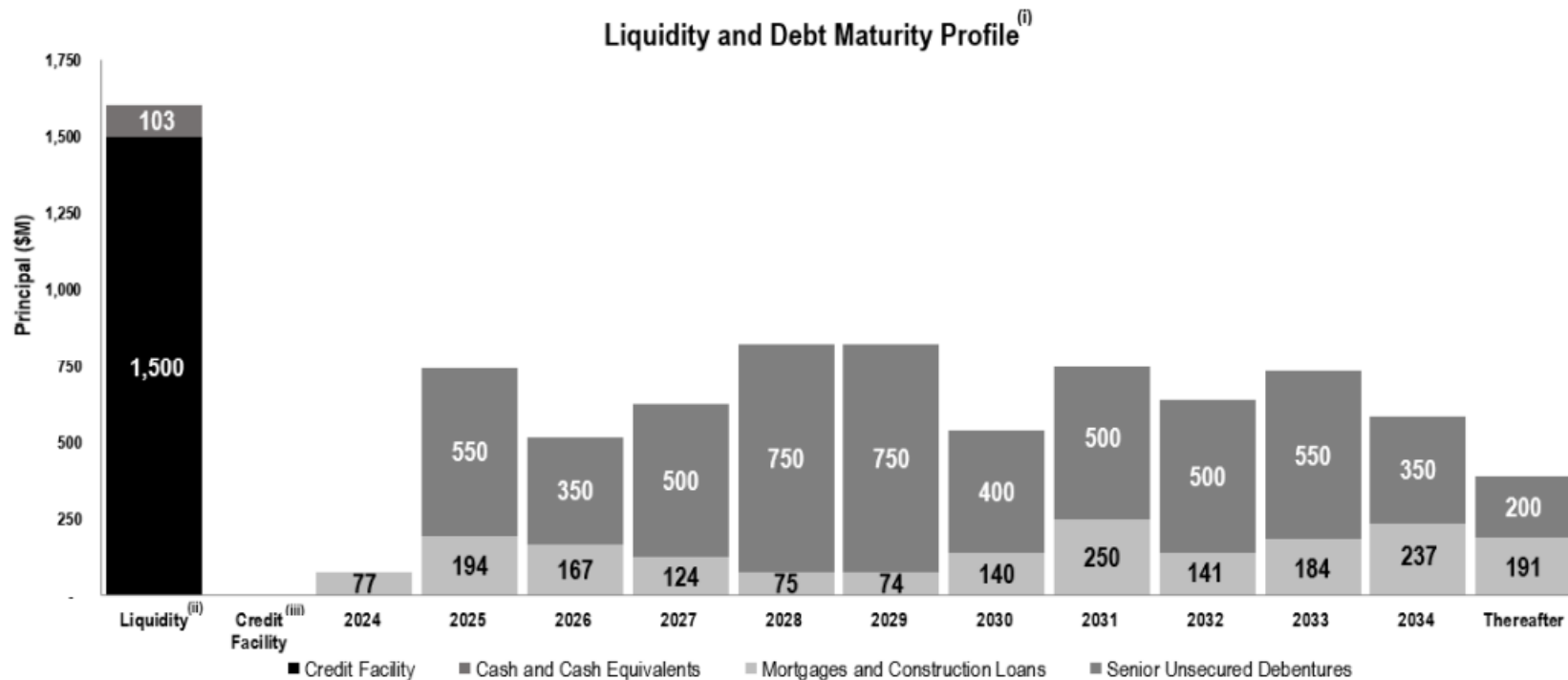
## 4.3 Components of Total Adjusted Debt

Choice Properties' debt structure was as follows:

As at September 30, 2024 (\$ thousands)	GAAP Basis	Proportionate Share Basis <sup>(1)</sup>	Proportionate Share Basis <sup>(1)</sup>	
			Weighted average term to maturity (years)	Weighted average interest rate (%)
Construction loans	\$ 5,230	\$ 74,471	1.2	6.12 %
Credit facility	—	—	—	— %
Less: Debt placement costs <sup>(i)</sup>	—	—		
Variable rate debt	5,230	74,471	1.2	6.12 %
Construction loans	59,622	59,622	6.6	2.08 %
Senior unsecured debentures	5,400,000	5,400,000	5.6	4.20 %
Mortgages payable	1,198,974	1,719,628	7.9	4.16 %
Less: Debt placement costs, discounts and premiums	(21,144)	(29,003)		
Fixed rate debt	6,637,452	7,150,247	6.2	4.17 %
<b>Total adjusted debt, net</b>	<b>\$ 6,642,682</b>	<b>\$ 7,224,718</b>		



# 2024 Q3 Financial Performance – Debt Maturity



# 2024 Q3 Financial Performance – Debt Breakdown

(\$ thousands)	As at September 30, 2024	As at December 31, 2023
Senior unsecured debentures	\$ 5,382,133	\$ 5,632,522
Mortgages payable	1,195,697	973,342
Construction loans	64,852	90,059
<b>Long term debt</b>	<b>\$ 6,642,682</b>	<b>\$ 6,695,923</b>

## Senior Unsecured Debentures

(\$ thousands)				As at September 30, 2024	As at December 31, 2023
Series	Issuance / Assumption Date	Maturity Date	Interest Rate		
D	Feb 8, 2014	Feb 8, 2024	4.29%	\$ —	\$ 200,000
F	Nov 24, 2015	Nov 24, 2025	4.06%	200,000	200,000
H	Mar 7, 2016	Mar 7, 2046	5.27%	100,000	100,000
J	Jan 12, 2018	Jan 10, 2025	3.55%	350,000	350,000
K	Mar 8, 2018	Sept 9, 2024	3.56%	—	550,000
L	Mar 8, 2018	Mar 8, 2028	4.18%	750,000	750,000
M	Jun 11, 2019	Jun 11, 2029	3.53%	750,000	750,000
N	Mar 3, 2020	Mar 4, 2030	2.98%	400,000	400,000
O	Mar 3, 2020	Mar 4, 2050	3.83%	100,000	100,000
P	May 22, 2020	May 21, 2027	2.85%	500,000	500,000
Q	Nov 30, 2021	Nov 30, 2026	2.46%	350,000	350,000
R	Jun 24, 2022	Jun 24, 2032	6.00%	500,000	500,000
S	Mar 1, 2023	Mar 1, 2033	5.40%	550,000	550,000
T	Aug 1, 2023	Feb 28, 2034	5.70%	350,000	350,000
U	May 23, 2024	Feb 28, 2031	5.03%	500,000	—
<b>Total principal outstanding</b>				<b>5,400,000</b>	<b>5,650,000</b>

# 2024 Q3 Financial Performance – Debt Service

		As at September 30, 2024	As at December 31, 2023
<b>Adjusted Debt to Total Assets<sup>(1)(i)</sup></b>	Limit: Maximum excluding convertible debt is 60.0%	<b>40.0 %</b>	40.4 %
<b>Debt Service Coverage Ratio<sup>(1)(i)</sup></b>	Limit: Minimum 1.5x	<b>2.9x</b>	3.0x
<b>Adjusted Debt to EBITDAFV<sup>(1)(i)(ii)(iii)(iv)(v)</sup></b>		<b>7.0x</b>	7.2x
<b>Interest Coverage Ratio<sup>(1)(iii)(iv)</sup></b>		<b>3.2x</b>	3.4x

*Interest Coverage Remains Strong, Despite Market Headwinds*

# 2024 Q3 Balance Sheet (in thousands of CAD)

	As at September 30, 2024			As at December 31, 2023		
(\$ thousands)	GAAP Basis	Adjustment to Proportionate Share Basis <sup>(1)</sup>	Proportionate Share Basis <sup>(1)</sup>	GAAP Basis	Adjustment to Proportionate Share Basis <sup>(1)</sup>	Proportionate Share Basis <sup>(1)</sup>
<b>Assets</b>						
Investment properties	\$ 15,207,000	\$ 1,723,000	\$ 16,930,000	\$ 14,923,000	\$ 1,722,000	\$ 16,645,000
Equity accounted joint ventures	837,879	(837,879)	—	883,712	(883,712)	—
Financial real estate assets	199,111	(199,111)	—	195,457	(195,457)	—
Residential development inventory	2,095	—	2,095	8,681	—	8,681
Mortgages, loans and notes receivable	606,030	(95,134)	510,896	656,001	(95,756)	560,245
Investment in real estate securities	238,780	—	238,780	238,308	—	238,308
Intangible assets	13,214	—	13,214	13,964	—	13,964
Accounts receivable and other assets	183,255	17,476	200,731	137,180	10,247	147,427
Assets held for sale	43,585	—	43,585	—	—	—
Cash and cash equivalents	73,931	29,199	103,130	252,424	23,195	275,619
<b>Total Assets</b>	<b>\$ 17,404,880</b>	<b>\$ 637,551</b>	<b>\$ 18,042,431</b>	<b>\$ 17,308,727</b>	<b>\$ 580,517</b>	<b>\$ 17,889,244</b>

# 2024 Q3 Balance Sheet (in thousands of CAD)

	As at September 30, 2024			As at December 31, 2023		
	GAAP Basis	Adjustment to Proportionate Share Basis <sup>(1)</sup>	Proportionate Share Basis <sup>(1)</sup>	GAAP Basis	Adjustment to Proportionate Share Basis <sup>(1)</sup>	Proportionate Share Basis <sup>(1)</sup>
<b>Liabilities and Equity</b>						
Long term debt	\$ 6,642,682	\$ 582,036	\$ 7,224,718	\$ 6,695,923	\$ 529,129	\$ 7,225,052
Exchangeable Units	5,988,250	—	5,988,250	5,521,222	—	5,521,222
Trade payables and other liabilities	604,079	55,515	659,594	723,080	51,388	774,468
Total Liabilities	13,235,011	637,551	13,872,562	12,940,225	580,517	13,520,742
Equity						
Unitholders' equity	4,169,869	—	4,169,869	4,368,502	—	4,368,502
Total Equity	4,169,869	—	4,169,869	4,368,502	—	4,368,502
<b>Total Liabilities and Equity</b>	<b>\$ 17,404,880</b>	<b>\$ 637,551</b>	<b>\$ 18,042,431</b>	<b>\$ 17,308,727</b>	<b>\$ 580,517</b>	<b>\$ 17,889,244</b>

# 2023 Balance Sheet (in thousands of CAD)

	As at December 31, 2023			As at December 31, 2022		
(\$ thousands)	GAAP Basis	Reconciliation	Proportionate Share Basis <sup>(1)</sup>	GAAP Basis	Reconciliation	Proportionate Share Basis <sup>(1)</sup>
<b>Assets</b>						
Investment properties	\$ 14,923,000	\$ 1,722,000	\$ 16,645,000	\$ 14,444,000	\$ 1,710,000	\$ 16,154,000
Equity accounted joint ventures	883,712	(883,712)	—	995,822	(995,822)	—
Financial real estate assets	195,457	(195,457)	—	109,509	(109,509)	—
Residential development inventory	8,681	—	8,681	18,785	—	18,785
Mortgages, loans and notes receivable	656,001	(95,756)	560,245	680,475	(96,072)	584,403
Investment in real estate securities	238,308	—	238,308	302,314	—	302,314
Intangible assets	13,964	—	13,964	21,369	—	21,369
Accounts receivable and other assets	137,180	10,247	147,427	132,117	(2,116)	130,001
Assets held for sale	—	—	—	50,400	—	50,400
Cash and cash equivalents	252,424	23,195	275,619	64,736	23,379	88,115
<b>Total Assets</b>	<b>\$ 17,308,727</b>	<b>\$ 580,517</b>	<b>\$ 17,889,244</b>	<b>\$ 16,819,527</b>	<b>\$ 529,860</b>	<b>\$ 17,349,387</b>

# 2023 Balance Sheet (in thousands of CAD)

	As at December 31, 2023			As at December 31, 2022		
	GAAP Basis	Reconciliation	Proportionate Share Basis <sup>(1)</sup>	GAAP Basis	Reconciliation	Proportionate Share Basis <sup>(1)</sup>
<b>Liabilities and Equity</b>						
Long term debt	\$ 6,695,923	\$ 529,129	\$ 7,225,052	\$ 6,294,101	\$ 496,493	\$ 6,790,594
Credit facility	—	—	—	257,617	—	257,617
Exchangeable Units	5,521,222	—	5,521,222	5,841,809	—	5,841,809
Trade payables and other liabilities	723,080	51,388	774,468	601,847	33,367	635,214
Total Liabilities	12,940,225	580,517	13,520,742	12,995,374	529,860	13,525,234
<b>Equity</b>						
Unitholders' equity	4,368,502	—	4,368,502	3,824,153	—	3,824,153
Total Equity	4,368,502	—	4,368,502	3,824,153	—	3,824,153
<b>Total Liabilities and Equity</b>	<b>\$ 17,308,727</b>	<b>\$ 580,517</b>	<b>\$ 17,889,244</b>	<b>\$ 16,819,527</b>	<b>\$ 529,860</b>	<b>\$ 17,349,387</b>

# 2023 Income Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Year Ended	
		December 31, 2023	December 31, 2022
<b>Net Rental Income</b>			
Rental revenue	21	\$ 1,309,170	\$ 1,264,594
Property operating costs	22	(369,060)	(363,953)
		<b>940,110</b>	<b>900,641</b>
<b>Residential Inventory Income</b>			
Gross sales	10	25,634	—
Cost of sales	10	(21,008)	—
		<b>4,626</b>	<b>—</b>
<b>Other Income and Expenses</b>			
Interest income	23	41,414	27,360
Investment income	12	26,928	15,495
Fee income	24	4,287	3,793
Net interest expense and other financing charges	25	(566,147)	(536,857)
General and administrative expenses	26	(64,230)	(47,821)
Share of income from equity accounted joint ventures	7	39,069	353,867
Amortization of intangible assets	13	(1,000)	(1,000)



# 2023 Income Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Year Ended	
		December 31, 2023	December 31, 2022
Transaction costs and other related expenses	5	(34)	(5,108)
Adjustment to fair value of unit-based compensation	20	938	(1,191)
Adjustment to fair value of Exchangeable Units	17	320,587	170,188
Adjustment to fair value of investment properties	6	114,150	113,115
Adjustment to fair value of investment in real estate securities	12	(64,006)	(248,346)
<b>Income before Income Taxes</b>		<b>796,692</b>	<b>744,136</b>
Income tax recovery (expense)	18	(1)	117
<b>Net Income</b>		<b>\$ 796,691</b>	<b>\$ 744,253</b>
<b>Net Income</b>		<b>\$ 796,691</b>	<b>\$ 744,253</b>
<b>Other Comprehensive Income (Loss)</b>			
Unrealized gain (loss) on designated hedging instruments	28	(6,374)	11,568
Other comprehensive income (loss)		(6,374)	11,568
<b>Comprehensive Income</b>		<b>\$ 790,317</b>	<b>\$ 755,821</b>

# 2024 Q3 Income Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Three Months		Nine Months	
		September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
<b>Net Rental Income</b>					
Rental revenue	15	\$ 339,898	\$ 325,077	\$ 1,013,244	\$ 980,061
Property operating costs	16	(92,893)	(87,229)	(284,193)	(274,674)
		247,005	237,848	729,051	705,387
<b>Residential Inventory Income</b>					
Gross sales		—	—	11,268	—
Cost of sales		—	—	(9,234)	—
		—	—	2,034	—
<b>Other Income and Expenses</b>					
Interest income		17,312	11,147	42,346	31,443
Investment income		5,315	5,315	15,945	15,945
Fee income		1,351	821	2,677	3,162
Net interest expense and other financing charges	17	(150,410)	(142,292)	(438,898)	(422,774)
General and administrative expenses		(19,008)	(16,420)	(50,846)	(44,631)
Share of income from equity accounted joint ventures		5,230	4,823	11,318	31,000

# 2024 Q3 Income Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Three Months		Nine Months	
		September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
Amortization of intangible assets		(250)	(250)	(750)	(750)
Transaction costs and other related expenses	13	—	—	38,615	(34)
Adjustment to fair value of unit-based compensation	14	(3,339)	643	(1,270)	2,373
Adjustment to fair value of Exchangeable Units	12	(906,351)	352,250	(467,028)	823,236
Adjustment to fair value of investment properties	5	82,173	26,775	108,843	188,595
Adjustment to fair value of investment in real estate securities		57,983	(44,757)	472	(90,576)
<b>(Loss) Income before Income Taxes</b>		<b>(662,989)</b>	<b>435,903</b>	<b>(7,491)</b>	<b>1,242,376</b>
Income tax recovery (expense)		—	—	12	(1)
<b>Net (Loss) Income</b>		<b>\$ (662,989)</b>	<b>\$ 435,903</b>	<b>\$ (7,479)</b>	<b>\$ 1,242,375</b>

- Unfavourable fair value adjustment of units (which are marked to market), created a negative impact on the income statement, as a result of the increase in the price of the unit. Does not indicate a decline in core business performance, may actually indicate opposite

# 2023 Cash Flow Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Year Ended	
		December 31, 2023	December 31, 2022
<b>Operating Activities</b>			
Net income		\$ 796,691	\$ 744,253
Net interest expense and other financing charges	25	566,147	536,857
Interest paid		(262,521)	(243,809)
Interest income	23	(41,414)	(27,360)
Interest received		31,675	17,809
Share of income from equity accounted joint ventures	7	(39,069)	(353,867)
Distributions from equity accounted joint ventures	7, 30(d)	33,913	68,076
Additions to residential inventory	10	(9,758)	(8,285)
Direct leasing costs and tenant improvement allowances	30(d)	(28,455)	(28,123)
Cash paid on vesting of restricted and performance units	30(d)	(2,952)	(4,689)
Items not affecting cash and other items	30(a)	(362,087)	(28,539)
Net change in non-cash working capital	30(b)	(40,198)	(3,905)
<b>Cash Flows from Operating Activities</b>		<b>641,972</b>	<b>668,418</b>

# 2023 Cash Flow Statement (in thousands of CAD)

		Year Ended	
(in thousands of Canadian dollars)	Note	December 31, 2023	December 31, 2022
<b>Investing Activities</b>			
Acquisitions of investment properties	5	(143,843)	(162,978)
Acquisitions of financial real estate assets	5, 9	(86,452)	(15,054)
Additions to investment properties	6	(228,962)	(151,624)
Additions to financial real estate assets	9	(470)	(4,552)
Contributions to equity accounted joint ventures	7	(31,816)	(126,911)
Mortgages, loans and notes receivable advances	11	(359,765)	(340,702)
Mortgages, loans and notes receivable repayments	11	293,106	35,857
Proceeds from dispositions	5	196,857	109,281
<b>Cash Flows used in Investing Activities</b>		<b>(361,345)</b>	<b>(656,683)</b>

# 2023 Cash Flow Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Year Ended	
		December 31, 2023	December 31, 2022
<b>Financing Activities</b>			
Proceeds from issuance of debentures, net	15	894,983	497,179
Repayments of debentures	15	(575,000)	(300,000)
Net advances (repayments) of mortgages payable	15	76,169	(148,759)
Net advances (repayments) on construction loans	15	18,979	26,308
Net advances (repayments) of credit facility	16	(260,000)	260,000
Payment of credit facility extension fee	16	(677)	(677)
Cash received on exercise of options	20	1,156	2,610
Repurchase of units for unit-based compensation arrangement	17	(3,479)	(3,449)
Distributions paid on Exchangeable Units		—	(122,035)
Distributions paid on Trust Units		(245,070)	(242,480)
<b>Cash Flows used in Financing Activities</b>		<b>(92,939)</b>	<b>(31,303)</b>
Change in cash and cash equivalents		187,688	(19,568)
Cash and cash equivalents, beginning of year		64,736	84,304
<b>Cash and Cash Equivalents, End of Year</b>	30(c)	<b>\$ 252,424</b>	<b>\$ 64,736</b>

# 2024 Q3 Cash Flow Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Three Months		Nine Months	
		September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
<b>Operating Activities</b>					
Net (loss) income		\$ (662,989)	\$ 435,903	\$ (7,479)	\$ 1,242,375
Net interest expense and other financing charges	17	150,410	142,292	438,898	422,774
Interest paid		(86,291)	(79,745)	(226,193)	(207,398)
Interest income		(17,312)	(11,147)	(42,346)	(31,443)
Interest received		15,012	8,941	35,186	23,119
Share of income from equity accounted joint ventures		(5,230)	(4,823)	(11,318)	(31,000)
Distributions from equity accounted joint ventures		9,519	15,393	27,375	24,326
Additions to residential inventory		(104)	(1,510)	(2,648)	(7,738)
Direct leasing costs and tenant improvement allowances	5	(5,185)	(10,004)	(12,776)	(22,717)
Cash paid on vesting of restricted and performance units		(243)	(70)	(2,818)	(2,741)
Items not affecting cash and other items	19(a)	771,814	(332,122)	366,113	(915,273)
Net change in non-cash working capital	19(b)	34,501	(13,862)	(79,706)	(59,979)
<b>Cash Flows from Operating Activities</b>		<b>203,902</b>	<b>149,246</b>	<b>482,288</b>	<b>434,305</b>

# 2024 Q3 Cash Flow Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Three Months		Nine Months	
		September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
<b>Investing Activities</b>					
Acquisitions of investment properties	4	(108,238)	(7,501)	(167,609)	(63,038)
Acquisitions of financial real estate assets	7	—	—	—	(86,452)
Additions to investment properties	5	(20,600)	(49,219)	(82,799)	(144,577)
Additions to financial real estate assets	7	(5)	(3,062)	(39)	(252)
Contributions to equity accounted joint ventures		(13,677)	(1,133)	(38,271)	(25,855)
Distribution of disposition proceeds from equity accounted joint ventures		—	—	48,479	—
Return of capital distribution from equity accounted joint ventures		—	—	28,500	—
Mortgages, loans and notes receivable advances		(76,704)	(85,043)	(259,098)	(258,320)
Mortgages, loans and notes receivable repayments		5,854	15,188	36,984	78,424
Proceeds from dispositions	4	32,900	1,900	61,814	76,692
<b>Cash Flows Used in Investing Activities</b>		<b>(180,470)</b>	<b>(128,870)</b>	<b>(372,039)</b>	<b>(423,378)</b>



# 2024 Q3 Cash Flow Statement (in thousands of CAD)

(in thousands of Canadian dollars)	Note	Three Months		Nine Months	
		September 30, 2024	September 30, 2023	September 30, 2024	September 30, 2023
<b>Financing Activities</b>					
Proceeds from issuance of debentures, net	10	—	348,038	496,888	895,091
Repayments of debentures	10	(550,000)	(200,000)	(750,000)	(575,000)
Net advances (repayments) of mortgages payable	10	61,517	(6,435)	178,831	99,245
Net advances (repayments) on construction loans	10	(19,103)	14,390	(25,207)	10,858
Net repayments of credit facility	11	—	(78,675)	—	(260,000)
Payment of credit facility extension fee	11	—	(600)	—	(600)
Cash received on exercise of options		813	—	813	1,156
Repurchase of units for unit-based compensation arrangement	12	(18)	(200)	(4,004)	(3,548)
Distributions paid on Trust Units		(62,296)	(61,474)	(186,063)	(183,597)
<b>Cash Flows (Used in) from Financing Activities</b>		<b>(569,087)</b>	15,044	<b>(288,742)</b>	(16,395)
Change in cash and cash equivalents		(545,655)	35,420	(178,493)	(5,468)
Cash and cash equivalents, beginning of period		619,586	23,848	252,424	64,736
<b>Cash and Cash Equivalents, end of Period</b>	19(c)	<b>\$ 73,931</b>	<b>\$ 59,268</b>	<b>\$ 73,931</b>	<b>\$ 59,268</b>



## **The Good**

- Comfortable Yield at 5.76%
- Strong FFO and AFFO Growth and payout ratios imply opportunity to grow dividend yields
- Strong development pipeline, with a focus on residential builds in metropolitan regions – further allowing for diversification of tenant pool
- Strong leverage metrics relative to peers

## **The Bad**

- Retail segment (76% of asset mix) experienced poor growth
- Over 50% of revenues generated from Loblaw, and 60% of Choice owned by GWG
- Indications of Loblaw Weakness